

**RFP Event Name:** 20230046  
Disaster Debris Removal Services

**PROPOSER:**

AshBritt, Inc.  
565 East Hillsboro Blvd.  
Deerfield Beach, FL 33441  
Phone: (954) 725-6992  
Email: [response@ashbritt.com](mailto:response@ashbritt.com)

**DELIVER TO:**

DemandStar

**CLOSING DATE/TIME:**

Friday, June 7, 2024  
3:00 PM ET

**PROPOSER CONTACT:**

Dow Knight – (954) 818-4416



**MISSION**

As the nation's leader in disaster response and recovery services, our team's mission is to support communities and help families in their time of need.

**VALUES**

Ensure safety, integrity, commitment to service, and teamwork.

**VISION**

Transform the industry through innovative and sound initiatives to support all communities with their environmental, infrastructure, and sustainability needs.

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## THE ASHBRIIT DIFFERENCE



AshBritt's participation in the **National Response Framework** dates back to 1998 as a debris contractor for the **United States Army Corps of Engineers (USACE)**.



AshBritt's Senior Operations Team has worked together for more than 20 years.

ASHBRITT'S BONDING CAPACITY IS  
**\$1,000,000,000**

AND HAS \$100 MILLION OF COMPANY WORKING CAPITAL

**500+ RESPONSE MISSIONS**  
**106 FEDERALLY DECLARED DISASTERS**  
**34 DIFFERENT STATES**



In the last 10 years, AshBritt removed over **48,000,000 CY** of debris, giving us more experience than any other company in the industry.

**ASHBRITT HAS AN EXPERIENC  
MODIFICATION RATING OF 0.75**

### ASHBRITT WAS ACTIVATED AS THE PRIME CONTRACTOR FOR ALL PROJECTS LISTED BELOW

#### 6 HURRICANE KATRINA, U.S. ARMY CORPS DEBRIS REMOVAL MISSION 2005

- Collected and removed 21,500,000 CY of debris
- Collected and removed 9,000,000 CY of debris during the first 60 days
- Average production rate of 150,000 CY a day
- Underwrote \$100,000,000

#### 6 NORTHERN CALIFORNIA FIRES, U.S. ARMY CORPS DEBRIS REMOVAL MISSION 2017

- AshBritt conducted fire debris removal operations on 1,900 properties in Northern California
- Collected and removed 770,000 tons of fire debris within the 4 impacted jurisdictions
- At peak, AshBritt had 115 debris removal crews working, 553 trucks and moved 25,000 tons of fire debris in one day

#### 6 HURRICANE IRMA & HURRICANE HARVEY 2017

- AshBritt Collected and removed 12,000,000 CY of debris

#### 6 HURRICANE MICHAEL 2018

- 11 separate debris removal missions across Florida and Georgia
- Collected and removed over 13,700,000 CY of disaster-generated debris
- Managed 16 Debris Management Sites

#### 6 HURRICANE DORIAN 2019

- Collected and removed 615,000 CY of disaster-generated debris

#### 6 OREGON DEPT. OF TRANSPORTATION (ODOT) WILDFIRE PROJECT 2021

- Activated by ODOT in 2 jurisdictions
- AshBritt conducted wildfire debris removal operations on more than 2,100 properties
- Collected and removed 328,145 tons of wildfire debris

#### 6 KENTUCKY FLOODING 2022

- Collected and removed 552,000 TONS of disaster-generated debris
- ROW, Waterway/Canal, PPDR, and DMS

#### 6 HURRICANE IAN 2022

- Collected and removed 9,500,000 CY of disaster-generated debris
- ROW, PPDR/ROE, Waterway, and Base camp services
- Activated in 15 jurisdictions

#### ASHBRITT PHILANTHROPY

AshBritt takes pride in being part of the long-term recovery of a community and has contributed over **\$15 million** to community driven initiatives.

#### SUPPORTING LOCAL & SMALL BUSINESSES

AshBritt works with Small, Disadvantaged, Minority-Owned, Women-Owned, HUB Zone, and Veteran-Owned business enterprises.

■ **Table of Abbreviations**

ACI - Air Curtain Incinerator  
 ACM - Asbestos-Containing Materials  
 ADA - American Disability Act  
 ADMS - Automated Debris Management System  
 AHA - Activity Hazard Analysis  
 C&D - Construction & Demolition  
 CEMP - Comprehensive Emergency Management Plans  
 CFR - Code of Federal Regulations  
 CQCM - Contractor Quality Control Management  
 DBE - Disadvantaged Business Enterprise  
 DEMHS - Division of Emergency Management and Homeland Security  
 DFO - Disaster Field Office  
 DSR - Damage Survey Reports  
 EHSM - Environmental Health & Safety Manager  
 EOC - Emergency Operations Center  
 EPA - Environmental Protection Agency  
 EPLS - Excluded Party List System  
 ER - Emergency Relief  
 FAR - Federal Acquisition Regulations  
 FCO - Federal Coordinating Officer  
 FEMA - Federal Emergency Management Agency  
 FHWA - Federal Highway Administration  
 FMAG - Fire Management Assistance Grant  
 HHW - Household Hazardous Waste  
 HMGP - Hazard Mitigation Grant Program  
 HUB - Historically Underutilized Businesses  
 ICS - Incident Command System  
 LSA - Logistical Staging Areas  
 MBE - Minority-Owned Business Enterprises  
 MOT - Maintenance of Traffic  
 MRE - Meals Ready to Eat  
 MUTCD - Manual on Uniform Traffic Control Devices  
 NEPA - National Environmental Policy Act  
 NESHA - National Emission Standards for Hazardous Air Pollutants  
 NIMS - National Incident Management System  
 NRCS - Natural Resources Conservation Service  
 NRP - National Response Plan

NTP - Notice-to-Proceed  
 OCC - Office of Chief Counsel  
 OSHA - Occupational Safety and Health Administration  
 PAPPG - Public Assistance Program and Policy Guide  
 PDAT - Procurement Disaster Assistance Team  
 PMT - Project Management Team  
 POD - Points of Distribution  
 PPDR - Private Property Debris Removal  
 PPE - Personal Protective Equipment  
 PSA - Public Service Announcements  
 PW - Project Worksheet  
 QC - Quality Control  
 QCM - Quality Control Manager  
 QCR - Quality Control Representative  
 RACM - Regulated Asbestos-Containing Material  
 ROE - Right-of-Entry  
 ROV - Remotely Operated Vessel  
 ROW - Right of Way  
 RSM - Recovered Screened Material  
 SAD - South Atlantic Division  
 SAM - System for Award Management  
 SBE - Small Business Enterprises  
 SERT - State Emergency Response Team  
 SHPO - State Historic Preservation Officer  
 SOP - Standard Operating Procedures  
 SPD - South Pacific Division  
 SRIA - Sandy Recovery Improvement Act  
 THPO - Tribal Historic Preservation Officer  
 USACE - United States Army Corps of Engineers  
 VBE - Veteran-Owned Business Enterprises  
 WBE - Women-Owned Business Enterprises

TAB 1



TRANSMITTAL  
LETTER

## Tab 1. Transmittal Letter

**\*\* Please see the following pages for AshBritt's  
Transmittal Letter \*\***

**PROPOSAL FORM 1 – TRANSMITTAL LETTER**

*(To be typed on PROPOSER’S Letterhead)*

[Date] 06/05/2024

Nathaniel Rubel, MBA, CPPO  
Procurement Assistant Director  
City of Port St. Lucie  
121 SW Port St. Lucie Blvd.  
Port St. Lucie, FL 34984

Dear Mr. Rubel,

AshBritt, Inc. (PROPOSER) hereby submits its Proposal in response to the Electronic Request for Proposal (eRFP) for Disaster Debris Removal Services issued by the City of Port St. Lucie (CITY) in April 2024.

As a duly authorized representative of the PROPOSER, I hereby certify, represent and warrant, on behalf of the PROPOSER team, as follows in connection with the Proposal:

1. The PROPOSER acknowledges receipt of the RFP and the following Addenda:

<u>No.</u>	<u>Date</u>
<u>1</u>	<u>05/21/2024</u>
<u>2</u>	<u>05/31/2024</u>
<u> </u>	<u> </u>
<u> </u>	<u> </u>
<u> </u>	<u> </u>
<u> </u>	<u> </u>

2. The PROPOSER will comply with all applicable federal and state laws and regulations, to include 2 CFR 200.318 through 200.326 as well as Appendix II to 2 CFR Part 200 entitled “Contract Provisions for Non-Federal Entity Contracts Under Federal Awards.”



3. Please submit a copy of the Certificate of Insurance for the type and dollar amount of insurance the PROPOSER currently maintains. If awarded a Contract, the PROPOSER shall, on a primary basis and at its sole expense, agree to maintain in full force and effect at all times during the life of this Contract, insurance coverage, limits, including endorsements, as described in the RFP.

Insurance Certificate attached following this form.

4. Has the PROPOSER or any principals of the applicant organization failed to qualify as a responsible Contractor; refused to enter into a contract after an award has been made; failed to complete a contract during the past five (5) years or been declared to be in default in any contract or been assessed liquidated damages or had a claim made against one of their performance and payment bonds in the past five (5) years? List the name of the project, location, client, date and reason. (use additional pages if necessary).

No to all.

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5. Has the PROPOSER or any of its principals ever been declared bankrupt or reorganized under Chapter 11 or put into receivership?

Yes ( )

No (✓)

If yes, please explain:

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6. List any lawsuits pending or completed within the past five (5) years involving the corporation, partnership or individuals with more than ten percent (10%) interest:

There have been no lawsuits filed against the individual who owns more than 10% of the Company. Lawsuits pending or completed with the past five(5) years relate to contract interpretation/dispute, not performance.

Pending: Keith Rose v. AshBritt, Inc., et al. | Donald Young v. AshBritt Inc. et al. | Blaze Tree Service, Inc. v. NEV, LLC, et al.

Completed: Stephen Watts, et al. v. Michael Lewis, et al.

7. List any judgements from lawsuits in the last five (5) years:

None

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8. List any criminal violations and/or convictions of the Proposer and/or any of its principals:

None

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9. The submittal of the Proposal has been duly authorized by, and in all respects is binding upon, the PROPOSER.

10. All information and statements contained in the Proposal are current, correct and complete, and are made with full knowledge that the CITY will rely on such information and statements in qualifying PROPOSER.

10. The PROPOSER certifies under penalties of perjury that the Proposal has been prepared and is submitted in good faith without collusion, fraud or any other action with any other person taken in restraint of free and open competition for the services contemplated by the eRFP. As used in this Proposal Form, the word "person" shall mean any natural person, business, partnership, corporation, union, committee, club, or other organization, entity, or group of individuals.

11. The PROPOSER is not currently suspended or debarred from doing business with any governmental entity.

12. The PROPOSER has reviewed all of the engagements and pending engagements of the PROPOSER, and no potential exists for any conflict of interest or unfair advantage.

13. No person or selling agency has been employed or retained to solicit the award of the Agreement under an arrangement for a commission, percentage, brokerage or contingency fee or on any other success fee basis, except bona fide employees of the PROPOSER.

14. The principal contact person who will serve as the interface between the CITY and the PROPOSER for all communications is:

Name: Charles Knight

Title: Corporate Secretary and Senior Vice President

Mailing Address: 565 E. Hillsboro Blvd., Deerfield Beach, FL 33441

Phone: (954) 725-6992

Fax: (954) 725-6991

E-mail: response@ashbritt.com

*(Balance of Page Left Intentionally Blank)*

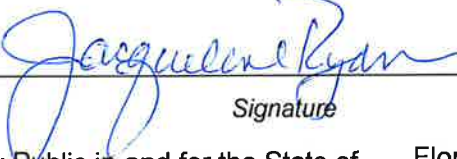
The PROPOSER has carefully examined all documents constituting the eRFP and the addenda thereto and, being familiar with the work and the conditions affecting the work contemplated by the eRFP and such addenda, offers to furnish all labor, materials, supplies, equipment, facilities and services which are necessary, proper or incidental to carry out such work as required by and in strict accordance with this eRFP and the Proposal.

AshBritt, Inc.  
Name of Proposer  
Charles Knight  
Print Name of Designated Signatory  
  
Signature  
Corporate Secretary & SVP  
Title


State of Florida  
County of Broward

On this 5th day of June, 2024, before me appeared Charles Knight personally known to me to be the person described in and who executed this document and acknowledged that (she/he) signed the same freely and voluntarily for the uses and purposes therein described.

In witness thereof, I have hereunto set my hand and affixed my official seal the day and year last written above.

  
Signature  
Notary Public in and for the State of Florida  
Jacqueline Ryan  
(Name printed)  
Residing at Broward County, FL  
My commission expires 04/08/2027




 **JACQUELINE RYAN**  
Notary Public  
State of Florida  
Comm# HH373452  
Expires 4/8/2027



TAB 2

AshBritt  
**30**  
YEARS  
SUPPORTING  
COMMUNITIES  
NATIONWIDE



 AshBritt

BACKGROUND  
AND  
EXPERIENCE

## Tab 2. Background and Experience

### Company Background

**AshBritt**  
**GUARANTEE**

**EXPERIENCE**  
31 years of disaster recovery work, serving clients and communities across the nation.

**QUALITY**  
Our methods are guided by NIMS, include USACE certifications, and adhere to FEMA eligibility requirements.

**FINANCING**  
Bonding capacity of \$1 billion and \$100,000,000 of company working capital.

**RESOURCES**  
4,000+ preregistered subcontractors and multiple teaming agreements ensure we are prepared for anything.

We have supported recovery efforts in response to 100+ federally declared disasters in 31 states. As a result, AshBritt has become the nation’s leader in disaster debris management services. Our status is further substantiated by the United States Army Corps of Engineers’ (USACE) decision to award AshBritt the largest pre-positioned post-disaster debris management contract ever granted to one firm in 2021. This contract award covers 25 states, including the State of Florida. AshBritt is the only contractor that has maintained a 25-year post-disaster debris management contract with USACE.

**COMPANY OFFICERS**

			
<b>CHAIRMAN and FOUNDER</b> Randal Perkins	<b>CHIEF EXECUTIVE OFFICER</b> Brittany Castillo	<b>TREASURER</b> Christina Demidio	<b>SECRETARY</b> Charles "Dow" Knight

Over the last 32 years, AshBritt has collected, managed, processed, and disposed of more than 185 million cubic yards of debris following hurricanes, tornadoes, floods, snow/ice storms, wildfires, and earthquakes. We have cleared all types of debris and waste, including vegetative waste; construction and demolition (C&D) debris; hazardous leaning trees; hanging limbs; stumps; sand/silt; white goods; e-waste; dead animal carcasses; vehicles/vessels; household hazardous wastes; and hazardous, toxic, and radioactive waste (HTRW). AshBritt has also completed many projects requiring damage

assessments, emergency road clearance, utility coordination, and demolition. To support these operations, we have worked with our clients to identify, permit, establish, operate, and maintain hundreds of TDMS and directed various debris management operations, including grinding; air curtain incineration; controlled open burning; waste reduction; and recycling. AshBritt will leverage the lessons learned from these experiences to reduce risk, ensure safe operations, and deliver cost-effective services to the City of Port Saint Lucie.

AshBritt has completed two disaster debris removal projects for the City of Port Saint Lucie.

#### Hurricane Wilma

In response to Hurricane Wilma, AshBritt conducted ROW and TDMS operations for the City. In total, AshBritt collected 104,633 cubic yards of debris.

#### Hurricane Frances

In response to Hurricane Frances, AshBritt collected 522,407 cubic yards from the ROW, managed three TDMS sites, and collected over 18,000 loads of debris. In addition, AshBritt was able to divert a portion of the debris for beneficial agriculture use and fuel sources.

AshBritt maintains the highest levels of safety, quality, and integrity in conducting our services and operations, always adhering to guidelines set forth by OSHA, USACE, EPA, and FEMA. We have also met or exceeded small business requirements in all our past events. **AshBritt was once a small business**, and we remain committed to partnering with small and disadvantaged businesses to the fullest extent possible per 2 C.F.R., Part 200.

Importantly, our expertise and resources allow us to devise and execute effective solutions tailored to our clients' specific needs. We recently demonstrated this ability by employing helicopters to lower personnel into mangroves in Lee County, FL, to identify registration and hull numbers on derelict vessels. We also disassembled vessels within the mangroves and transported them by helicopter to an aggregation site, thereby minimizing the environmental impact on the mangrove ecosystem.

### Featured Project: Hurricane Ian

In 2022, AshBritt removed debris for 15 jurisdictions, including two state agencies, following Hurricane Ian. At our peak, we had approximately 450 debris-hauling trucks and units simultaneously operating throughout Florida. We removed more than 9 million cubic yards of debris, including: loose natural materials; scattered rubble or wreckage; litter; garbage/refuse; C&D debris; vegetative debris; downed or leaning trees and hanging limbs; waterway debris; derelict vehicles and vessels; HHW; white goods; and freon. We also performed private property demolition/debris removal for more than 500 properties and provided other ancillary services (e.g., base camps).



- **United States Army Corps of Engineers Trusted Contractor**

AshBritt has participated in the National Response Framework since **1998**, when we received our first pre-positioned debris management contract from the United States Army Corps of Engineers (USACE). In 2021, the U.S. Department of Defense (DoD) made history by awarding four contracts totaling \$1.75 billion to AshBritt, representing the largest pre-positioned federal debris management contracts value ever granted to a single firm. The record-breaking awards make **AshBritt the prime DoD debris management partner in four U.S. regions, comprising 25 states, including Florida.**

Regional States	
South Atlantic Division	NC, SC, GA, AL, FL
Mississippi Valley Division	IL, IA, MN, WI, LA, MS
Southwestern Division	TX, AR, OK
Northwestern Division	MT, WY, ID, OR, WA, MO, KS, CO, NE, SD, ND

**AshBritt has been USACE's trusted debris contractor for the past 25 years**

• **USACE Multiple Award Task Order Contract – Puerto Rico Power Generation**

AshBritt was recently selected as one of the six contractors that will provide a five-billion-dollar power generation services project for Puerto Rico Electric & Power Authority and LUMA Energy through the USACE Savannah District. The power generation services consist of rental and delivery of generator units; electrical connection of the generator output to the power grid; installation of new, or modification/repair of existing, power monitoring and control systems; testing and commissioning of the power generation and electrical systems; and operation and maintenance of the installed systems, to include fueling. The ancillary activities involve repair, replacement, installation, operation, and maintenance of power transmission components necessary for connecting temporary power or power from other sources to the grid.



