



CITY OF PORT ST. LUCIE STRATEGIC PLAN 3rd QUARTER PROGRESS REPORT/GANTT CHART

Last Updated: 6/16/2021

PROJECT STATUS

Contract, RFP or Bidding Cycle

Planning & Design

Construction

Ongoing

STRATEGIC GOALS INITIATIVES PROJECTS	PROJECT MANAGER	START DATE	TARGETED COMPLETION DATE	ESTIMATED COST	FUNDED/ UNFUNDED	DESCRIPTION/ KEY MILESTONES/STATUS	2019-2020									2023-2024		2025-2026		2026-2027		2027-2028		2028-2029	
							Planning									Ongoing		Ongoing Acquisition		Ongoing		Ongoing		Ongoing	
Neighborhood Improvement & Community Engagement (N.I.C.E.): Community Engagement and Improvement Projects	Alessandra Tasca, NSD Deputy Director	3/1/2019	Planning will continue through 2021	Decorative Pole Retrofit Program \$150,000 annually for installation, \$80,000 maintenance for light poles and signs on arterials and collectors following repaving plan FY 21/22: Floresta Phase 1; FY 22/23: Floresta Phase 2&3; FY 21/22: Initiate Decorative Pole Retrofit Program	Funded	Staff is working within interdepartmental special project groups to facilitate the completion of NICE neighborhood improvement projects and upcoming plans. Neighborhood recognition program launched at spring meetings in May 2021 and will be announced in early 2022. Neighborhood grant program will be launched at May 2022 meetings. City University will continue in 2021 with a new on-Demand option; registration will open in July of 2021.	Planning									Ongoing		Ongoing		Ongoing		Ongoing		Ongoing	
Neighborhood Improvement & Community Engagement (N.I.C.E.): Neighborhood Parks/Preserves Development Program	Brad Keen, Assistant Director (Co-Project Manager Alessandra Tasca, NSD Deputy Director)	10/1/2020	09/30/22 (initial two years of funding) - ongoing implementation. Design for first two projects estimated to be complete in October 2021.	\$11,200 for planning services, funding budgeted in CIP of \$400,000 a year for two years.	Funded	This project will identify viable City-owned property or acquire private property suitable for development as new neighborhood parks and public green spaces, incorporating the findings and recommendations of the approved 10-Year Parks and Recreation System Master Plan. In addition, this project is incorporated in Strategic Approach of the High Performance Public Spaces Plan, presented to Council on January 19, 2021. Staff developed a 2-year project schedule for new public green spaces and improvements by May 2021 identifying Duck Court and O.L. Peacock Sr. Preserve, initial design scheduled to be complete by October 2021.	Planning									Ongoing Acquisition		Ongoing Acquisition		Ongoing Acquisition		Ongoing Acquisition		Ongoing Acquisition	
GOAL 3: QUALITY EDUCATION FOR ALL RESIDENTS- INITIATIVES & PROJECTS																									
Support Career Technical Education: Facilitate Public Career Technical Educational Opportunities	David Graham, Assistant City Manager	7/30/2018	Ongoing	To be dependent on further partnerships.	Funding needs to be determined	Ongoing conversations with potential partners. Planned outreach and communication on career technical programs in partnership with SLPS and charter schools planned for FY 21/22.	RFP/ Lease Negotiation									Ongoing Implementation		Ongoing Implementation		Ongoing Implementation		Ongoing Implementation		Ongoing Implementation	