• **FEMA's National Advisory Council Member**



On November 29, 2023, FEMA Administrator, Deanne Criswell, announced the appointment of 12 new members to the agency's National Advisory Council (NAC), including AshBritt's CEO, Brittany Castillo. The NAC is comprised of 40 geographically diverse, emergency managers, emergency responders, and subject matter experts from tribal, state, territorial, and local governments, the private sector, and nongovernmental organizations that advise the FEMA Administrator on all aspects of emergency management, including preparedness, protection, response, recovery, and mitigation for disasters and national emergencies. As a council member,

Mrs. Castillo began serving a multi-year term on December 1, 2023, which she will use to guide future recommendations centered around readiness, workforce, and climate resilience.

• **Employees and Offices**

AshBritt has **40+ employees** working at the following locations:



**Corporate Headquarters**

565 E Hillsboro Blvd  
Deerfield Beach, FL 33441

**Satellite Offices**

- Suffolk, VA
- Alexandria, LA
- Tavernier, FL
- Cypress, TX
- Palm Coast, FL
- Naples, FL
- Canton, MS
- Austin, TX
- Summerfield, NC



- Financial Capability & Resources**

Access to immediate operational funds and longer-term credit is one of the most vital factors in ensuring the swift initiation and continued progress of response and recovery efforts. Following any large-scale, widespread disaster event, the City’s resources, infrastructure, and processes may become overwhelmed. Reliable financial support and sound management are vital to a successful mission. As the nation’s leading provider of disaster debris management services, AshBritt has substantial financial resources, capabilities, and experience. Our historical record and supporting financial documentation demonstrate these strengths. Importantly, we have the capital strength to accommodate increased cash flow demands throughout any disaster recovery mission and the capacity to assume extensive expenditures for prolonged periods (historically exceeding 150 days) before receiving any funds for our services.

**Bonding: \$1 Billion**  
**Working Capital: Over \$100 Million**  
**Underwrote \$100 Million for USACE Katrina Mission**

AshBritt has a strong, steady record of paying all vendors and subcontractors following executed contracts. Moreover, we work with small businesses to accommodate shorter payment terms, as needed, to ensure that all companies, large and small, can actively participate in our recovery efforts and projects. With our capital reserves and our significant line of credit, as well as the ability to draw on resources from some of our long-standing business partners, we can simultaneously maintain and finance multiple large, extended projects. Examples of AshBritt’s ability to initiate and maintain a strong workforce and financial stability include:

Year	Disaster(s)	Funds
2022	Hurricane Ian and Kentucky Flooding Size of Workforce Managed: Over 1,000 pieces of heavy equipment	\$649,509,554
2018	Hurricane Michael Size of Workforce Managed: Over 800 pieces of heavy equipment	\$274,468,728
2017	USACE Northern California Wildfires Size of Workforce Managed: Over 2,000 pieces of heavy equipment	\$307,166,947
2017	Hurricane Irma Size of Workforce Managed: Over 1,500 pieces of heavy equipment	\$181,024,248
2016	Hurricane Matthew Size of Workforce Managed: Over 500 pieces of heavy equipment	\$88,610,796
2012	Hurricane Sandy Size of Workforce Managed: Over 1,800 pieces of heavy equipment	\$228,621,575
2005	Hurricane Katrina Size of Workforce Managed: Over 12,400 pieces of heavy equipment	\$733,700,702

- Bank and Bond Letters**

**\*\* Please see the following pages for  
AshBritt’s Bank and Bond Letters \*\***



Kimberly Bryson  
Senior Vice President  
Senior Relationship Manager

Business Banking  
FL6-812-09-1 | 401 E. Las Olas Blvd., 18<sup>th</sup> Floor  
Fort Lauderdale, FL 33301  
T 954.765.2014 F 704.208.2955 M 954.599.1197  
[kimberly.bryson@bofa.com](mailto:kimberly.bryson@bofa.com)

May 31, 2024

To: City of Port St. Lucie  
121 SW Port St. Lucie Blvd.  
Port St. Lucie, FL 34984

Re: AshBritt Inc  
565 E Hillsboro Blvd  
Deerfield Beach FL 33441-3543

I, Kimberly Bryson, a Senior Vice President of Bank of America, N.A. ("Bank of America"), confirm that AshBritt Inc. maintains balances with Bank of America in the eight figures. AshBritt Inc. has a Low to Mid Eight Figure Line of Credit Facility with Bank of America that has been handled as agreed. Ashbritt Inc. has been a very valued client of Bank of America since January 1999. Ashbritt Inc. has always handled their accounts and credit facilities as agreed.

This information is being delivered to you at the request of AshBritt Inc. Please note that the information set forth in this letter is subject to change without notice and is provided in strictest confidence to you for this limited purpose and your use only, without any responsibility, guarantee, commitment, or liability on the part of Bank of America, its affiliates or any of its or its affiliates' directors, officers, or employees. Bank of America cannot provide any credit ratings or opinions of the creditworthiness of AshBritt Inc, and the above information does not constitute an opinion of Bank of America of the ability of AshBritt Inc. to successfully perform any obligations under any agreement it may enter into with you, Bank of America, or any other entity. Finally, Bank of America undertakes no responsibility to update the information set forth in this letter.

If you have any additional questions, please do not hesitate to contact me.

Regards,

*Kimberly Bryson*

Senior Vice President  
Senior Client Manager  
Commercial Banking  
Bank of America, N.A.  
401 E. Las Olas Blvd., 18th Floor  
Fort Lauderdale, FL 33301  
[kimberly.bryson@bofa.com](mailto:kimberly.bryson@bofa.com)  
Ph. 954-765-2144  
Fax. 866-596-6847

**\*\*If anyone needs to confirm the validity of this document they may contact Kimberly Bryson, SVP via email or phone\*\***



**Liberty Mutual Surety**

**Marc Davis**

Field Product Line UW Specialist

Marcus.Davis@LibertyMutual.com

Phone # 601-503-1172

Cell # 601-812-9885

May 31, 2024

City of Port St. Lucie  
121 SW Port St. Lucie Blvd.  
Port St. Lucie, FL 34984

RE: AshBritt, Inc.

Dear Sir/Madam:

It is a privilege of Liberty Mutual Insurance Company to provide surety support for AshBritt, Inc. for the past 15 plus years. We are pleased to share with you our favorable experience and high regard for AshBritt, Inc. Ashbritt, Inc. is a stable company with an extremely strong financial position. AshBritt continues to handle their obligations in an exemplary fashion.

While we would certainly consider higher limits should the occasion arise, we currently have AshBritt, Inc. on a single job program exceeding \$1,000,000,000 with an aggregate program exceeding \$2,000,000,000.

Should any projects be awarded to and accepted by AshBritt, Inc. we are prepared to provide the required bonds on their behalf. Our support is conditioned upon completion of the underwriting process, including satisfactory review of contract documents, confirmation of financing and our ongoing review of the operational and financial capacity of AshBritt, Inc.

This letter is not an assumption of liability and is issued only as a prequalification reference request from our client. It should be understood, that any arrangement for bonds is strictly a matter between AshBritt, Inc. and Liberty Mutual Insurance Company.

Liberty Mutual Insurance Company is licensed in all 50 states and listed on the U.S. Treasury Departments' Listing of Approved Sureties Department Circular 570. Liberty Mutual Insurance Company is rated A (Excellent) Financial Size Category XV (\$2Billion or greater) by A.M. Best Company.

Thank You,

A handwritten signature in blue ink that reads "Marc Dai".

Marc Davis  
Field Product Line UW Specialist

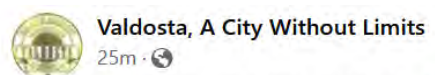
- Understanding Impacted Communities and Supporting all Phases of a Disaster

***Beyond the Rubble: Restoring Communities Together***

At AshBritt, we understand that disaster strikes more than just infrastructure. It tears at the very fabric of a community, leaving behind heartbreak and uncertainty. That's why our mission extends beyond debris removal. We want to restore the vibrancy of the communities we are privileged to serve.



Even after the debris has been cleared, we continue to provide much-needed community support through community outreach programs, charitable donations, and local event/initiative sponsorships. Our goal is to foster a sense of unity and hope as communities heal and come back even stronger. AshBritt takes pride in supporting communities and has included some brief articles and news reports.



Valdosta, A City Without Limits  
25m · 🌐

🌟 Honoring Excellence in Disaster Relief 🌟

In a heartfelt proclamation, Mayor Matheson praised Ashbritt for incredible efforts in aiding our community during the aftermath of Hurricane Idalia, and their generous donation to the United Way's disaster fund. Their support has made a tangible difference in rebuilding and restoring hope in our community.

In times of adversity, it's actions like these that truly make a difference.

[#HurricaneIdaliaRelief](#) [#CommunitySupport](#) [#AshbrittCares](#)



## AshBritt donates \$20K to Toys for Tots in honor of Mount Pleasant

Story by Tim Renaud • 5d



AshBritt donates \$20K to Toys for Tots in honor of Mount Pleasant  
© Provided by WCBD Charleston

**M**OUNT PLEASANT, S.C. (WCBD) – Toys for Tots received a significant donation on Wednesday as they work to ensure every child in the Charleston area receives a toy under the Christmas tree.

AshBritt, which provides rapid-response disaster recovery to communities across the country, made a heartfelt \$20,000 donation to Toys for Tots in honor of the Town of Mount Pleasant.

### [Toys for Tots to hold one-day registration event in North Charleston](#)

Mount Pleasant Mayor Will Haynie and a representative from AshBritt, Sara Perkins, joined Storm Team 2 Chief Meteorologist Rob Fowler and Sgt. Adrian Smith with the U.S. Marines to present the donation during News 2's second annual Toy Drive Blitz.

AshBritt has been the disaster debris contractor for Charleston County for the past 15 years. They are dedicated to supporting local initiatives that bring joy to families in need and decided this year to support the Toys for Tots program in the Lowcountry.

"We love to support communities both post-disaster and in blue skies. So, thankfully, y'all have not had a hurricane since 2019 ... so we have not been in your community as often. So, we reached out to see how we could help the community and found out that Toys for Tots was the big push around the holidays. Not only did we want to support the toy drive, but our company is also very proud of our veteran hiring initiative, so the Marine's Toys for Tots was the perfect organization. We found out this was happening and decided to come out and support in a very big way," said Perkins.

## One Year Later: AshBritt Honors Local Partners Crucial to Eastern Kentucky Flood Recovery



August 02, 2023 01:05 PM Eastern Daylight Time

WHITESBURG, Ky.--(BUSINESS WIRE)--Last week, **Kentucky Governor Andy Beshear** and AshBritt emergency management officials marked one year since the devastating flooding in Eastern Kentucky by recognizing local leaders and contractors who worked rapidly and relentlessly to assist in the cleanup, helping thousands of displaced Kentucky residents.

*"I was treated very well. They are truly wonderful people to work for."*

 [Tweet this](#)

During a luncheon at CANE Kitchen, AshBritt honored key partners, including Mike Nichols from Whitesburg, Dave Nichols from Letcher County and Greg Stewart from Pikeville with **Razorback Trucking**; Bart Morris and Chris Morris with **B&J Transfer**; and James Rice, Roy Moore, and Bobby Huff with **B&D Transport**.

AshBritt called upon those local business owners to assist in the relief efforts. Their tireless, months-long work allowed for restoration and reopening in the region following the floods.

*"It was good to work for one of the best storm companies in the business," said Mike Nichols of Razorback Trucking. "I was treated very well. They are truly wonderful people to work for."*

AshBritt also recognized **Congresswoman Angie Hatten, State Senator Johnnie Turner, Letcher County Judge Terry Adams, Whitesburg Mayor Tiffany Craft, Jenkins Mayor Todd DePriest, and Whitesburg Fire Chief Terry Fowler** for their critical partnership.

In response to the floods, AshBritt deployed roughly 600 workers and 500 pieces of equipment, allowing for the reopening of roads, properties and waterways across eight counties, including Breathitt, Perry, Knott, Letcher, Clay, Pike, Floyd, and Owsley. Year to date, AshBritt has managed a total of 834,000 tons of debris, clearing more than 641 miles of rivers, creeks and streams and maintaining a presence on the ground for approximately 324 days.

**A. Experience and Qualifications Narrative**

**Signature Projects over 1,000,000 CY**

Below are comprehensive descriptions of a select few mobilizations AshBritt has performed as a prime contractor for disaster debris services collecting and processing a minimum of 1 million cubic yards of debris collected from public right of ways.

**CHARLOTTE COUNTY, FL  
HURRICANE IAN, 2022-2023**

**CONTRACTED ENTITY**  
Charlotte County

**FEMA DECLARATION DR - 4673**  
Florida Hurricane Ian

**CONTRACT VALUE**  
\$79,835,000

**PROJECT DATES**  
09/30/2022 - 04/10/2023

- TYPES OF DEBRIS REMOVED**
- Vegetative Debris
  - C&D Debris
  - White Goods
  - E-Waste

**TDMS LOCATIONS: 3**

- QUANTITY OF DEBRIS**
- 4,672,700 CY
  - 13,000 Hazardous Leaning Trees
  - 38,000 Hazardous Hanging Limbs
  - 1,885 White Goods

- SCOPE OF WORK PERFORMED**
- ROW Debris Collection
  - TDMS Operations, Management, Reduction
  - Hazardous Stump, Limb, and Tree Removal
  - Debris Recycling/Disposal
  - Ancillary Services
  - Waterway/Marine Debris Removal



**4,672,700 CY**  
OF DEBRIS REMOVED



**FDEM/FDEP  
HURRICANE IAN, 2022-2023**

**CONTRACTED ENTITY**  
Florida Department of Emergency Management/Florida Department of Environmental Protection

**FEMA DECLARATION DR - 4673**  
Florida Hurricane Ian

**CONTRACT VALUE**  
\$300,000,000

**PROJECT DATES**  
11/19/2022 - 10/05/2023

- TYPES OF DEBRIS REMOVED**
- Waterway Debris
  - CPDR
  - PPDR

- QUANTITY OF DEBRIS**
- 933,562 CY Waterway Debris
  - 110 Marine Vessels
  - 350,000 CY CPDR and PPDR

- SCOPE OF WORK PERFORMED**
- Helicopter Surveying
  - Marine Vessel Removal, Reduction, and Disposal
  - Environmentally Sensitive
  - Private and Commercial Property Debris Removal, Reduction, and Disposal



**1,283,562 CY**  
OF DEBRIS REMOVED



**BAY COUNTY, FL  
HURRICANE MICHAEL, 2018-2019**

**CONTRACTED ENTITY**  
Bay County

**FEMA DECLARATION DR - 4339**  
Florida Hurricane Michael

**CONTRACT VALUE**  
\$148,128,496

**PROJECT DATES**  
10/18/2018 - 06/05/2020

- TYPES OF DEBRIS REMOVED**
- Vegetative Debris
  - C&D Debris
  - HHW
  - White Goods (Freon & Non-Freon)
  - E-Waste

**TDMS LOCATIONS: 5**

- QUANTITY OF DEBRIS**
- 6,800,000 CY
  - 70,749 Hazardous Leaning Trees
  - 56,344 Hazardous Hanging Limbs
  - 973,914 Cubic Yards of Waterway Debris

- SCOPE OF WORK PERFORMED**
- ROW Debris Collection
  - TDMS Operations, Management, Reduction
  - Hazardous Tree and Limb Removal
  - Freon Removal
  - Waterway/Marine Debris Removal
  - Ancillary Services
  - Debris Recycling/Disposal



**6,800,000 CY**  
OF DEBRIS REMOVED



**ESCAMBIA COUNTY, FL  
HURRICANE SALLY, 2020-2021**

**CONTRACTED ENTITY**  
Escambia County

**FEMA DECLARATION DR - 4564**  
Florida Hurricane Sally

**CONTRACT VALUE**  
\$16,831,494

**PROJECT DATES**  
09/23/2020 – 01/27/2021

- TYPES OF DEBRIS REMOVED**
- Vegetative Debris

**TDMS LOCATIONS: 1**

- QUANTITY OF DEBRIS**
- 1,239,941 CY
  - 22,000 Hazardous Trees and Limbs

- SCOPE OF WORK PERFORMED**
- ROW Debris Collection
  - TDMS Operations, Management, Reduction
  - Debris Recycling/Disposal
  - Hazardous Tree and Limb Removal



**1,239,941 CY**  
OF DEBRIS REMOVED





**GULF COUNTY, FL  
HURRICANE MICHAEL, 2018-2019**

**CONTRACTED ENTITY**  
Gulf County

**FEMA DECLARATION DR - 4399**  
Florida Hurricane Michael

**CONTRACT VALUE**  
\$40,113,590

**PROJECT DATES**  
10/18/2018 – 10/28/2020

- TYPES OF DEBRIS REMOVED**
- Vegetative Debris
  - C&D Debris
  - White Goods (Freon & Non-Freon Containing)
  - E-Waste

**TDMS LOCATIONS: 2**

- QUANTITY OF DEBRIS**
- 1,975,222 CY
  - 3,850 Hazardous Leaning Trees
  - 7,208 Hazardous Hanging Limbs
  - 4,491 White Goods
  - 49,600 CY of Waterway Debris

- SCOPE OF WORK PERFORMED**
- Emergency Road Clearance
  - ROW Debris Collection
  - TDMS Operations, Management, Reduction
  - Hazardous Tree and Limb Removal
  - Freon Removal
  - Debris Recycling/Disposal
  - Waterway/Marine Debris Removal



**1,975,222 CY**  
OF DEBRIS REMOVED



**POLK COUNTY, FL  
HURRICANE IAN, 2022-2023**

**CONTRACTED ENTITY**  
Polk County

**FEMA DECLARATION DR - 4673**  
Florida Hurricane Ian

**CONTRACT VALUE**  
\$18,078,115

**PROJECT DATES**  
10/03/2022 - 1/14/2023

- QUANTITY OF DEBRIS**
- 1,047,279 CY
  - 600 Hazardous Leaning Trees
  - 15,000 Hazardous Hanging Limbs

**TDMS LOCATIONS: 7**

- SCOPE OF WORK PERFORMED**
- ROW Debris Collection
  - TDMS Operations, Management, Reduction
  - Debris Recycling/Disposal
  - Hazardous Tree and Limb Removal

- TYPES OF DEBRIS REMOVED**
- Vegetative Debris
  - C&D Debris
  - White Goods



**1,047,279 CY**  
OF DEBRIS REMOVED



**COLLIER COUNTY, FL  
 HURRICANE IAN, 2022-2023**

**CONTRACTED ENTITY**  
 Collier County

**FEMA DECLARATION DR - 4673**  
 Florida Hurricane Ian

**CONTRACT VALUE**  
 \$26,130,026

**PROJECT DATES**  
 10/03/2022 - 02/08/2023

**QUANTITY OF DEBRIS**  
 • 1,371,829 Cubic Yards  
 • 11,225 Pounds of HHW

**SCOPE OF WORK PERFORMED**

- ROW Debris Collection
- TDMS Operations, Management, Reduction
- Hazardous Tree and Limb Removal
- HHW
- Ancillary Services
- Debris Recycling/Disposal

**TYPES OF DEBRIS REMOVED**

- Vegetative Debris
- C&D Debris
- HHW Debris



**1,371,289 CY**  
 OF DEBRIS REMOVED



**COLLIER COUNTY, FL  
 HURRICANE IRMA, 2017-2018**

**CONTRACTED ENTITY**  
 Collier County, Florida

**FEMA DECLARATION DR - 4337**  
 Florida Hurricane Irma

**CONTRACT VALUE**  
 \$62,712,788

**PROJECT DATES**  
 09/20/2017 - 06/27/2018

**TYPES OF DEBRIS REMOVED**  
 • Vegetative Debris  
 • Hazardous Hanging Limbs  
 • Hazardous Leaning Trees  
 • C&D Debris

**TDMS LOCATIONS: 6**

**QUANTITY OF DEBRIS**

- 3,500,000 CY
- 1,300 Hazardous Leaning Trees
- 22,00 Hazardous Hanging Limbs

**SCOPE OF WORK PERFORMED**

- ROW Debris Collection
- TDMS Operations, Management, Reduction
- Hazardous Tree and Limb Removal
- Ancillary Services



**3,500,000 CY**  
 OF DEBRIS REMOVED



 **UNITED STATES ARMY CORPS OF ENGINEERS  
TUBBS, NUNS, POCKET, AND ATLAS FIRES, CA, 2017-2018**

**CONTRACTED ENTITY**  
United States Army Corps of Engineers -  
Sacramento, CA District

**FEMA DECLARATION DR - 4344**  
Tubbs, Nuns, Pocket, Atlas, Redwood  
Valley, and Sulphur Fires

**CONTRACT VALUE**  
\$300,000,000

**PROJECT DATES**  
11/13/2017 – 6/28/2018

**QUANTITY OF DEBRIS**  
• 770,000 Tons/1,200,000 CY

**TDMS LOCATIONS: 1**

**SCOPE OF WORK PERFORMED**

- PPDR/Right-of-Entry
- Air Monitoring & Erosion Control
- TDMS Operations
- Debris Recycling/Disposal
- Initial Site Survey/Temporary Signage
- Asbestos Assessment/Testing
- Soil Testing
- Final Parcel Completion Report
- Archeologist/Tribal Monitoring
- Automated Debris Management System

**TYPES OF DEBRIS REMOVED**

- C&D Debris & Concrete
- Asbestos Containing Material
- Ash & Contaminated Soil
- White Goods (Freon & Non-Freon Containing)
- E-Waste & Metal
- Vehicles

 **1,200,000 CY**  
OF DEBRIS REMOVED 

 **CHATHAM COUNTY, GA  
HURRICANE MATTHEW, 2016-2017**

**CONTRACTED ENTITY**  
Chatham County

**FEMA DECLARATION DR - 4284**  
Georgia Hurricane Matthew

**CONTRACT VALUE**  
\$23,023,910

**PROJECT DATES**  
10/18/2016 – 02/23/2017

**TYPES OF DEBRIS REMOVED**  
• Vegetative Debris

**QUANTITY OF DEBRIS**

- 1,620,000 CY
- 21,795 Hazardous Limbs
- 1,175 Hazardous Trees
- 116 Hazardous Stumps

**SCOPE OF WORK PERFORMED**

- ROW Debris Collection
- TDMS Operations, Management, Reduction
- Hazardous Tree and Limb Removal
- Stump Removal
- Debris Recycling/Disposal

 **1,620,000 CY**  
OF DEBRIS REMOVED 

**6** | **CALLAWAY, FL  
HURRICANE MICHAEL, 2018-2019**

**CONTRACTED ENTITY**

Callaway

**FEMA DECLARATION DR - 4399**

Florida Hurricane Michael

**CONTRACT VALUE**

\$21,103,771

**PROJECT DATES**

10/24/2018 - 09/04/2020

**QUANTITY OF DEBRIS**

- 1,130,000 CY
- 3,795 Hazardous Hanging Limbs
- 2,653 Hazardous Leaning Trees

**TDMS LOCATIONS: 1**

**SCOPE OF WORK PERFORMED**

- ROW Debris Collection
- TDMS Operations, Management, Reduction
- Hazardous Tree and Limb Removal
- White Goods/Freon Removal
- Debris Recycling/Disposal
- Waterway/Marine Debris Removal
- PPDR Demolition, and Asbestos Removal

**TYPES OF DEBRIS REMOVED**

- Vegetative Debris
- C&D Debris
- Asbestos Removal
- White Goods

 **1,130,000 CY**  
OF DEBRIS REMOVED



 | **STATE OF CONNECTICUT  
CONNECTICUT SNOWSTORM, 2011-2012**

**CONTRACTED ENTITY**

Connecticut Department of Emergency Management & Homeland Security

**FEMA DECLARATION DR - 1958**

Connecticut Snowstorm

**CONTRACT VALUE**

\$73,538,607

**PROJECT DATES**

10/29/2011 - 03/12/2012

**TYPES OF DEBRIS REMOVED**

- Vegetative Debris

**QUANTITY OF DEBRIS**

- 1,835,101 CY
- 11,185 Hazardous Leaning Trees
- 86,210 Hazardous Hanging Limbs

**SCOPE OF WORK PERFORMED**

- Emergency Road Clearance
- ROW Debris Collection
- TDMS Operations, Management, Reduction
- Hazardous Tree and Limb Removal
- Debris Recycling/Disposal

 **1,835,101 CY**  
OF DEBRIS REMOVED



 **STATE OF MASSACHUSETTS  
MASSACHUSETTS SEVERE WINTER STORM AND SNOWSTORM, 2011-2012**

**CONTRACTED ENTITY**  
Massachusetts Emergency  
Management Agency

**FEMA DECLARATION DR - 1959**  
Massachusetts Severe Winter Storm  
and Snowstorm

**CONTRACT VALUE**  
\$79,489,033

**PROJECT DATES**  
10/29/2011 - 08/25/2012

**TYPES OF DEBRIS REMOVED**  
• Vegetative Debris

**TDMS LOCATIONS: 22**

**QUANTITY OF DEBRIS**  
• 1,774,452 Cubic Yards  
• 5,143 Hazardous Leaning Trees  
• 101,835 Hazardous Hanging Limbs

**SCOPE OF WORK PERFORMED**  
• Emergency Road Clearance  
• ROW Debris Collection  
• TDMS Operations, Management, Reduction  
• Hazardous Tree and Limb Removal  
• Debris Recycling/Disposal

 **1,774,452 CY**  
OF DEBRIS REMOVED



 **US ARMY CORPS OF ENGINEERS  
HURRICANE KATRINA, 2005-2006**

**CONTRACTED ENTITY**  
United States Army Corps of Engineers -  
Louisiana and Mississippi

**FEMA DECLARATION DR- 1604**  
Louisiana Hurricane Katrina  
Mississippi Hurricane Katrina

**CONTRACT VALUE**  
\$733,700,702

**PROJECT DATES**  
09/1/2005 - 08/29/2006

**TYPES OF DEBRIS REMOVED**  
• Vegetative Debris  
• C&D Debris  
• HHW & E-waste  
• White Goods (Freon & Non-Freon)  
• Putrefied Foods, Tires, Small  
• Motorized Equipment, Concrete

**TDMS LOCATIONS: 26**

**QUANTITY OF DEBRIS**  
• 21,589,265 CY  
• 25,007 White Goods  
• 183,408 Hazardous Leaning Trees  
• 340,062 Hazardous Hanging Limbs  
• Backfilled 1,814 Pools  
• 19 Tons of Putrefied Food

**SCOPE OF WORK PERFORMED**  
• Emergency Road Clearance  
• ROW Debris Collection  
• TDMS Operations, Management, Reduction  
• Hazardous Tree and Limb Removal  
• White Goods & Freon Removal,  
E-Waste Removal  
• Base Camp/Sleeping Quarters  
• Emergency Meals  
• Private Property Debris Removal  
• Putrefied Food Removal  
• Emergency Fuel Services  
• Debris Recycling/Disposal

 **21,589,265 CY**  
OF DEBRIS REMOVED



**6 STATE OF NEW JERSEY  
HURRICANE SANDY, 2012-2013**

**CONTRACTED ENTITY**

State of New Jersey

**FEMA DECLARATION DR - 4086**

New Jersey Hurricane Sandy

**CONTRACT VALUE**

\$136,463,050

**PROJECT DATES**

11/01/2012 – 03/30/2013

**TYPES OF DEBRIS REMOVED**

- Vegetative Debris
- C&D Debris
- HHW & E-waste
- White Goods (Freon & Non-Freon)
- Sand Removal

**TDMS LOCATIONS: 42**

**QUANTITY OF DEBRIS**

- 3,171,531 CY
- 2,900 55 Gallon Drums of HHW
- 60 Tons of E-Waste
- 20,000 White Goods
- 200,000 Cubic Yards of Sand
- 42 Vessels

**SCOPE OF WORK PERFORMED**

- Emergency Road Clearance
- ROW Debris Collection
- TDMS Operations, Management, Reduction
- Hazardous Tree and Limb Removal
- Freon Removal
- Waterway Debris Removal
- Vessel and Vehicle Removal, Dredging
- Side-Scan Sonar Services
- Debris Recycling/Disposal

 **3,171,531 CY**  
OF DEBRIS REMOVED 

- 1. Form A – 1,000,000 CY Projects

**\*\* Please see the following pages for AshBritt's Form \*\***

AshBritt, Inc.  
 PROPOSER: \_\_\_\_\_

**FORM A**

**Collection and/or TDMS Operating Experience as a Prime Contractor ONLY**

**List all activations for which your company collected and/or processed greater than 1 million cubic yards of debris.**

<b>Disaster Name</b>	<b>Date</b>	<b>Location</b>	<b>Services Provided</b>	<b>Contract Amount</b>	<b>TTL CY Collected or Processed</b>	<b>Contact Name, Address, Phone #</b>
Hurricane Ian	09/30/22	Charlotte County, FL	Collection and TDMS	\$79,835,000.00	4,672,700 CY	John Elias, 941-628-2662 John.Elias@charlottecountyfl.gov
Hurricane Ian	10/03/22	Collier County, FL	Collection and TDMS	\$26,130,026.00	1,371,829 CY	Dan Rodriguez, 239-252-2504 dan.rodriguez@colliercountyfl.gov
Hurricane Ian	10/03/22	Polk County, FL	Collection and TDMS	\$18,078,115.00	1,047,279 CY	Ryan Taylor, 863-500-0773 ryantaylor@polk-county.net
Hurricane Sally	09/23/20	Escambia County, FL	Collection and TDMS	\$16,831,494.00	1,239,941 CY	Don Seitz, 850-554-2753 dlseitz@myescambia.com
Hurricane Michael	10/10/18	Gulf County, FL	Collection and TDMS	\$40,113,590.00	1,975,222 CY	Warren Yeager, 850-229-6106 wyeager7337@gmail.com
Hurricane Michael	10/24/18	Callaway, FL	Collection and TDMS	\$21,103,771.00	1,130,000 CY	Eddie Cook, 850-215-6691 citymanager@cityofcallaway.com
Hurricane Michael	10/10/18	Bay County, FL	Collection and TDMS	\$146,128,496.00	6,800,000 CY	Don Murray, 850-248-8732 dmurray@baycountyfl.gov
Hurricane Irma	09/20/17	Collier County FL	Collection and TDMS	\$62,712,788.54	3,500,000 CY	Dan Rodriguez, 239-252-2504 dan.rodriguez@colliercountyfl.gov
Hurricane Matthew	10/18/16	Chatham County, GA	Collection and TDMS	\$23,023,910.00	1,620,000 CY	Marc Ginsberg, 912-652-6867 MBGinsbe@chathamcounty.org
Hurricane Matthew	10/14/16	Volusia County, FL	Collection and TDMS	\$12,898,185.00	1,058,256 CY	John Angiulli, 386-736-5965 jangiulli@volusia.org
Hurricane Sandy	11/01/12	Ocean County, NJ	Collection and TDMS	\$87,000,000.00	1,325,876 CY	Ernest Kuhlwein, 732-506-5047 ekuhlwein@co.ocean.nj.us





- **2. Form B - Emergency Debris Removal and Disposal Contracts (last 3 years)**

**\*\* Please see the following pages for AshBritt's Form\*\***

AshBritt, Inc.  
 PROPOSER: \_\_\_\_\_

**FORM B**

**Collection and/or TDMS Operating Experience as a Prime Contractor ONLY**

**List all activations for which your company performed as the Prime Contractor for the past three (3) years (commencing 5/2020)**

<b>Disaster Name</b>	<b>Date</b>	<b>Location</b>	<b>Services Provided</b>	<b>Contract Amount</b>	<b>TTL CY Collected or Processed</b>	<b>Contact Name, Address, Phone #</b>
Tornado	04/15/24	Louisville, KY	Collection and/or TDMS	Pending	8,200 CY	Amy Rose, 502-919-0172 amy.rose@louisvilleky.gov
Severe Storms	04/15/24	Valdosta, GA	Collection and/or TDMS	\$99,000.00	13,200 CY	Richard Hardy, 229-630-2074 rhardy@valdostacity.com
Spoil Island Cleanup	02/07/24	Florida Department of Environmental Protection, FL	Collection and/or TDMS	\$3,050.00	24 CY	Jay Sircy, 850-245-2625 jay.sircy@floridaDEP.gov
Hurricane Idalia	10/14/23	Dasher, GA	Collection and/or TDMS	\$369,426.00	23,386 CY	Bill Hatfield, 229-251-6989 bhatfield4dasher@gmail.com
Hurricane Idalia	09/19/23	Leon County, FL	Collection and/or TDMS	\$373,956.49	22,807 CY	Brent Pell, 850-354-2252 pellb@leoncountyfl.gov
Hurricane Idalia	09/15/23	Hillsborough County, FL	Collection and/or TDMS	\$393,312.98	1,323 CY	Diana Arroyo, 813-416-0311 arroyo@hillsboroughcounty.org
Hurricane Idalia	9/12/2023	Florida Department of Environmental Protection, FL	Collection and/or TDMS	\$10,688,042.06	94,000 CY	Byron Ward, 850-482-1678 byron.ward@floridadep.gov
Hurricane Idalia	09/10/23	Valdosta, GA	Collection and/or TDMS	\$7,250,000.00	490,683 CY	Richard Hardy, 229-630-2074 rhardy@valdostacity.com
Hurricane Idalia	09/06/23	Lowndes County, GA	Collection and/or TDMS	\$9,251,000.00	671,220 CY	Ashley Tye, 229-671-2400 atye@lowndescounty.com
Straightline Windstorm	07/24/23	Prairie Village, KS	Collection and/or TDMS	\$500,730.00	37,000 CY	James Carney, 913-385-4644 jcarney@pekansas.com
Straightline Windstorm	07/17/23	Overland Park, KS	Collection and/or TDMS	\$579,193.00	30,000 CY	Mike Burton, 913-484-2491 mike.burton@opkansas.org
Florida Severe Storms, Tornadoes, and Flooding	04/14/23	Ft. Lauderdale, FL	Collection and/or TDMS	Pending	41,736 CY	Melissa Doyle, 954-828-6111 MDoyle@fortlauderdale.gov

PROPOSER: \_\_\_\_\_

**FORM B****Collection and/or TDMS Operating Experience as a Prime Contractor ONLY****List all activations for which your company performed as the Prime Contractor for the past three (3) years (commencing 5/2020)**