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							2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2025-2026	2026-2027	2027-2028	2028-2029		
Partner with St. Lucie Public Schools: St. Lucie Public Schools Legislative Agenda	Kate Parmelee, Director of Strategic Initiatives & Innovation	7/1/2020	Program Adopted: 8/24/2020. Ongoing implementation.	Partnerships underway, potential costs will be brought forward to Council when needed.	Funding needs to be determined	Education update provided to the City Council by St. Lucie Public Schools, Charter Schools, Children's Services Council and Early Learning Coalition in May 2021. The City has distributed all 1,000 Wi-Fi hotspots to local school children. Staff is currently in the project reconciliation and closeout process with our public and charter school partners. A nonprofit partnership that will deliver mobile learning and engagement activities will be launching with CDBG funding. The MIDFLORIDA Event Center will once again be the site of the Boys & Girls Clubs Summer Camp in the Summer 2021, providing additional learning opportunities to area youth. In October 2021, the expanded youth education program pilot will be launched. Spring 2022 will launch the Youth Internship Program. For FY21/22, school & community resources innovation project underway.	Ongoing Implementation										
Expand Public Wi Fi: Develop a Wi-Fi Master Plan	Bill Jones, Chief Information Officer	7/1/2020	Wi Fi Master Plan underway, planned to be complete in FY 21/22	Public Safety Fiber Infrastructure Project was the recipient of a \$1,078,451.25 federal grant. \$120,000 for fiber per park, \$25,000 for Wi-Fi per park. Partnerships underway, potential costs will be brought forward to Council when needed.	Funding has been proposed to be allocated from American Rescue Plan for fiber connection & Wi-Fi coverage at parks. Additional funding sources are being explored. A Fiber Infrastructure Manager has been proposed in the FY 21/22 Budget.	Implementation of a public safety Fiber infrastructure project funded in part by a FEMA grant is currently underway. Fiber Connection & Wi-Fi coverage planned to be installed at 6-8 parks per year for the next three consecutive years via the proposed American Rescue Plan allocation. A Wi-Fi Master Plan will be presented to Council in FY 21/22.		Planning/Design		Ongoing Implementation							



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							2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2025-2026	2026-2027	2027-2028	2028-2029					
Southern Grove: Fully leverage partnership with Cleveland Clinic	Russ Blackburn, City Manager	8/11/2017	10/28/19 - Lease of Florida Center for Biosciences Ongoing Partnership Development	Annual carry costs	Annual carrying cost funded in budget	The City Council approved a lease with grant of purchase option agreement for the Florida Center for Biosciences to Cleveland Clinic Florida for a period of 15 years to house the Florida Research and Innovation Center. The City Council, acting in its dual role as the Government Finance Corporation, unanimously approved a \$5.7 million purchase and sale agreement from Cleveland Clinic Dec. 14 for a 44.2-acre parcel to utilize in the expansion of its medical and research campus in Tradition.	15 year land lease with grant of purchase option, additional land sales approved.													
Revitalize City Center: Acquire City Center	Jennifer Davis, CRA Project Manager	6/1/2019	Financial Analysis: 12/30/2020 Small Area Plan: (pending)	To be determined.	Funded.	Financial analysis conducted by a third party consultant. Kimley Horn developed an existing conditions report. Stipulation agreements currently working through various taxing authority boards for approval. All items planned for update and/or action to City Council in July 2021.														Ongoing Implementation
Revitalize City Center: Develop Master Plan	Jennifer Davis, CRA Project Manager	6/1/2019	Financial Analysis: 12/30/2020 Small Area Plan: (pending)	To be determined.	Funded.	Master Plan to be initiated in FY 21/22 following acquisition.														Ongoing Implementation
Support Business Development: Implement Small Business Plan	Elijah Wooten, Business Navigator	7/1/2020	February 2021 - Plan Submitted to Council Ongoing Implementation	Funding for staff support of this initiative has been included in the proposed budget.	Current and future federal funding options are being explored, including funding proposed for allocation from the American Rescue Plan.	The Small Business Plan was distributed to Council has part of the Winter Retreat in February 2021 and has been expanded and is scheduled for further review in April. This Plan contains various components including potential programs to support small business development. Small Business Assistance Program, Workshops, and New Business Orientation are currently underway and on-going.														Ongoing Implementation