<b>Disaster Name</b>	<b>Date</b>	<b>Location</b>	<b>Services Provided</b>	<b>Contract Amount</b>	<b>TTL CY Collected or Processed</b>	<b>Contact Name, Address, Phone #</b>
Hurricane Ian	11/19/22	Florida Division of Emergency Mgmt/Florida Department of Environmental Protection, FL	Collection and TDMS	\$300,000,000.00	933,562 CY	Darryn Gipson, 850-591-8130 darryn.gipson@em.myflorida.com
Hurricane Ian	11/19/22	Florida Division of Emergency Management FL	Collection and TDMS	\$61,000,000.00	350,000 CY	Darryn Gipson, 850-591-8130 darryn.gipson@em.myflorida.com
Hurricane Nicole	11/17/22	Brevard County FL	Collection and TDMS	\$1,021,278.00	62,239 CY	Tom Mulligan, 321-543-1547 Thomas.Mulligan@brevardfl.gov
Hurricane Ian	11/01/22	Florida Department of Transportation - Charlotte County, FL FL	Collection and TDMS	\$553,334.00	37,000 CY	Amarilys Perez, 863-272-4885 amarilys.perez@dot.state.fl.us
Hurricane Ian	11/01/22	Florida Department of Transportation - Polk County, FL FL	Collection and TDMS	\$180,859.00	3,350 CY	Amarilys Perez, 863-272-4885 amarilys.perez@dot.state.fl.us
Hurricane Ian	10/06/22	Hillsborough County FL	Collection and TDMS	\$11,832,546.00	656,000 CY	Travis Barnes, 813-209-3085 barnest@hillsboroughcounty.org
Hurricane Ian	10/05/22	Orange County FL	Collection and TDMS	\$5,255,936.00	355,000 CY	Ralphetta Aker, 407-836-8011 Ralphetta.aker@ocfl.net
Hurricane Ian	10/05/22	Orlando FL	Collection and TDMS	\$1,230,293.00	75,400 CY	Joseph England, 407-246-2314 joseph.england@orlando.gov
Hurricane Ian	10/05/22	Tampa FL	Collection and TDMS	\$928,449.00	55,943 CY	Larry Washington, 813-521-2227 larry.washington@tampagov.net
Hurricane Ian	10/05/22	St. John's County FL	Collection and TDMS	\$698,521.00	46,000 CY	Greg Caldwell, 904-209-0266 gcaldwell@sjcfl.us
Hurricane Ian	10/03/22	Cooper City FL	Collection and TDMS	Pending	7,000 CY	Denise Yuezle, 954-434-2300 publicworks@coopercityfl.org
Hurricane Ian	10/03/22	Collier County FL	Collection and TDMS	\$26,130,026.00	1,371,829 CY	Dan Rodriguez, 239-252-2504 dan.rodriguez@colliercountyfl.gov

AshBritt, Inc.  
 PROPOSER: \_\_\_\_\_

**FORM B**

**Collection and/or TDMS Operating Experience as a Prime Contractor ONLY**

**List all activations for which your company performed as the Prime Contractor for the past three (3) years (commencing 5/2020)**

<b>Disaster Name</b>	<b>Date</b>	<b>Location</b>	<b>Services Provided</b>	<b>Contract Amount</b>	<b>TTL CY Collected or Processed</b>	<b>Contact Name, Address, Phone #</b>
Hurricane Ian	10/03/22	Polk County FL	Collection and TDMS	\$18,078,115.00	1,047,279 CY	Ryan Taylor, 863-500-0773 ryantaylor@polk-county.net
Hurricane Ian	10/03/22	Brevard County FL	Collection and TDMS	\$1,364,858.00	84,000 CY	Tom Mulligan, 321-543-1547 Thomas.Mulligan@brevardfl.gov
Hurricane Ian	10/01/22	Key West FL	Collection and TDMS	\$732,181.00	22,000 CY	Todd Stoughton, 305-809-3811 tstoughton@cityofkeywest-fl.gov
Hurricane Ian	09/30/22	Charlotte County FL	Collection and TDMS	\$79,835,000.00	4,672,700 CY	John Elias, 941-628-2662 John.Elias@charlottecountyfl.gov
July 2022 Flooding	08/05/22	Kentucky Transportation Cabinet KY	Collection and TDMS	\$135,700,000.00	663,000 CY	John Moore, 502-782-5053 johnw.moore@ky.gov
Severe Storms	06/11/22	Overland Park KS	Collection and TDMS	\$69,063.00	3,480 CY	Mike Burton, 913-484-2491 mike.burton@opkansas.org
2021 Tornadoes	12/29/21	Hopkins County KY	Collection and TDMS	\$7,740,730.00	410,000 CY	Jack Whitfield, Jr., 270-821-8294 judgeexecutive@hopkinscounty.net
Tropical Storm Isais	10/20/21	Milford CT	Collection and TDMS	\$40,342.00	1,050 CY	Steven Johnson, 203-783-3269 stevenjohnson@milfordct.gov
Hurricane Ida	09/29/21	Diamondhead MS	Collection and TDMS	\$81,671.00	5,350 CY	Mike Reso, 228-222-4626 mreso@diamondhead.ms.gov
Hurricane Nicholas	09/27/21	Freeport TX	Collection and TDMS	\$116,988.00	11,000 CY	Chief Chris Motley, 979-233-2111 cmotley@freeport.tx.us
Hurricane Ida	09/13/21	Franklin Township NJ	Collection and TDMS	\$220,147.68	8,285 CY	Robert G. Vornlocker, Jr., 732-873-7226 bob.vornlocker@franklinnj.gov
Hurricane Ida	09/10/21	Somerset County NJ	Collection and TDMS	\$1,278,321.06	39,108 CY	Adam Slutsky, P.E., 908-231-7696S lutsky@co.somerset.nj.us

PROPOSER: \_\_\_\_\_

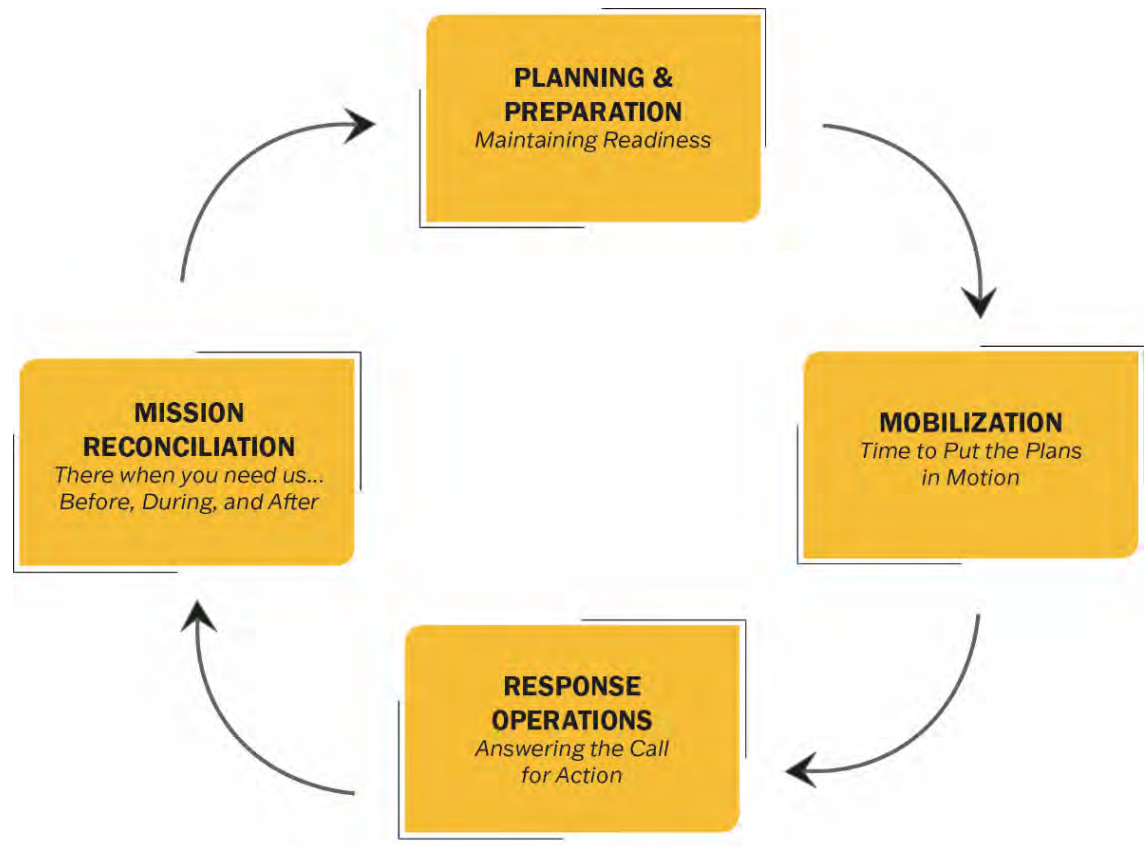
**FORM B****Collection and/or TDMS Operating Experience as a Prime Contractor ONLY****List all activations for which your company performed as the Prime Contractor for the past three (3) years (commencing 5/2020)**

<b>Disaster Name</b>	<b>Date</b>	<b>Location</b>	<b>Services Provided</b>	<b>Contract Amount</b>	<b>TTL CY Collected or Processed</b>	<b>Contact Name, Address, Phone #</b>
Hurricane Ida	09/08/21	Hunterdon County NJ	Collection and TDMS	\$214,636.32	7,283 CY	Brayden Fahey, 908-788-1196 bfahey@co.hunterdon.nj.us
Hurricane Ida	09/07/21	East Baton Rouge Parish LA	Collection and TDMS	\$4,263,001.98	271,669 CY	Rick Speer, 225-389-4865 rspeer@brla.gov
Tropical Storm Isais	08/24/21	East Hartford CT	Collection and TDMS	\$328,579.00	15,000 CY	John P. Lawlor, 860-291-7361 jlawlor@eashartfordct.gov
Wild Fires	02/01/21	Oregon Department of Transportation (ODOT) - Lane County OR	Collection and TDMS	\$11,285,321.00	98,444 Tons	Joe Squire, 503-986-3123 joe.squire@odot.state.or.us
Wild Fires	01/06/21	Oregon Department of Transportation (ODOT) - Jackson County OR	Collection and TDMS	\$39,435,634.00	229,701 Tons	Tony Simpson, 541-941-8516 Tonysimpsonodot1@gmail.com
Hurricane Zeta	11/16/20	Bay St. Louis MS	Collection and TDMS	\$2,173,953.60	154,287 CY	Heather L. Smith, 228-575-3047 Heather.Smith@butlersnow.com
Hurricane Sally	09/23/20	Escambia County FL	Collection and TDMS	\$16,831,494.00	1,239,941 CY	Don Seitz, 850-554-2753 dlseitz@myescambia.com
Hurricane Laura	09/07/20	Orange County FL	Collection and TDMS	\$12,008,213.00	732,064 CY	Joel Ardin, 409-745-9715 jardoin@co.orange.tx.us
Tropical Storm Isais	08/31/20	Nassau County NY	Collection and TDMS	\$211,541.00	8,150 CY	Chris Fedele, 516-571-6961 cfedele@nassaucountyny.gov
Severe Storms	05/29/20	Colleton County SC	Collection and TDMS	\$133,146.70	28,382 CY	Carla Harvey, 843-909-4653 charvey@colletoncounty.org

■ **B. General Operations Plan**

• **AshBritt’s Disaster Response Cycle**

AshBritt is always there when you need us... before, during, and after disasters. To ensure that we stay ahead of the City’s needs, we have developed a Debris Management Plan that keeps AshBritt’s Project Management Team and City disaster response staff in a cycle of continual preparation and improvement, regardless of whether a disaster has struck. It is important to us that every person who may be involved in the activation of this contract is familiar with our procedures and has the training and confidence to actively participate in each phase of the disaster response cycle provided below.



▲ *Planning and Preparation*

Over the past 32 years, AshBritt has been able to swiftly help communities recover from disasters and successfully meet our contractual obligations because we understand that **our mission starts before a disaster strikes**. Response and recovery efforts are most successful when built upon pre-developed strategies and existing partnerships; thus, we will engage with the City and other available stakeholders before a disaster’s occurrence to finetune our plans and ensure that we are all prepared for future events.

## CLIENT RESEARCH:

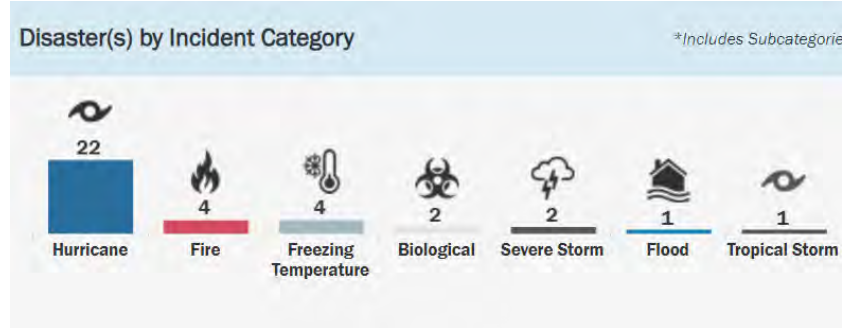
We have reviewed the City of Port Saint Lucie's **Debris Management Plan, the County's Comprehensive Emergency Management Plan and the Unified Local Mitigation Strategy** to better understand



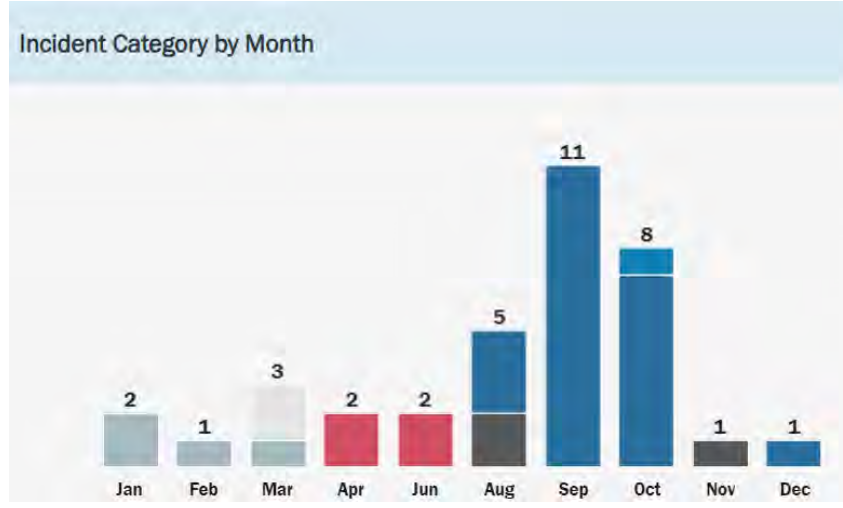
how we might contribute to accomplishing the City's goal of planning and preparing practical and coordinated response programs for the protection of life and property in the event of disaster. Notably, we have designed our project management structure to mirror the National Incident Command System and Incident Command System so that we can seamlessly integrate into City response and recovery missions following disasters.

The City plan addresses multiple debris-generating hazards that align with the City's FEMA disaster history data for the City, as shown below:

### St. Lucie County Disaster Information from FEMA's online Data Visualizations hub



FEMA's disaster data also shows that the City is most at risk of being impacted by debris-generating events between the months of August to October.





## PLANNING, TRAINING, AND COORDINATION STRATEGIES

### Annual Strategy and Training Meetings

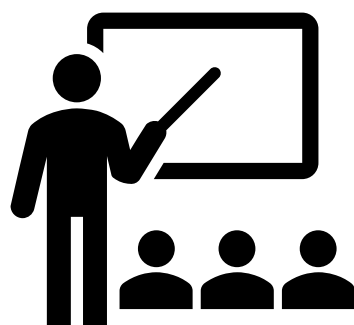
At no additional cost, AshBritt will coordinate annually with the City of Port Saint Lucie to review and revise the logistical, operational, and administrative elements of potential response and recovery plans. Similar coordination will also take place upon potential activation. During these training and coordination meetings, we will achieve the following:

- ▶ Verification of key team member contact information.
- ▶ Understanding of the City's expectations, including safety and environmental concerns.
- ▶ Complete review of the City of Port Saint Lucie's Debris Management Plan, the County's Comprehensive Emergency Management Plan and the Unified Local Mitigation Strategy, providing feedback as requested.
- ▶ Identification of nearby debris management sites, recycling facilities, and their classifications, final disposal sites, and potential base camps for personnel.
- ▶ Identification of critical facilities.
- ▶ Development of route clearance, geographic sectoring, and infrastructure maps (i.e., GIS review).
- ▶ Confirmation of Logistical Staging Areas and Points of Distribution.
- ▶ Understanding of the community and the public warning systems.



AshBritt provides Debris 101 Training  
Portsmouth, VA (May 2023)

Our sessions provide a valuable platform for addressing and verifying the following:



- ▶ Specific operational needs and resource requirements.
- ▶ AshBritt's services and capabilities.
- ▶ FEMA guidelines and eligibility requirements.
- ▶ Activation requirements.
- ▶ Pre-approved TDMS locations.
- ▶ Lessons learned from previous response and recovery missions.
- ▶ Storm preparedness outreach and training resources are available through online training, sample PSAs, media campaigns, residential guides, and other educational material.

Our training sessions are current and topical, and carefully address the current state of FEMA guidance and policy concerning the Public Assistance Program. It also addresses the requirements of other emergency relief programs, such as the FHWA Emergency Relief and NRCS Grant Programs. We largely customize the training to meet the needs of our clients, and it is thorough, informative, and entertaining. A general survey of disaster response clients will show that AshBritt has the best reputation in the industry for delivering this vital preparation and pre-planning.

## Client Training Catalog

The following page lists some of the training we have provided directly to clients and via emergency management conferences in recent years. We can provide any of these courses to the City of Port Saint Lucie emergency responders and disaster recovery stakeholders supplementary to our annual training/refresher course.

Client Training Courses	Conference Training
<ul style="list-style-type: none"> <li>• Disaster Debris Management 101</li> <li>• Debris Management for Emergency Managers</li> <li>• Disaster Debris Management (Catered to the City/County presenting to)</li> <li>• Unchartered Waters - The Complex Nature of Waterway Debris Removal</li> <li>• Wildfire Debris - Navigating the Aftermath: Best Practices for Wildfire Debris Cleanup and Recovery</li> <li>• Build a Better Recovery</li> <li>• Hurricane Preparedness Workshop</li> <li>• Local Government Officials Debris Management Training</li> <li>• Emergency Responders - Debris Management Services</li> <li>• An Update to FEMA Guidance - What's Changed Since Your Last Declared Disaster Event?</li> <li>• Concept of Operations - How We Do What We Do?</li> <li>• Debris Management Tabletop Exercises - Scenario Driven</li> </ul>	<ul style="list-style-type: none"> <li>• Highlighting the Role of Women in Emergency Management</li> <li>• Supporting Children in the Aftermath of Disasters</li> <li>• Women in Disaster Response &amp; Recovery</li> <li>• Disaster Debris Management 101</li> <li>• Debris Management for Emergency Managers</li> <li>• Unchartered Waters - The Complex Nature of Waterway Debris Removal</li> <li>• Disaster-Generated Waterway Debris - Impacts on the Environment</li> <li>• Wildfire Debris - Navigating the Aftermath: Best Practices for Wildfire Debris Cleanup and Recovery</li> </ul>



**AshBritt Sr. VP leads  
“Wildfire Debris –  
Navigating the  
Aftermath: Best  
Practices for Wildfire  
Debris Cleanup and  
Recovery”**

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Washington Partners and  
Preparedness Conference  
2024

## Experience Preparing Debris Management Plans

At AshBritt, we understand the critical role of collaboration in ensuring effective disaster debris management. We have extensive experience working alongside local jurisdictions to develop and update comprehensive Debris Management Plans (DMP) that prioritize safety, efficiency, and environmental responsibility. Our experience working with hundreds of client jurisdictions has demonstrated that this type of collaboration improves coordination between AshBritt and local officials, and increases understanding of each stakeholder's expectations.

Our approach emphasizes a proactive partnership with local communities:

- ▶ **Comprehensive Needs Assessment:** We work closely with local officials to assess the community's specific needs and vulnerabilities. This includes considering factors like population density, infrastructure layout, and environmental sensitivities.
- ▶ **Data-Driven Planning:** We leverage historical data on past disasters and debris generation rates to develop a realistic debris management plan. This data helps us determine the necessary resources, such as personnel, equipment, and disposal facilities.
- ▶ **Stakeholder Engagement:** We actively engage with all stakeholders, including residents, businesses, and community organizations. This ensures clear communication about debris removal procedures, expectations, and timelines.
- ▶ **Pre-Disaster Debris Staging Areas:** In collaboration with local jurisdictions, we may identify potential debris staging areas throughout the community. This allows for a more coordinated debris removal process after a disaster strikes.
- ▶ **Debris Sorting and Recycling:** We prioritize debris sorting and recycling efforts to minimize the amount of material directed to landfills. This not only reduces environmental impact but also lessens the burden on local landfills.
- ▶ **Communication and Transparency:** We maintain open communication channels with local officials and the community throughout the debris removal process. This ensures everyone is informed about progress and any potential challenges.

The content of a DMP will vary depending on state and local vulnerabilities, ordinances, zoning, critical infrastructure locations, disposal locations, and other localized factors. The following 10 elements are the basic components of a comprehensive DMP:

- ▶ Debris management overview
- ▶ Incidents and assumptions
- ▶ Debris collection and removal plan
- ▶ Debris removal from private property
- ▶ Public information
- ▶ Health and safety requirements
- ▶ Environmental considerations and other regulatory requirements
- ▶ Temporary Debris Management Site and disposal locations
- ▶ Force account or contract resources and procurement
- ▶ Monitoring of debris operations



### Subcontractor Outreach

During our annual training/coordination meetings with the City, AshBritt will identify, screen, and engage local subcontractors for future work. Contractors recommended by the City will be given first consideration; however, we will also pre-emptively reach out to potential subcontractors via workshops and other initiatives to supplement our standby workforce.



**Workshops** - AshBritt often utilizes workshops to reach out to potential subcontractors. To the left is news coverage of one of the workshops we held in Walton County, FL to recruit local personnel and subcontractors before hurricane season.

**Other Initiatives** - AshBritt will utilize innovative means to ensure that we maintain ample local resources for potential activation. As an example of this, we created a workforce re-entry program in partnership with the Kentucky State Department of Corrections offices for justice-involved individuals and hired them to assist with debris removal projects (see right).

### Community Outreach



The best way to serve a community during activation is to be fully immersed in their culture and aware of their needs before disaster strikes. At AshBritt, we guarantee that our team members will gain an in-depth understanding of the City of Port Saint Lucie's unique history and requirements. We will achieve this not only through thorough research of City infrastructure and emergency operations plans but also through active participation in community meetings and dedicated contribution to local organizations. By prioritizing this immersion, we can guarantee the most effective response when disaster strikes.

Left: AshBritt attended and sponsored the "Light Up Sistrunk" event in the historic Sistrunk neighborhood of Fort Lauderdale.

## Ready-and-Watch Phase

As hurricane season approaches, AshBritt enters a ready-and-watch stage. During this time, our management team will complete the following:



- ▶ Use official weather tracking data, such as that provided by the National Oceanic and Atmospheric Administration (NOAA), to stay up to date on any weather systems that may threaten the City of Port Saint Lucie.
- ▶ Audit systems and procedures.
- ▶ Perform maintenance on equipment and other assets.
- ▶ Replenish supplies and consumables.
- ▶ Poll teaming partners, subcontractors, suppliers, and reserve personnel.
- ▶ Increase the frequency of planning and operations meetings for optimal synchronization.
- ▶ Meet with first responder subcontractors to debrief them on any relevant modifications to our response plans for the

upcoming season.

### ✦ Mobilization

Our 32 years of acclaimed experience assisting jurisdictions across the nation respond to various disaster events is a true testament to the efficiency of our response and mobilization efforts. We are modeled as a mobile workforce with the ability to:



- ▶ Respond to any disaster, anywhere.
- ▶ Expedite all response actions to minimize further risk and prevent recovery delays.
- ▶ Mobilize to the affected area as rapidly as the prevailing conditions allow.

We follow established base guidelines to ensure that our response, mobilization, and approach to all disasters (pre- and post-event) is uniform and consistent. AshBritt's critical personnel, pre-identified first-responder subcontractors, essential supplies, and materials are always ready to deploy. Operational prepositioning allows us to mobilize immediately upon the issuance of a work order or Notice-to-Proceed (NTP). Our tiered approach, outlined below, ensures that our resource deployment is commensurate with anticipated damage and debris quantities.

AshBritt's designated Project Manager, **Dow Knight**, will be the official point of contact for all potential or formal Notices to Proceed. His 24/7 contact information is located below; however, it is our goal to always be the first to make contact. Our continuous monitoring will ensure that we are in communication with the City at the first sign of an imminent threat so that we can be available to assist both before and after any crisis that may impact the area.

**Contact Information for Notices to Proceed**

Dow Knight – Project Manager  
24/7 Phone: 954-818-4416  
Email: [response@ashbritt.com](mailto:response@ashbritt.com)

### Tiered Mobilization Procedures

#### Tier One

Activation in response to an anticipated event, such as an approaching hurricane, which is within 72 hours of the City. At Tier One activation, the following actions will be taken:

- ▶ AshBritt’s Project Manager will contact the City to discuss current emergency planning, potential evacuations, and special needs, and to confirm emergency phone contacts.
- ▶ The Tier One telephone contact and email cascade will be initiated, issuing activation notifications to all AshBritt Disaster Response Team(s) members, personnel reservists, technical compliance personnel, subcontractor partners, and resource and supply chain vendors.
- ▶ Critical personnel will receive confirmation of impending deployment orders, with consideration given to devising the most efficient and safe travel methods.
- ▶ All team members will check their fly-away gear and ensure it is thoroughly prepped and ready.
- ▶ AshBritt Pre-Planning Team will be placed on standby for deployment.
- ▶ The initial response resource plan will be devised based on known factors of the imminent event and its prevailing state (e.g., wind speeds, tides, projected path, etc.). Forecasting models generated by USACE will also be reviewed for resource planning.
- ▶ Our Quality Control Manager and other support personnel will verify stock levels of necessary disaster operation supplies. Applicable resource vendors will be notified of looming events and a possible consignment of vital supplies and materials.
- ▶ Equipment inventories, internal and external, will be reviewed and verified by location, particularly those of regional first responders. We will update the preliminary subcontractor crew and equipment deployment databases and report list.
- ▶ We will run a preliminary AshBritt model for debris stream projections and production crew matrix to gauge needed resources.

#### Tier Two

Activation in response to an anticipated disaster event, such as an approaching hurricane, which is within 36 hours of the City. At Tier Two activation, the following actions will be taken:

- ▶ AshBritt’s Project Manager will contact the City to discuss current emergency plans for conducting an initial damage assessment, special needs, and the potential location of the planning meeting.
- ▶ The Tier Two telephone contact and email cascade will be initiated, issuing activation notifications to all AshBritt Disaster Response Team(s) members, personnel reservists, technical assistance personnel, subcontractors, and resource and supply chain vendors. All will be directed to prepare for a post-event response, and AshBritt aircraft and flight crews will be placed on standby status. Crews commence flight planning operations into the potential impact area or vicinity.
- ▶ We will formulate and prioritize critical personnel travel arrangements (air and ground travel arrangements are solidified, and assignments and preliminary rendezvous points are established).
- ▶ We will consider contingency routes and alternative travel means in case access routes are impaired.
- ▶ Local temporary lodging contracts will be activated. Regional and local temporary lodging contingency plans (i.e., man camps or established shelters) may be considered.
- ▶ Regional and local first-responder subcontractors will be activated. Out-of-area first responders will be alerted for potential responses based on initial needs.

- ▶ Preliminary staging areas will be identified and established outside of the potential strike area.
- ▶ Equipment transportation permits will be ordered, and current rules and regulations disseminated to all deployed AshBritt crews.
- ▶ We will confirm equipment staging areas in safe zones within proximity of the disaster area. Subcontractors will be instructed to converge at the pre-identified locations to allow for immediate and systematic post-event response.
- ▶ The surety will be notified of potential activation and ensure bond documents are prepared. The insurance company is notified of potential activation and needs to provide necessary equipment and personnel coverage in the affected area.

### Tier Three

Activation in response to a previously unknown disaster or a request for immediate assistance. This Tier is activated when we have been issued a work order by the City to mobilize and are thereby at full operational status. All applicable Tier One and Two activities not referenced below will be compressed and accelerated to affect the most rapid and effective response. At the Tier Three activation, the following actions will be taken:

- ▶ AshBritt will be present at the City EOC within 12 hours of any event of significant impact to discuss current emergency plans for conducting an initial damage assessment, special needs, and the potential location of the planning meeting.
- ▶ Initiate Tier Three telephone contact and email cascade down the chain of command, issuing activation notifications to all AshBritt Disaster Response Team(s) members, personnel reservists, technical compliance personnel, subcontractors, and resource and supply chain vendors.
- ▶ All Tier One and Two activities not referenced below, as applicable, are compressed and accelerated to affect the most rapid and effective response.
- ▶ Monitor local law enforcement (affected area) for route information and road closures.
- ▶ Deploy the Pre-Planning Team to meet with the City's response team at the designated location.
- ▶ Activate expedited travel (corporate and chartered aircraft, mobile command centers, and ground transportation). AshBritt Disaster Response Team(s) will deploy to the scene by whatever reasonable and safe means of transportation are currently available.
- ▶ Prepare, present, and recommend as requested for the development of the Debris Recovery Resource Plan.
- ▶ Dispatch national and regional subcontractors, crews, equipment, supplies, materials, and personnel as indicated by the approved Debris Recovery Resource Plan. Staging areas and rally points will be established with instructions disseminated to all deployed parties on where to report and to whom to report to.
- ▶ Activate local temporary lodging contracts if possible and where applicable. Local temporary lodging contingency plans (i.e., man camps or established shelters) can be activated as necessary. The supply chain for all emergency response goods and services will be administered.
- ▶ Activate local subcontractor first-responder partners; commence promotional and public information campaigns for the recruitment of additional local subcontractors and recovery assistance personnel.
- ▶ Preposition emergency road clearance crews for potential tasking. The objective of the clearance operations is to remove debris and obstructions from primary roadways to allow for emergency vehicular traffic. Debris is cut to a manageable size and stacked on the right of way for subsequent collection.
- ▶ Debris management services will commence within 24 hours of the issuance of a Notice to Proceed.



## Project Management Structure

We will deploy Project Management Team(s) (PMT) to the City that is proportionate with the severity of the disaster event. Disaster debris stream quantities, makeup, and overall post-disaster conditions will always vary. AshBritt will respond individually and proportionately to any recovery with the appropriate personnel, organizational structure, equipment assets, communications, resources, and systematic plans for execution. For a large-scale recovery operation, a larger, more specialized PMT will be deployed to handle the complexity of the expanded recovery mission. For smaller events, such as when the recovery response is limited to the

collection of vegetative debris, a smaller PMT will be deployed. During a minor recovery event, the Project Manager will assume a more significant share of the Operations Manager responsibilities. Any deployed PMT will likely expand and contract throughout the recovery, smoothly transitioning to achieve the optimal level of personnel. AshBritt explicitly assures that the management team deployed for any recovery mission will meet the City's needs.

### ▲ Response Operations

Following a debris-generating disaster's impact, AshBritt will promptly provide the following services to the City of Port Saint Lucie. Our Response Operations are broken down into phases to sufficiently address each operational stage.

## PHASE 1: Emergency Operations

### Damage Assessments

- ▶ Coordinate with the City to provide or supplement initial damage assessments, if required.
- ▶ Deploy vehicles, vessels, aircraft (i.e., helicopters), and/or drones, to assist the City with surveying and damage assessments.
- ▶ Work with the City to modify the pre-existing geographic area management (i.e., zoning) plan for first push and debris sectoring if the need is identified upon surveying.



### Ordering, Staging, and Coordinating Resources

- ▶ Assess pre-designated staging areas for continued viability while simultaneously instructing local subcontractors to ramp up.
- ▶ Identify, prepare, and transport key equipment for the debris management response, including support equipment required by our staff and subcontractors.
- ▶ Notify primary first-responder subcontractors to deploy for certification from pre-positioned locations.
- ▶ Order supplemental support and reserve staff to begin deployment, as needed.
- ▶ Check-in and orient subcontractors and personnel.

### Certifying Equipment

- ▶ Establish equipment certification areas at select staging sites to 1) examine the operability and safety of our hauling vehicles, and 2) measure and assign load-carrying capacity. This certification becomes the official tracking identification for all loads that a particular vehicle hauls. The measured capacity of all hauling vehicles is identified on the truck certification form and a placard



affixed to each vehicle.

- ▶ Assign certified haulers to a zone according to the pre-established or modified geographic area management plan.
- ▶ Certification tracking is customarily duplicated by the client or their monitoring firm. Note: AshBritt maintains a very diligent protocol for field data collection, processing, and reporting.

### Housing and Self-Sufficiency

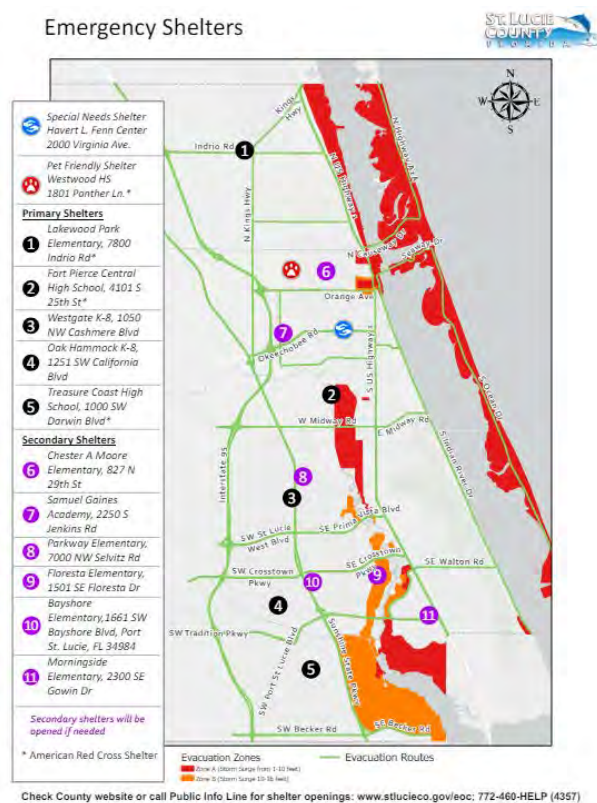
AshBritt staff and subcontractors will maintain self-sufficiency with regard to housing, sanitation, food, and lodging. The staff will also maintain self-sufficiency with equipment safety, maintenance, repair, and fuel by means that are consistent with local requirements to minimize adverse effects and further disruption in the City of Port Saint Lucie. We have extensive and recent experience establishing both full turnkey base camps and temporary lodging sites and can provide similar services to accommodate our workforce if needed.

### Emergency/Exigent Road Clearance

Emergency road clearance activities (i.e., first “push”) will ensure that priority routes are cleared and passible within the approved timeframe established by the City. First push efforts will proceed as follows:

- ▶ Work with the City to confirm route priorities.
- ▶ Coordinate with the various stakeholders involved in emergency response efforts. Our forces will not interfere with the vital rescue and recovery efforts of other organizations and agencies within the City of Port Saint Lucie.
- ▶ Direct our ground crews to systematically cut, toss, and clear debris from vital travel lanes and critical facilities, as requested by the City. As can be seen in the image to the right, AshBritt has identified the Emergency Shelter map which will show us roads that be priority roads to be cleared that go to and come from shelters.
- ▶ Implement traffic safety control methods.
- ▶ Enforce safety protocols and the use of pertinent safety equipment. AshBritt maintains the highest levels of safety, quality, and integrity in conducting our services while adhering to operational guidelines set forth by OSHA.
- ▶ Work closely with the City to document all activities for FEMA cost reimbursement.