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							1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Support Business Development: Create an Office of Business and Roadmap	Elijah Wooten, Business Navigator	7/1/2020	February 2021 - Plan Submitted to Council Ongoing Implementation	To be determined following plan development	Current and future federal funding options are being explored	Funding to support the establishment of an Office of Business will be included in the proposed FY 2021/2022 budget that will support business navigation, counseling, supervision of Business Tax, road map for starting up a business to acceleration, business retention visits, small business training and connection to resources.						Ongoing Implementation														
GOAL 5: HIGH QUALITY INFRASTRUCTURE & FACILITIES - INITIATIVES & PROJECTS							1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Plan Roadways and Facilities for Future Needs: Accelerate Construction of Port St. Lucie Boulevard South in partnership with FDOT (Segment 1 - Becker Road to Paar Drive)	Clyde Cuffy, E.I., Public Works Department	7/1/2020	Design is scheduled to be completed in FY 23/24 Construction: Tentative (subject to FDOT Funding)	To be determined following design. (Estimated \$15M - \$20M)	Project design and right-of-way acquisition is fully funded by FDOT in FY 19/20 and FY22/23, respectively. The pedestrian- friendly and multimodal elements from Segments 2 and 3 will be incorporated in the roadway design. Construction is currently unfunded.	Design and permitting are funded in FDOT Work Program and are underway. The design has been awarded to RJ Behar. Thirty percent (30%) layout plan anticipated by December 2021. Property Acquisitions scheduled in FDOT Work Program for FY 2022/23.	Planning/Design																			
Plan Roadways and Facilities for Future Needs: Accelerate Construction of Port St. Lucie Boulevard South in partnership with FDOT (Segment 2.1 - Alcantarra Boulevard to Darwin Boulevard)	Clyde Cuffy, E.I., Public Works Department	2/1/2015 Construction schedule in FDOT Work Program for FY21/22. Scheduled to begin construction in Fall 2021.	Target construction completion date from Alcantarra to Darwin: Oct 2023	\$11,346,578 (FDOT Work Program)	The City had sought to execute a Locally Funded and Reimbursable Agreement with FDOT to advance construction for FY 20/21. Coordinated efforts with the City, TPO and FDOT for an expedited construction schedule has led to the construction being fully funded by FDOT in FY 21/22.	Project design and right-of-way acquisition is fully funded by FDOT, is at 100% completion. FDOT District 4 has submitted plans for final design approval from FDOT headquarters. Notice to proceed/construction is scheduled to begin in December 2021.	Planning/ Design			Construction Segment 2.1 (Alcantarra Blvd. to Darwin Blvd.)																



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Plan Roadways and Facilities for Future Needs: Accelerate Construction of Port St. Lucie Boulevard South in partnership with FDOT (Segment 2.2 - Paar Drive to Alcantarra Boulevard)	Clyde Cuffy, E.I., Public Works Department	2/1/2015 Construction in FDOT Work Program to begin FY 24/25.	Estimated target completion date from Paar to Alcantarra: 2025	\$14,216,593 (FDOT Work Program) Congressman Mast supported a surface transportation appropriations request of \$5 million which has been included in the proposed FAST Act.	\$14.2M for construction is allocated in FY 24/25 in the FY20/21 - FY24/25 TIP. The City, in collaboration with St. Lucie County and the TPO, applied for and were awarded a portion of two grants for construction funding.	Project design and right-of-way acquisition is fully funded by FDOT, is at 100% completion. FDOT District 4 has submitted plans for final design approval from FDOT headquarters.	Planning/ Design																														Estimated Construction Segment 2.2																																																											
Plan Roadways and Facilities for Future Needs: Accelerate Construction of Port St. Lucie Boulevard South in partnership with FDOT: Construct PSL Boulevard Segment 3 (PSL North) (Segment 3 - Gatlin Boulevard to Darwin Boulevard)	Thomas Salvador, Public Works CIP Manager	2/6/2018	Design is complete. Target construction completion date: September 2022.	\$7,986,291.59 (Construction cost estimate)	\$8,000,000 for construction is allocated in Public Works' CIP in FY 20/21. \$4.6 M funding from a TRIP grant is available in May 2021.	The Joint Participation Agreement (JPA) with FDOT to provide partial funding has been approved. The current estimate to begin construction is August 2021. Construction bids for the contract are due on 6/29/21.	Planning/ Design																				Construction Segment 3																																																																					
Plan Roadways and Facilities for Future Needs: Expedite the Implementation of Adaptive Traffic Signal Control (ATSC) on PSL Boulevard from Gatlin to US 1	Joe DeFronzo, P.E., Public Works Department	1/1/2022	9/30/2022	\$1,000,000	Proposed in this year's CIP for bond proceeds.	Traffic data will be collected to optimize signal timing and traffic progression. Adaptive signal coordination technology will also be installed and implemented from Gatlin to US 1																																																																																										
Plan Roadways and Facilities for Future Needs: Design and Construct Public Works Administrative Complex	Heath Stocton, P.E., Public Works	Conceptual design is scheduled in FY 21. Design/Build will begin in FY22	TBD - Detailed construction schedule in development	\$15,000,000	Recommended bond proceeds	The Public Works Department acts in the capacity of "first responder" for the City of Port Saint Lucie. The Department is currently housed in three (3) separate physical locations therefore adversely affecting the Department's ability to provide the City with appropriate services following a natural disaster and/or weather event. (i.e. Hurricane) At this time, two of the three independent structures , are not "hurricane proof" and none of them can house the entire Public Works Department as a whole.											Conceptual Design										Design/Build																																																																					
Advance Mobility: Public Transit Enhancement Plan	Clyde Cuffy, E.I., Public Works Department	7/1/2019	Design for PSL Intermodal Facility - Dec 2021 Gatlin Blvd Park & Ride Lot: July 2021	TBD	PSL Intermodal Facility - County funded. Gatlin Blvd Park & Ride Lot - TPO Funded	The Port St. Lucie Intermodal Enhancement Plan was developed by St. Lucie County, in partnership with the City. System rebrand is underway. Construction is underway at Gatlin Boulevard Park & Ride. Construction for EV Charging Stations is ongoing and is estimated for completion in July 2021. Annual Transit update provided to the Council in April 2021. Complete design for PSL Intermodal Facility by December 2021.	Planning/Design																				Gatlin Park & Ride Construction																																																																					