Emergency Shelters



### Establishing TDMS.

- ▶ Assess the seven pre-designated TDMS sites for continued viability.
- ▶ Identify other private and public land options for TDMSs, if needed.
- ▶ When required, we will identify alternative locations by reviewing parcels of land in the affected area. Once we identify available land, we will send the information to the City for approval. Upon approval, the parcels will be cross-referenced with the overseeing wetland agency to ensure the land is not encroaching on any areas of concern. Thereafter, the landowner will be contacted to verify the land’s availability and the owner’s authorization of TDMS utilization. Once the approval

and legal documents have been signed, AshBritt will send an email with the appropriate documentation to the FDEP regional office and/or appropriate environmental agency to attain the pre-authorization for the TDMS.

- ▶ For publicly owned land, AshBritt can conduct a very similar process by assisting the public entity with the permitting process once land use authorization is received. AshBritt has identified that the City has seven sites pre-authorized. If additional ones are needed, authorizations are sometimes approved within 24 hours, depending on the magnitude and severity of the storm. We do not anticipate any issues identifying and attaining additional locations for the City of Port Saint Lucie.
- ▶ Acquire all permits required to fully comply with local, state, and federal guidelines, such as:
  - ▶ Temporary land-use permits.
  - ▶ Land-use variances.
  - ▶ Grading permits.
  - ▶ Building permits (for temporary structures).
  - ▶ Electrical permits.
  - ▶ Waste processing permits.
  - ▶ Recycling operations permit.
  - ▶ Water and air quality permits.
  - ▶ Fire department permits (hydrant use).
  - ▶ Traffic permits.
  - ▶ Hazardous waste permits.
  - ▶ Coastal Commission land-use permits.
  - ▶ National Environmental Policy Act (NEPA) compliance permits.
  - ▶ EPA, FDEP, USACE, UFWS, and NMFS permissions.
- ▶ Coordinate with City representatives to identify any official waivers that may affect our operations.
- ▶ Consult with regional environmental consulting firms that have extensive experience in preparing and obtaining regulatory permits in Florida. We have teaming partners on standby for this critical task. These firms are experts in the interpretation of federal the Clean Water Act, Sections 401 and 404, the National Environmental Policy Act, the National Historic Preservation Act, the Endangered Species Act, the Department of Fish and Game Code, and other relevant state and local statutes and regulations. They also have strong working relationships with federal and state regulatory agency staff.
- ▶ Provide copies of all permits to the City before commencing work under the applicable work order.
- ▶ Catalog baseline data (e.g., site video/photographs, documentation of physical features, historical and archeological investigations, and soil and water samples).
- ▶ Identify ingress and egress routes.
- ▶ Contact 811 and any other utility company to identify existing utility lines and components.
- ▶ Establish site layout to lessen unwanted operational effects that might irritate occupants of neighboring areas.
- ▶ Establish or modify the road system, if needed.
- ▶ Determine traffic flow and establish control and safety measures.
- ▶ Identify the following:
  - ▶ Debris separation area(s).
  - ▶ Location for reduction operations.
  - ▶ Hazardous material, e-waste, and white goods containment area.



Lowndes County, GA TDMS  
Hurricane Idalia (2023)

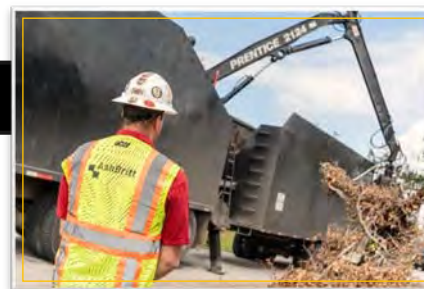
**Ashbritt has successfully sourced and operated private and public DMS locations for 160 disaster debris management projects in the last five years.**

- ▶ Above-ground fuel tank containment area.
- ▶ Inspection tower location(s). We will provide the requisite amount of monitoring towers to comply with FEMA guidelines.

## PHASE 2: Establishing ROW Operations

### Right-of-Way (ROW) Debris Removal

Debris stacked on public ROW can pose significant health and safety risks. To minimize these concerns and expedite the recovery process, our team has a comprehensive plan for efficiently removing this type of debris. AshBritt will ensure the following while performing ROW collection in the City of Port Saint Lucie:



- ▶ All work is properly documented for payment; no debris shall be collected without the presence of a monitor.
- ▶ Only eligible debris is collected and transported to TDMSs or final disposal sites under the City's directives and Debris Plan.
- ▶ Vegetative debris is segregated from other debris types for transport to TDMSs or final disposal.
- ▶ Work is performed per applicable federal, State, and local laws and regulations.
- ▶ Our teams never collect or manage ineligible debris.
- ▶ Resources are efficiently allocated through consistent surveying and reporting.
- ▶ Work is completed on time and in compliance with all safety protocols.
- ▶ The City provides daily/weekly/monthly production rate and progress status reports.
- ▶ Our crews expeditiously repair/replace any damage that results from the debris operations.

**Geographic Area Management:** The general process of separating an operational area into smaller divisions to manage recovery operations.

The City will define the boundaries of the geographic working area in the work order by identifying the municipality, region, or agency, and the respective area of jurisdiction. AshBritt will assist the City in divvying up sectors using a grid system that acknowledges municipalities, neighborhoods, major thoroughfares, waterways, and other natural boundaries within the task area.

**Sector Managers** - Responsible for tracking the daily process of work to ensure the geographic management plan is followed. They:

- ▶ Collect information via observations and joint surveys with the City, other site managers, or monitoring firms;
- ▶ Use AshBritt's tracking system to crosscheck production requirements and determine if modifications could increase productivity or prevent delays;
- ▶ Engage with the City daily to discuss individual sector successes and opportunities for improvement; and
- ▶ Finalize areas for closeout by developing a ROW Closeout Plan in coordination with the City.

**Crew Compositions** - Crews are assigned a specific zone within a sector with the initial intention of having all zones completed at the same time. As individual zones are completed, crews are reassigned to other zones.

Possible crew compositions:

- ▶ Grapple truck (1)
- ▶ Grapple truck (1), skid steer loader (1)
- ▶ Knuckle boom loader (1), dump trucks (3-5) \*
- ▶ Front End Loader (1), end dumps (3-5) \*
- ▶ Excavator (1), end dumps (3-5) \*



\*Depending on haul distances and truck capacity.

Crews are accompanied by appropriate pedestrian and traffic control personnel and devices (i.e., flagmen, cones, signage, PPE) in compliance with the Florida Department of Transportation Manual of Uniform Traffic Control Devices (MUTCD) for Construction and Maintenance Work Zones. AshBritt determines the number of crews for each sector upon considering the following:

- ▶ Type(s) of debris in the sector (e.g., vegetative, C&D, white goods, e-waste, HHW, etc.).
- ▶ The concentration of debris (sectors with higher quantities of debris will require more crews).
- ▶ Haul distance (further haul distances may require more crews to ensure production levels).

**Rapid Response Crew** - We will provide one or more Rapid Response Crews (RRC) depending on the scope of the recovery. The purpose of the RRC will be to respond immediately to disaster-related debris piles as directed by the City.

**Multiple Passes** - During the second and third passes of debris collection, we can deploy ROW crews to remove hazardous stumps, dangerous leaning trees, and hanging limbs. We can also initiate other specialized operations, such as removing debris from drainage systems, sewers, culverts, catch basins, canals, streams, or other designated waterways. The City may also issue work orders for the removal of hazardous trees and debris from other public facilities, such as parks, trails, utility infrastructure (e.g., water plants), or even private properties. The debris created from this work typically becomes part of the general ROW debris stream. At the TDMS, we can implement processes to reduce and recycle white goods and other metals and reusable materials that may have been collected in the debris stream. These are typically segregated during the ROW mission on-site or at the debris site.

**Private Property Debris Removal (PPDR)**

The City may assign a variety of PPDR tasks to AshBritt, from debris and hazardous tree removal to demolition. Much of this work requires specialized and certified crews. PPDR tasks must be thoroughly assessed, documented, and monitored, and meet specific eligibility guidelines for FEMA reimbursement; thus, they are usually conducted during the third pass (or more) of the mission. Pursuant to FEMA guidance, AshBritt recognizes the need for:

- ▶ Right-of-Entry forms
- ▶ PPDR assessments
- ▶ Environmental and historical review
- ▶ Site photographs

**AshBritt completed over 900 ROE/demolitions for the Florida Division of Emergency Management in response to Hurricane Ian in 2022 (190 RACM and Non-RACM properties).**

## TDMS Operations

- ▶ Ensure TDMSs are fully managed with supervisory, monitoring, and safety personnel; security; and operators and spotters.
- ▶ Each site will be staffed with management personnel responsible for day and night shifts as well as the overall management of the TDMS operations.
- ▶ Ensure that all vehicular and pedestrian traffic control at TDMS is accomplished in conformance with the latest edition of the MUTCD.
- ▶ Ensure entering and exiting debris trucks stop at the vehicle inspection tower for debris load verification by a monitor.
- ▶ Perform debris reduction by burning, air curtain incineration, and/or mechanical means (i.e., chippers, grinders, and shredders), as specified in the work order.
- ▶ Ensure unprocessed debris is continually reduced, and processed debris is hauled to the final disposal location at a timely pace.



- ▶ Monitor any equipment storage, fueling, or equipment repair areas to prevent spills.
- ▶ Maintain spill kits to mitigate petroleum products or hydraulic fluid spills.
- ▶ Avoid operations that significantly modify the landscape, such as soil compaction and over-excavation of soils when loading debris for final disposal.
- ▶ Coordinate safety and compliance inspections with State and FEMA personnel.

## SCOPE OF SERVICES

### Vegetative Debris

We will remove vegetative debris from the ROW primarily using grapple trucks. AshBritt follows best management practices to maximize the diversion of recyclable material by sorting curbside before loading and hauling. This is done to keep mixed loads to a minimum. However, it is important to note that, due to work environment and safety concerns, it may not always be possible to sort this debris curbside if it has not been done so by the property owner. In such cases, the debris is sorted once it has been taken to the TDMS(s).



### Construction and Demolition (C&D) Debris

AshBritt will provide all labor, materials, equipment, tools, traffic control, signage, and any other incidental items to collect and remove eligible disaster debris from the City's ROW and transport eligible disaster-related C&D debris to a City-approved TDMS or final disposal site according to all federal, state, and local rules and regulations. AshBritt will only remove eligible C&D debris which is placed within the City's ROW. All eligible C&D debris will be removed from each loading site before proceeding to the next loading site. AshBritt will, to the extent possible, keep separate C&D materials from other debris so that loads are primarily of similar materials.

**Asbestos Containing Materials (ACM)** - In the event AshBritt identifies ACM, we will follow applicable regulations for managing and handling its removal. Federal asbestos regulations are contained in 40 C.F.R., Part 61, Sections 61.140-61.160. Employers of workers who handle ACM are

also regulated by OSHA asbestos guidelines, listed in 29 C.F.R. Parts 1910.1001 and 1926.1101. Everyday guidance on federal regulations concerning the disposal of structures that contain asbestos is found in the EPA's Guide to the Asbestos NESHAP. Designated AshBritt personnel are conversant with and consult this guide. AshBritt adopts, incorporates, and complies with all EPA and OSHA standards and rules and employs licensed asbestos subcontractors and personnel for such work.

**Scrap Metal** - AshBritt will bring scrap metal collected during demolition or ROW operations to the TDMS to be sorted and recycled (i.e., sold to a dealer who will smelt the metal for reuse). In the event AshBritt collects motors, all liquids will be drained before disposal, as required in this solicitation.

### Hazardous Trees, Limbs, and Stumps

Pursuant to FEMA's PA Program, eligible vegetative debris includes tree limbs, branches, stumps, or trees damaged to the extent they pose an immediate threat. These items are not eligible if the hazard existed before the incident, or if the item is in a natural area and does not extend over improved property or public-use areas. This includes areas such as trails, sidewalks, or playgrounds. Bracing a tree is eligible (as Category B) only when doing so is less costly than removal and disposal. If the City chooses to brace a tree rather than remove it, the tree is not eligible for removal later if it dies. Pruning, maintenance, trimming, and landscaping are not eligible. AshBritt adheres to the Public Assistance Program and Policy Guide (PAPPG), Version 4, and FEMA Fact Sheet, Public Assistance: Category A - Debris Removal Including Private Property Debris ("Cat A Fact Sheet") (which eliminated size requirements for hazardous tree, limb, branch, and stump removal) for work. This will allow the City to streamline the entire process of identifying, removing, and properly documenting eligible limbs, hangers, and stumps.

**Hazardous Trees** - Trees qualify for FEMA reimbursement if they have a split trunk or broken canopy.

- ▶ **50% or more of the root ball exposed:** Removing the tree and root ball, and filling the root ball hole, are eligible. FEMA will not reimburse two separate unit costs to remove the tree and its root ball.
- ▶ **Less than 50% percent of the root ball exposed:** FEMA provides PA funding to flush cut the item at ground level and dispose of the cut portion. Grinding any residual stump after cutting the tree is not eligible.



Hurricane Idalia – Valdosta, GA (2023)  
Conducting Hazardous Limb Removal

Hazardous leaning trees on public ROW will be identified and documented by the City. Our crews will cut only as necessary to facilitate loading. Leaning trees on private property that are encroaching onto the ROW will be cut at the private property line when safe to do so. Only the encroaching portion will be removed. Hazardous trees on private property that pose an immediate threat are addressed on a per-case basis.

**Hazardous Limbs** - Limbs are eligible for FEMA reimbursement if they are broken and hanging over improved property or public-use areas, such as trails, sidewalks, or playgrounds, and cause injury or damage.

AshBritt deployed and managed **more than 150 ISA-certified arborists** for the evaluation and removal of fire damaged trees following CA's 2018 Camp Fire. In addition, AshBritt has a full time certified arborist on staff.

### Hazardous Stumps

- ▶ **50% or more of the root ball exposed:** Eligible for the stump's removal and filling in the root ball hole. Voids created by stump extractions are filled with comparable and suitable material. Ruts and depressions inadvertently caused by contractor equipment and voids created by stump removal are filled with suitable material and reasonably compacted to grade. If grinding a stump in place is less costly than extraction, grinding is eligible.
- ▶ **Less than 50% of the root ball exposed:** FEMA only provides PA funding to flush cut the item at ground level and dispose of the cut portion based on volume or weight. Grinding is ineligible.

*Other eligibility factors:*

- ▶ Stump removal in areas with known or high potential for archaeological resources usually requires FEMA evaluation and consultation with the State Historic Preservation Officer (SHPO) or Tribal Historic Preservation Officer (THPO). If we discover any potential archaeological resources during a stump removal, we advise clients to immediately cease work and notify FEMA.
- ▶ If the City requests PA reimbursement for such work on a per-stump basis, FEMA limits PA funding based on a unit price for volume or tons, calculated using the Stump Conversion Table.
- ▶ GPS coordinates and notes regarding the stump's specific hazard must be added to the special stump load ticket for proper documentation. Proper documentation for eligible hazardous stumps is paramount for FEMA reimbursement.

AshBritt **extracted 24,000 hazardous stumps** for our Hurricane Katrina mission

### Management of Hazardous and Special Wastes

According to the PAPPG, the following activities related to the removal and disposal of pollutants and hazardous substances are eligible:

- ▶ Separation of hazardous materials from other debris.
- ▶ Specialized procedures for handling and disposing of hazardous materials.
- ▶ Control or stabilization of hazardous material.
- ▶ Pumping and treating water contaminated with hazardous material.
- ▶ Cleanup and disposal of hazardous material.

AshBritt setup separate hazardous material areas to control the substances and units from being comingled with debris during our Hurricane Ian projects in Charlotte and Collier County, FL

AshBritt will construct a containment area at the reduction site to store hazardous materials. This area will consist of an earthen berm with a non-permeable soil liner. The containment area will be protected and sealed off by a non-permeable cover. All materials that are classified as hazardous waste will be reported immediately to the City. This material will be segregated from the remaining debris using a method that allows the remaining non-hazardous waste debris to be processed. All hazardous debris is moved and placed in the designated containment area.

**Most recently, AshBritt removed 11,225 pounds of HHW from Collier County, FL in response to Hurricane Ian.**

**Household Hazardous Waste (HHW)** - After a disaster event, destroyed residences, residential garages, sheds, or storage facilities can produce quantities of household hazardous waste (HHW) that must be separated from storm-generated

debris. AshBritt crews have been trained to identify and segregate HHW during ROW and PPDR collection, as well as during TDMS debris separation activities. If HHW is identified, it will be separated on the ground, where applicable, and the crew foreman will notify the PM, who will, in turn, dispatch the HHW Crew to collect the waste.

A typical HHW Crew consists of:

- ▶ Pickup truck, small dump trailer (7x14 with hydraulic dump), skid steer, and operator.
- ▶ 2 specialized laborers with appropriate training.

Each member of the crew will be trained according to EPA requirements for handling HHW materials. These crews will meet all standards and provide services in a manner consistent with applicable local laws, regulations, and policies. Trucks and trailers will be equipped with separate compartments, drums, or containers to allow for the separation of the HHW.

**Hazardous Waste and Spills Reporting** - We will take immediate action to remediate any hazardous waste spills or leaks that occur as a result of our operations at no additional cost to the City and in full compliance with applicable laws and regulations; however, we will not respond to oil or hazardous material spills that are covered under a separate FDEP contract. AshBritt will report any spills to the City and the Florida Department of Environmental Protection (FDEP) upon discovery.



We will then submit a written follow-up report to the City no later than seven days after the initial report. The report, at a minimum, will include the following information:

- ▶ A description of the material spilled, including the identity, quantity, manifest number, etc.
- ▶ Whether the amount spilled is EPA/FDEP reportable, and when and to whom it was reported.
- ▶ The exact time and location of the spill, including a description of the area involved.
- ▶ Receiving stream or waters.
- ▶ The cause of the incident and the equipment and personnel involved.
- ▶ Injuries or property damage.
- ▶ The duration of the discharge and initiated containment procedures.
- ▶ A summary of all communications AshBritt has had with media, agencies, or government officials other than the City.
- ▶ A description of the cleanup procedures that were employed or will be employed at the site, including the disposal location of spill residue.

**White Goods**

Household appliances (i.e., white goods) will only be loaded and hauled when declared as eligible debris. White goods should be divided into two categories: 1) non-refrigerant containing; and 2) refrigerant containing. Refrigerant-containing white goods have two sub-categories:

**Within the last 5 years, AshBritt has removed over 7,000 White Goods throughout the State of Florida.**

- ▶ **Clean** - clean refrigerant-containing white goods usually consist of air conditioning units but may also include empty refrigerators and freezers.
- ▶ **Dirty** - dirty refrigerant-containing white goods consist of refrigerators and freezers in which food



products and contents remain inside.

White goods categorized as containing refrigerant will be collected in such a manner that the refrigerant system will not be breached (i.e., the coils or condenser will not be ruptured or broken).

**AshBritt removed 23,940 pounds of putrescent debris from the City of Key West in response to Hurricane Irma.**

**Putrefied Goods** - AshBritt will prepare a task-specific site plan for the handling of putrefied goods. We will take necessary precautions to ensure that the contents of dirty refrigerant-containing white goods are not spilled. If not

already sealed, such units will be bound to prevent spillage by securing tape, ratchet straps, rope, or similar materials to minimize the spilling of contents. We will then collect the units using ½ to 1-ton pickup trucks or van trucks with installed lift gates or ramps. The items will be loaded with the aid of appliance dollies, securely strapped into place to prevent spillage, and hauled to a facility designated by the City. The management and processing of white goods will also depend on their categorization.

- ▶ Non-refrigerant white goods will be segregated into the recyclable metals pile.
- ▶ White goods categorized as containing refrigerant will have the refrigerant removed per EPA regulatory requirements for freon reclamation before being segregated into the recyclable metal pile (see below).
- ▶ Dirty refrigerant-containing white goods will be cleaned before their removal. These metals will then be compacted into bales and transported to the nearest recycling facility as long as the recyclable market remains positive.

AshBritt will ensure full compliance with OSHA and USEPA requirements for handling this debris.

**Freon Reclamation Process** - The entire freon recovery/reclamation process is governed by EPA regulations outlined in Title VI of the Clean Air Act, which guide AshBritt's below protocol:

- ▶ Use Level D PPE.
- ▶ Connect and operate freon Reclamation Units as prescribed by the manufacturer and according to EPA regulations.
- ▶ Record of the manufacturer, model number, and serial number of the appliance on a running log to be presented upon job completion or request. Units received with the freon already vented must be similarly recorded.
- ▶ Identification of the appliance as reclaimed.
- ▶ Recovered/Reclaimed freon be transferred to an EPA-certified refrigerant reclaimer for processing.

**AshBritt removed 5,000 units of freon during our Hurricane Katrina mission.**

AshBritt has significant experience performing this work and will always comply with the above-listed regulations when tasked with removing freons.

## Electronic Waste (E-Waste)

E-waste (e.g., CRTs, monitors, circuit boards, computer components and peripherals, batteries, etc.) presents an environmental health, and safety concern owing largely to the toxicity of substances from the parts if not processed correctly. If tasked with e-waste removal by the City, we will follow the below guidelines while managing the materials and preparing for transport to a recycling facility.

**AshBritt removed numerous units of Electronic Waste during our Hurricane Ian and Michael missions throughout the State of Florida in 2018 and 2022.**

- ▶ Provide gaylord or similar type boxes, pallets, and stretch wrap to pre-sort, pack, and load materials.
- ▶ Pack electronics into gaylords (which can be double-stacked).
- ▶ Load into transport trailers - two rows in length, double stacked in height.
- ▶ TVs over 25" diagonally will be stacked and securely wrapped (with stretch wrap) on a pallet no higher than 4 feet (this will allow it to be stacked on top of the gaylord box)
- ▶ Big screens (2 per pallet) will be placed on pallets back-to-back and securely stretch-wrapped. There must be no more than six pallets per trailer to maximize trailer weight.

### Waterway Debris Removal

AshBritt has extensive experience identifying and removing eligible debris from waterways. When required, the City will prescribe the specific schedule for waterway debris removal. We will remove floating debris and debris along the shoreline with shallow draft workboats and barges. This equipment typically has a grappler hook (or another similar securing mechanism) to recover floating and beach debris. We will then stage the debris on a barge to be used as a transport vessel to the offloading station.



Vessels used to recover debris may consist of shallow draft barges with lightweight hoists and loaders, workboats with grapplers, landing craft, or other work-type vessels. If needed, hand crews will work to reduce any environmental impacts. Wet debris located in deeper water, or floating debris, will be removed by spud or jack-up barges equipped with cranes or other lifting mechanisms. These vessels remove large amounts of material at a time. The barges can also be used in the recovery of vehicles, vessels, or other large items. We can employ commercial divers to attach lifting cables, slings, or air barges.



Depending on water depth, shallow draft flat barges, scow barges, landing craft, and other work vessels will be used to transport the material to a City-identified marine offloading staging site. Should the City be unable to secure a public staging site for this work, AshBritt will

pursue leasing options with owners of private property. Any lease entered into by AshBritt will contain a "hold harmless" clause in favor of the City and federal government. AshBritt will operate these offloading sites, and only AshBritt vehicles and others specifically authorized by the City will be allowed access.

**AshBritt removed 933,563 cubic yards of marine debris caused by Hurricane Ian for the Florida Division of Emergency Management.**

## Demolition of Structures

After significant, wide-scale disaster events, demolitions of entire structures are sometimes necessary. Demolitions may include public, private, or commercial properties, and may or may not be part of an established Right-Of-Entry (ROE) program. Before demolitions take place, a determination must be made that the properties pose a threat to the life, safety, and health of the public. The City or its monitoring firm will issue demolition orders for residential properties and be responsible for identifying other public or private properties that may be eligible for demolition under an ROE program; however, AshBritt personnel can assist the City in assessing and identifying properties that may need to be demolished.

Our certified and licensed crews can assist the City in determining if structures contain Asbestos-Containing Materials (ACM) before any demolition takes place. When it is determined that no asbestos is



Of the over 29,000 Right-Of-Entry's we completed in Mississippi for our Hurricane Katrina mission, over 3,000 entailed demolition work for RACM and Non-RACM properties.

In response to Hurricane Ian in 2022, AshBritt conducted demolition on over 150 homes and commercial structures for the Florida Division of Emergency Management. 55 of them were Asbestos Containing Material demolitions. In response to our 2022 Kentucky flooding mission, AshBritt was given 273 notices to proceed for private property debris removal, of which 138 were demolition properties.

at a property identified for demolition, the site will be considered a Construction & Demolition (C&D) demo site. When Regulated Asbestos-Containing Material (RACM) is found on-site, AshBritt crews will follow all local, state, and federal guidelines for RACM demolitions. Regardless of the scope, RACM or Non-RACM demo, AshBritt is highly experienced in both residential and commercial demolition.

**Demolition Procedures** - AshBritt personnel and crews will maintain demolition worksites to appropriate local, state, and federal use standards, safety standards, and regulatory requirements. All demolition debris and materials will be removed, hauled, and disposed of according to applicable federal, state, and local requirements. AshBritt will comply with all federal, state, and local requirements related to structure demolition and removal, including, but not limited to, requirements of the OSHA, EPA, and FDEP. These requirements will include the best demolition practices.

### Following are the basic steps and considerations for demolition procedures:

- Survey and identification of properties for demolition (City/AshBritt).
- Establishment of Right-of-Entry (ROE) program, as applicable (City).
- Pre-inspect properties and sample debris for ACM (AshBritt).
- Notifications to FDEP, in compliance with state regulation and federal asbestos NESHAP (AshBritt/City).

**No Asbestos:** C&D demo (all debris)

**Unable to Sample:** RACM demo (all debris)

**Yes Asbestos:** RACM demo (asbestos debris)

**Unable to Segregate:** RACM demo (all debris)

C&D Demolitions	
<ul style="list-style-type: none"> <li>▶ Administer documentation.</li> <li>▶ Coordinate utility disconnects (i.e., water, sewer, gas, power, telephone).</li> <li>▶ Maintain personnel and bystander safety (i.e., PPE and site barriers).</li> <li>▶ Removal/segregation of household hazardous waste, white goods, E-waste, tires, etc.</li> <li>▶ Control of dust emissions (wetting debris).</li> <li>▶ Load, cover, and transport debris to approved landfill, and site cleanup.</li> </ul>	
RACM Demolitions	
<ul style="list-style-type: none"> <li>▶ Administer documentation.</li> <li>▶ Coordinate utility disconnects (i.e., water, sewer, gas, power, telephone).</li> <li>▶ Maintain personnel and bystander safety (i.e., PPE, site barriers, containment areas).</li> <li>▶ Proper barrier fencing, tape, warning signage, and labels.</li> <li>▶ Only licensed and certified workers are allowed in RACM containment areas.</li> <li>▶ Removal/segregation of household hazardous waste, white goods, e-scrap, tires, etc., as applicable (all debris may be treated as RACM).</li> <li>▶ Wetting of structures to control asbestos emissions into the air.</li> <li>▶ Best demolition practices (minimize excessive breaking of debris).</li> <li>▶ Removal, loading, and bagging/wrapping of RACM.</li> <li>▶ Labeling, transport, and disposal of RACM at a certified and approved landfill.</li> <li>▶ Manual cleaning of the RACM demo site.</li> </ul>	
Friable and Nonfriable Cat II ACM	Nonfriable Cat I ACM
<ul style="list-style-type: none"> <li>▶ Wet removal</li> <li>▶ Containerize in plastic bags or "burrito wrap"</li> <li>▶ Labeled bags</li> <li>▶ Asbestos warning</li> <li>▶ Generator name &amp; address</li> <li>▶ Active landfill with asbestos area</li> <li>▶ Trench, covered daily</li> </ul>	<ul style="list-style-type: none"> <li>▶ Wet removal</li> <li>▶ Containerize in plastic bags or "burrito wrap"</li> <li>▶ Labeled bags</li> <li>▶ Asbestos warning</li> <li>▶ Generator name &amp; address</li> <li>▶ Removal intact to C&amp;D (or active landfill)</li> </ul>

### Sand and Silt Screening/Removal

AshBritt is accustomed to screening various materials to reduce the mixture of debris streams. We remove sand, silt, and other earthen materials from streets, roads, bridges, and other public spaces. Assigned crews and equipment configurations suitable to the task screen sand, separate and haul off resultant debris and contaminants, and return clean sand to beaches, dunes, berms, or other designated places.



Sand Screening – Hurricane Sandy

**Sand Removal from Thoroughfares** - When floodwaters or high winds sweep sand onto jurisdictional roadways, the City grapples with a complex dilemma. Sand creates immediate hazards like road closures and safety risks, while clean-up efforts pose environmental concerns and require significant resources. Balancing public safety, environmental protection, and cost-effectiveness becomes paramount as the City strives to restore normalcy and mitigate long-term risks like erosion and economic losses.

The following steps will guide our sand removal operations:

1. **Survey.** Once weather conditions permit, AshBritt will commence our initial windshield or drone surveys of the impacted areas. The surveys will allow us to determine the equipment and resource requirements necessary to clean up the area based on the City's desired timeline to have the sand collection operations completed.
2. **Sector Impact Site(s).** We can section off areas specifically for City crews and other areas for contractor crews if operations will be a joint effort. This can allow the City to maximize the total amount of resources and avoid operational overlaps between City and contractor crews. However, AshBritt is capable of being tasked by the City to conduct all sand removal.

3. **Mobilize.** We will coordinate with the City's Debris Management Unit Leader to ensure that we appropriately staff and coordinate the requirement, and then mobilize. We will discuss the City's priority areas to ensure we are dispatching our crews to respond to those locations first and make sure that our operations do not conflict with any of the City's ongoing operations.



Sand Removal from Fort Lauderdale, FL roadways  
(Tropical Storm Eta, 2022)

4. **Perform Sand Removal.** The equipment utilized will be either rubber-tired or rubber-tracked to ensure the protection of the existing infrastructure. Sand will be collected and piled using various methods including manual labor with brooms, mechanical street sweepers, and small loaders/skid steers. The sand will then be loaded into dump trucks which will deliver the sand to a City designated area, and if necessary be screened.
5. **Recycle/Replenish.** We will coordinate with the City and FDEP to determine if the sand accumulated at a designated area can then be brought back to the beach via City designated access points for final replacement. If screening is performed, debris removed from the sand will be collected, transported, and processed at a TDMS. Once the determination is made regarding sand replacement, AshBritt will spread and grade per federal, state, and local regulations and permits. If there is a deficiency in the amount of sand required to return the beach to its pre-storm condition, AshBritt can purchase clean sand and replace, spread, and grade at the City's direction (see additional information below).
6. **Report Progress.** Daily progress updates will be provided on maps to show working areas, completed areas, and areas scheduled to be worked.



Sand Screening for  
Renourishment  
Hurricane Sandy

**Sand Replacement/Replenishment** - AshBritt can perform the specialized service of restoring eroded beaches and destroyed dunes in the aftermath of a major hurricane. Beach sand, natural and man-made dunes, seaweed, and other marine materials can be blown away or washed up and scattered throughout the affected area. This sand and other materials become strewn about and commingled with other debris (e.g., building and vegetative materials). It is operationally challenging to sort through and segregate this material to recover as much sand as possible to restore and rebuild the eroded coast quickly, efficiently, and economically.

We can complete this task by establishing a separate recovery site where collected sand and debris are trucked. We will process the debris using a heavy-duty sand screening plant, which sifts all manner of materials, from fine sands to varied C&D debris. The screened debris will be stacked according to size, usually via triple splitting. The remaining sand will be hauled and restored to the beach while other materials are recycled or appropriately disposed of.

AshBritt completed multiple beach debris removal projects in response to Hurricane Sandy throughout the state of New Jersey. We conducted sand screening and other methods to remove, load, and transport the debris on the beaches to a debris management site where it was processed and sent to a permitted final disposal site. AshBritt completed these projects in:

- ▶ Seaside Heights
- ▶ Berkeley
- ▶ Point Pleasant Beach
- ▶ Lavallette
- ▶ Brick
- ▶ Belmar

AshBritt also conducted extensive beach debris removal projects in St. Johns County and Nassau County, FL while responding to Hurricane Matthew. We used wheel loaders, skid steers, and laborers to pick up debris from the beach. The debris stream included docks, boardwalks, driftwood, trees, trunks, and other various debris streams consistent with a hurricane.

### Ditch Cleaning and Demucking

In disaster debris operations, muck removal refers to the process of removing wet, heavy, and often contaminated debris resulting from floods, hurricanes, landslides, or other events that cause significant water damage.

#### Characteristics of muck:

- ▶ Composed of saturated soil, sediment, organic matter, and sometimes construction materials, making it difficult to handle and transport.
- ▶ Can contain pollutants like sewage, chemicals, and hazardous materials, posing health and environmental risks.
- ▶ Can harbor bacteria, mold, and other pathogens, requiring special handling and disposal procedures.

#### Removal Procedures:

Mechanical and Pressure Washing crews will be deployed to the impacted area as soon as the water recedes, and it is safe to begin operations. At a minimum, crews will consist of:

### Pressure Washing Crews

- 1- Crew foreman
- 1- Industrial pressure washing rig
- 2- laborers with small tools

### Mechanical Crews

- 1-Crew foreman
- 1- Skidsteer or rubber-tired loader
- 2-Laborers with small tools
- 1- 15-20 cubic yard dump truck or haul unit

### Cleaning and Clearing of Stormwater Piping, Catch Basins, and Inlets

In the face of any major disaster, particularly when it involves heavy rainfall, the risk of flash floods or widespread flooding increases significantly. Such events often push stormwater management systems beyond their limits, especially those that are either undergoing upgrades or are ill-equipped to handle significant weather phenomena. The runoff generated by these weather events tends to sweep debris into the stormwater management infrastructure, leading to blockages not just in the catch basins and inlets but within the stormwater pipes as well. These obstructions restrict water flow, exacerbating the risk of flooding. Even with regular and thorough maintenance, stormwater systems are severely tested in the aftermath of storms.

During our 2022 Hurricane Ian response in Polk County, we cleaned 258 catch basins utilizing Vac Trucks.



In preparation for imminent events like hurricanes, if time permits, many local authorities will mobilize and stage vacuum trucks or trailers to address areas known to be at high risk for flooding, aiming to reduce potential damage. AshBritt has assisted many clients with such efforts and is ready to offer both pre- and post-landfall assistance, as well as support during significant rainfall events. AshBritt employs VacTruck units, as shown in the accompanying photo, to manage not only catch

basins and inlets but also to clear stormwater pipes of blockages by "jetting," minimizing the need for deploying additional equipment.

### Removal of Storm Deposited Silt from Waterways and Canals

AshBritt was previously contracted by Miami-Dade County, FL to mechanically dredge and remove approximately 35,453 cubic yards of sediment from the 58th Street Canal and approximately 21,428 cubic yards of sediment from the Comfort Canal. We anticipate that future waterway and canal sand/silt removal operations for the City of Port Saint Lucie will mirror this work. We performed the work as follows:

- ▶ Pre- and post-dredge surveys were conducted using single-beam sonar techniques.
- ▶ The work was conducted in 3 phases; Phase I - Vegetation and Debris Removal, Phase II - Sediment Removal and Disposal, and Phase III - Culvert Cleaning.
- ▶ Excavators, which worked from both the canal banks and on barges, placed the dredge materials into dewatering areas. Once the dewatering was completed, the dredge material was loaded into dump trucks and disposed of at a landfill.
- ▶ A Remotely Operated Vehicle was flown through the culvert to video the conditions of the culvert and identify debris and sediment type.
- ▶ A skid-mounted water jet manifold was drug through the culvert to push out the sediment and debris.
- ▶ The deposited sediment from the culvert was then excavated by conventional means.