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							2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2025-2026	2026-2027	2027-2028	2028-2029													
Implement the 10 Year Master Plan: Design, Fund and Construct Tradition Regional Park	Brad Keen, Assistant Director	8/1/2019	TBD	The estimated cost for Phase I is \$10 million in 2025-2027. Design: \$1million for FY 25/26 Construction: \$9 million for FY 26/27	Programmed for FY 25/27. Funding has been proposed to be allocated from American Rescue Plan for water, sewer and broadband.	Design and construction of Phase 1 of Tradition Regional Park and Sports Complex will provide a regional destination for sports, leisure and fitness activities. The estimated cost is +/- \$10.0m in 2025 – 2027 .Mattamy Homes is working with the City to construct Phase 1 and began public engagement in July 2020 and is developing Master Plan at their costs and will continue to bring to Council for review, plans are currently 90% complete. Construction is scheduled to begin in FY 2026/2027.																			Construction			
Implement the 10 Year Master Plan: Design, Fund and Construct Torino Regional Park	Billy Henson, Parks Operations Manager	10/1/2019	FY 2024/25	The estimated cost for Phase I design and construction is \$10 million in FY 2021/22. Design: \$875,000 for FY 23/24 (CIP Funding); Phase 2: \$9 Million for FY 24/25	Funding has been proposed to be allocated from the proposed bond and American Rescue Plan funding allocation (for water, sewer and broadband). Design and construction programmed in CIP.	Winterlakes Park Phase 1 ribbon-cutting ceremony occurred on January 23, 2021. FY 2021-2022 - Design a park, in alignment with the approved Parks & Recreation 10-Year Master Plan. FY 2021/2022 - Construct Phase 1 amenities which will be determined in the design process. FY 2023/2024 Design Phase II amenities and FY 2024/2025 Construct Phase II amenities. Staff was directed to determine if the City could acquire the 28-acre site adjacent to the Torino Park site. Staff is discussing this option with the property owners and an appraisal has been received.													Planning/Design	Construction								
Implement the 10 Year Master Plan: Design, Fund and Construct Adventure Park	Kelly Boatwright, Project Manager	10/1/2019	9/1/2022 Master Plan Completed: November 2020	Funding allocated for design in FY 19/20. \$1.78 Million budgeted in FY 20/21 for Phase 1 Construction. \$2 Million for Phase 2 Construction in FY 21/22.	Programmed for FY 19-22 \$1M LWCF grant application was submitted in February 2021 to support Park funding awaiting outcome.	An update of the conceptual design was presented to Council at the January 25th, 2021 Meeting. Design elements include BMX jump trails, skate park, rock wall, rope agility course, ziplines, and other features. A Business Plan is being developed at the request of the Council and will be provided to Council with a funding plan.					Planning/Design								Construction									
Advance Culture & The Arts: Implement the Public Art Master Plan	Bolivar Gomez, Planner II	8/1/2020	Ongoing	Funding for the Public Art Master Plan and City for All People Mural was provided in part by grants from the National Endowment for the Arts	Plan, Mural and Bus Shelters are funded, Annual Action Plan funding requirements to be finalized following Council direction.	The Public Art Master Plan Annual Action Plan will be presented to the City Council at the Summer 2021 Retreat. The bus shelter public art draft design concepts are currently being finalized. The City for All People Mural is scheduled to be installed in January 2022																					Ongoing	