**River and Canal Shoreline Restoration** – AshBritt has experience restoring canal banks and slopes. In one example, we performed embankment repairs and stabilization for Miami-Dade County, FL. While conducting dredging operations on the Comfort Canal, it was noticed that a concrete spillway was undermined, and some sections of the canal bank slopes collapsed before our operational activities. The eroded and collapsed sections measured approximately 85 feet long. We excavated materials around the collapsed areas and spillway to prepare the sites and then installed geotextile and riprap stones. We can provide similar services for the City of Port Saint Lucie upon request.



### **Vehicle, Mobile/Manufactured Homes, Campers, and RV Removal**

AshBritt will work with City Code Enforcement Officers to move vehicles and mobile structures deemed abandoned to the nearest pre-approved aggregation site. If towing companies are hired as subcontractors, we will make all the financial arrangements. We will also issue work orders containing all pertinent data supplied by the state to any subcontracted licensed towing companies. Towing companies are responsible for evaluating environmental and safety issues. If the towing company finds any major threats to health, safety, or the environment, the vehicle or mobile structure will not be moved, and state authorities will be immediately notified. Once all concerns are addressed, the vehicle will be lifted, properly secured, and transported to the assigned aggregation site using the safest and most direct route.

AshBritt will coordinate with the City to establish central aggregation points for the temporary storage of abandoned vehicles, RVs, campers, or mobile homes. We will ensure that these storage areas are secure and implement a program to inventory and index these items. This will include recording and data entry for a license plate, make, model, color, and VIN. Vehicles will be staged and indexed for easy location and retrieval. We will assist the City and any involved departments with the dissemination of information, contacting property owners, and any investigations necessary to assist in the proper disposition of these items.

Following Hurricane Sandy (2012), we removed 3,780 vehicles in New York City.

Lastly, we will arrange for the scrapping of unclaimed vehicles and mobile structures, and ensure the following materials are properly recovered: gasoline and diesel fuel, refrigerants, lubricating oils, mercury ABS switches, mercury convenience switches, lead-acid batteries, brake and transmission fluid, antifreeze, and tires. Propane tanks and large appliances in recreational vehicles will also be removed and disposed of lawfully at approved sites. We will decontaminate vehicles before they are allowed to leave the aggregation site.

### **Lawn Mowers and Equipment with Small Engines**

Before any collection efforts, we will ensure our collection teams have proper training and Personal Protective Equipment (PPE) for handling potentially hazardous materials like gasoline and oil. We will segregate small engines from other debris piles. This is crucial to ensure proper handling and avoid environmental contamination from leaked fluids. We will then create an inventory of the collected engines, including their type, condition, and any visible damage to help us determine the



appropriate disposal method. For any small engines, we will explore recycling options. Certain metals and components in engines can be recycled responsibly by certified facilities. As a last resort, we will properly dispose of unusable engines at approved hazardous waste facilities.

### Boats and Watercraft Removal

We have extensive experience removing derelict vessels from waterways and shorelines following disasters. Recently, we removed over 100 vessels from Florida properties and waterways while responding to Hurricane Ian.

We will remove vessels from local waterways that have been identified by local authorities. All associated labor, equipment, and resources are AshBritt's responsibility, including all permitting and operating instructions required by state, local, or federal government agencies.

AshBritt has the recovery equipment and capability to recover vessels from public rights-of-way and waterways (note: vessel removal from public rights-of-way is limited to recreational boats). The recovery process will be as follows:

1. Identify the vessel using GPS coordinates.
2. Inspect the vessel.
3. Record vessel location, description, registration number, and the type and extent of damage.
4. Mitigate any fluid leaks, tilt outboard motors, and disconnect batteries.
5. Transport the vessel to an aggregation site.
6. Process vessels at aggregation site.

AshBritt will comply with all provisions of State law on the disposition of vessels deemed abandoned under Florida Statutes.



Vessel Removal Operations in Beaufort County, SC - Hurricane Matthew (2017)

### Biowaste

**Animal Carcasses** - AshBritt can collect and lawfully dispose of animal and fish carcasses from public property and ROW. We will provide specialized crews (makeup will be determined by the type of animal) to be dispatched to specific locations where remains have been identified to collect, haul, and dispose of all carcasses as directed by the City of Port Saint Lucie. While responding to Hurricane Katrina in Louisiana, we collected and lawfully disposed of over 19 tons of contaminated frozen chickens from a commercial warehouse facility. In October 2018, we collected, removed, and disposed of 87,000 pounds of dead fish for St. Lucie County, FL following red tide.

**Human Remains** - If human remains are discovered, AshBritt personnel and crews will immediately stop all operations and immediately contact the Operations Manager. The Operations Manager will notify the local police department and the Debris Management Unit Leader of the situation to coordinate any required actions under police department direction. Operations will not resume until the local police department gives authorization.

## DISPOSAL AND EVENT CLOSURE



### Recycling and Final Disposal

Major disasters can yield massive and unwieldy amounts of debris. It is important when planning for the disposition of disaster debris to remain environmentally conscious and to maximize, to the greatest extent possible, the diversion of debris from disposal in landfills. With sufficient pre-planning, more options can be made available for the potential to recycle or to find beneficial uses for a greater percentage of the disaster debris stream. Though a challenging goal, maximizing diversion will minimize landfill space utilization, recover usable resources, conserve natural resources, and potentially reduce the costs of the overall recovery.

We will employ a variety of means to lessen the burden on local landfills and to encourage the recycling and reuse of debris. AshBritt's responsible approach to reducing our environmental burden resonates through our corporate vision and is accomplished in an environmentally responsible manner through landfill diversion, waste reduction, reuse, and recycling. Our Corporate Sustainability Program conserves biodiversity and promotes the preservation of natural resources and valuable landfill airspace for future generations.

Below are four main debris classifications for processed material and potential methods for recycling/disposal.

Debris Type	Recycling/Disposal Method(s)
Vegetative mulch	Agricultural applications, waste conversion to energy, vegetative waste receiving facility, landfill cover, or erosion control.
Ash from incineration operations	Agricultural applications or landfill.
Construction and demolition debris	Recycling facility or landfill.
Hazardous materials	Recycled, incinerated, or landfill (appropriately permitted).

### TDMS Restoration and Closeout

After all debris is removed from the TDMS, we will restore the site to pre-use condition or better. First, we will remove all equipment and site resources, such as the inspection tower and any fencing or erosion control devices. We will then finalize the environmental baseline data checklist to verify that the work did not alter the soil or air in any adverse manner. AshBritt's TDMS Manager and Operations Manager will conduct a final closeout inspection with a City representative, and execute a final release upon determination that the site meets approval criteria. AshBritt shall prepare and maintain before and after documentation (e.g., photographs, soil sampling, water sampling, etc.) to demonstrate that the TDMS was properly closed. We will also obtain written approval from the City confirming that the site has been properly closed and has been returned to its pre-disaster condition.

▲ *Project Reconciliation*

Our mission is not over after the TDMS has closed. Our team will remain on standby to help resolve any outstanding issues that the City may be presented with concerning our work, such as FEMA eligibility evaluations and audits. We will also ensure that the lessons learned from our project are noted and applied to future projects.

**Eligibility Reviews and Audits**

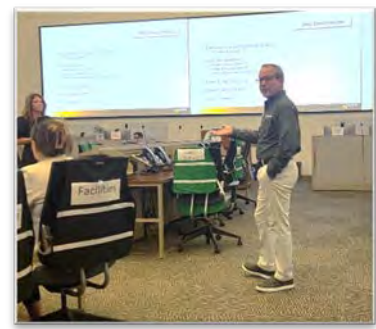
We support our clients facing eligibility reviews and audits by adhering to the following standards:

1 <sup>st</sup> Level of Support: Avoid Conflicts
<ul style="list-style-type: none"> <li>▶ Know the rules and comply with them.</li> <li>▶ Follow federal procurement guidelines.</li> <li>▶ <i>Document.</i> Get it all in writing.</li> <li>▶ Be thorough - no incomplete paperwork.</li> <li>▶ Track all project costs.</li> </ul>
2 <sup>nd</sup> Level of Support: Audit Interfacing
<ul style="list-style-type: none"> <li>▶ Validate project data continually throughout the recovery process.</li> <li>▶ Use multi-part forms as "checks-and-balances."</li> <li>▶ Scan and record all project paperwork for efficient filing and reference.</li> <li>▶ Implement data swaps and cross-checking exercises.</li> <li>▶ Perform pre-invoice reconciliations to ensure accurate billing and supporting backup data.</li> <li>▶ Use common data formats and flow processes.</li> </ul>

**Our Technical Assistance Team will be available if the City requires direct assistance in these matters.** Our team can decipher requests and ensure that the appropriate documentation is presented to support the work at issue.

**After Action Support**

We know that post-disaster discussions regarding performance and lessons learned are integral to a community's successful response to future events. Where AshBritt's Project Management Team is concerned, the end of one project is just the start of another planning and preparedness cycle. We can meet with City staff as soon as practicable to discuss our collective strengths and weaknesses and support the preparation of an After Action Report. We are eager to participate in the success of future missions.



AshBritt attends an After Action/Hot Wash following Hurricane Ian (May 2023)

• **1. Mulch Disposal/Beneficial Reuse Plan**

**AshBritt has an aggressive recycling and beneficial re-use plan in place that allows for the re-use of more than 4,645,000 cubic yards of mulch that might be generated in the City of Port Saint Lucie, FL.** As part of our mulch disposal and beneficial re-use program, we have enlisted the support of three mulch recyclers/re-users with State of Florida registered facilities who abide by all federal, state, and local guidelines for the disposal of mulch.

The three mulch recycling facilities AshBritt is able to utilize for this contract are located at:

- ▶ 6759 Wallis Rd, West Palm Beach, FL 33413
- ▶ 4700 Green Farms Lane, Palm City, FL 34990
- ▶ Range Line Rd., Ft. Pierce, FL - Parcel ID: 4233-133-0001-000-4

▲ *Agreements for Beneficial Reuse*



Bill Johnson  
Ashbritt Environmental  
565 Ease Hillsboro Blvd.  
Deerfield Beach, FL 33441

Re: Acceptance of yard waste in the event of a major hurricane

Dear Sir:

This letter is intended to effectively communicate that Coastal Waste and Recycling will accept and process as well as beneficially reuse and recycle up to four million yards of yard trash from Ashbritt Environmental in the event of a major hurricane at our facility located at Wallis Road, West Palm Beach, FL. We have the ability to process 1,000 tons of yard waste at this facility.

Thank you for your consideration.

Sincerely,

A handwritten signature in blue ink that reads "B. J. Pantano".

Brendon J. Pantano – CEO  
Coastal Waste and Recycling, Inc.

Dear Mr. Perkins:

This letter serves as notification of our interest to assist AshBritt, Inc. by offering to make our mulch final disposal sites available in the event they are awarded the contract and are activated for Hurricane/Disaster Debris Removal, Reduction, and Disposal Operations during the contract's term.

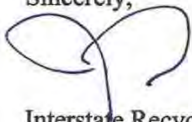
Those site locations are:

**Site 1:** 4700 Green Farms Lane, Palm City, FL 34990 - **45,000 CYDS**

**Site 2:** IROF - Range Line Rd, Ft. Pierce FL Parcel ID: 4233-133-0001-000-4

WACS ID: 00104444 - **600,000 CYDS**

Sincerely,



Interstate Recycling

### ▲ *Mulch Guidelines*

Chipping and/or grinding of uncontaminated storm-generated vegetative debris is encouraged to help reduce the volume of material. The Department of Environmental Protection recommends the following guidelines for managing the volume of reduced material.

1. Possible uses of the size-reduced material include:

- ▶ A soil amendment where it is disked into the soil or mixed with potting soil
- ▶ As mulch for weed control, moisture retention, soil temperature control, erosion control, or slope stabilization.
- ▶ Fuel
- ▶ Feedstock for composting operations
- ▶ Animal bedding material
- ▶ Pulp wood.

2. Use of the size-reduced material as a soil amendment must be at normally accepted agronomic rates as determined by industry practice. Recommendations for appropriate application rates by the Institute of Food and Agricultural Sciences (IFAS) may be used and can be obtained by a local IFAS Agricultural Extension agent.

3. The use of mulch must be considered beneficial rather than disposal. Mulch must not be placed in water bodies or on wetlands.

AshBritt has also reviewed the **EPA's guidelines on Planning for Natural Disaster Debris**. This document covers methods in which clean vegetative debris has many beneficial uses.

AshBritt will ensure that we segregate chemically treated lumber and painted wood (e.g., lead-based paint) from our clean vegetative debris because the wood will most likely not be accepted by recyclers of clean vegetative debris. If a larger storm impacts the County, whole trees, can be delimed and used as a timber resource for sawmills, veneer or panel makers, furniture makers, and specialty wood companies, among others.

Vegetative debris can also be recycled for the following uses:

- ▶ Pulp and paper mills
- ▶ Wood pellet mills
- ▶ Engineered wood companies

Trees and other vegetation can also be ground and/or chipped for residential, commercial, and agricultural purposes. Other uses include:

- ▶ Composting
- ▶ Animal bedding
- ▶ Landfill cover
- ▶ Boiler fuel

AshBritt may be able to identify large-scale landscaping opportunities for mulch, such as landscaping in parks and recreation areas and along roadsides or railways. This is an effort that AshBritt may be able to coordinate with the Port Saint Lucie Parks division or other City agencies to ensure the City receives the maximum benefit of mulch.

AshBritt will work with City to ensure the final disposition of any materials being recycled or delivered to a final site other than an existing, FDEP permitted disposal facility will be coordinated with FDEP approval.

### ▲ *Mulch Pile Guidelines*

When organic ground debris is put into piles, microorganisms can very quickly begin to decompose the organic materials. The microorganisms generate heat and volatile gases due to the decomposition process. Temperatures in these piles can easily rise to more than 160 degrees Fahrenheit. Spontaneous combustion can occur in these situations.

Spontaneous combustion is more likely to occur in larger piles of debris because of a greater possibility of volatile gases building up in the piles and being ignited by the high temperatures. If wind-rows can be maintained 5 feet to 6 feet high and 8 feet to 10 feet wide, volatile gases have a better chance of escaping the piles, and the possibility of spontaneous combustion will be reduced.

Turning piles when temperatures reach 160 degrees can also reduce the potential for spontaneous combustion. Pile turning provides an opportunity for gasses to escape and for the contents of the pile to cool. Adding moisture during turning will increase cooling. Controlling the amount of nitrogen-bearing (green) wastes in piles will also help to reduce the risk of fire. The less nitrogen in the piles, the slower the decomposition process and consequently, the less heat generated, and gasses released.

Large piles should be kept away from wooded areas and structures and should be accessible to firefighting equipment if a fire were to occur. Efforts should be made to avoid driving or operating heavy equipment on large piles because the compaction will increase the amount of heat build-up, which could increase the possibility of spontaneous combustion.

- **2. C&D TDMS Reduction Plan**

C&D (construction demolition debris) will be directed to DEP permitted C/D recycling facilities, if financially feasible and if volumes do not exceed the handling capacity of the Debris management System of TDMS sites.

In addition to our approach previously mentioned, additional guidelines will be considered when establishing TDMS for managing and reducing Construction & Demolition (C&D) debris. These guidelines apply only to TDMS receiving C&D storm debris (roof shingles/roofing materials, carpet, insulation, wallboard, treated and painted lumber, etc.). Arrangements will be made to screen out unsuitable materials, such as household garbage, white goods, asbestos-containing materials (ACM's), and household hazardous waste.

The following guidelines are presented in locating a site for a TDMS and are considered "minimum standards" for selecting a site for use:

Sites should be located outside of identifiable or known floodplain and flood-prone areas; consult the Flood Insurance Rate Map for the location in the planning stage to verify these areas. Due to heavy rains associated with hurricanes and saturated conditions that result, flooding may occur more frequently than generally expected.



AshBritt Haiti Earthquake C&D Collection Operations - 2010

AshBritt has reviewed the [Historical Flood map on this page to ensure we understand where the sites cannot be located.](#)

Unloading areas for incoming C&D debris material should be at a minimum 100 feet from all surface waters of the state. "Waters of the state" includes but is not limited to small creeks, streams, watercourses, ditches that maintain seasonal groundwater levels, ponds, wetlands, etc.

Storage areas for incoming C&D debris will be at least 100 feet from the site property boundaries, on-site buildings, structures, and septic tanks with leach fields or at least 250 feet from off-site residential dwellings, commercial or public structures, and potable water supply wells, whichever is greater.

Materials separated from incoming C&D debris (white goods, scrap metal, etc.) will be at least 50 feet from site property lines. Other non-transferable C&D wastes (household garbage, larger containers of liquid, household hazardous waste) will be placed in containers and transported to the appropriate facilities as soon as possible.

Sites that have identified wetlands should be avoided. If wetlands exist, or wetland features appear at a potential site, verification by the local Corps of Engineers office will be necessary to delineate areas of concern. Once areas are delineated, the areas will be flagged, and a 100-foot buffer will be maintained for all activities ongoing at the site.

Sites bisected by overhead power transmission lines need careful consideration due to large dump body trucks/trailers used to haul debris, and underground utilities need to be identified due to the potential for site disturbance by truck/equipment traffic and possible site grading.

Sites will have an attendant(s) during operating hours to restrict the acceptance of unapproved materials and to provide directions to haulers and private citizens bringing in debris.

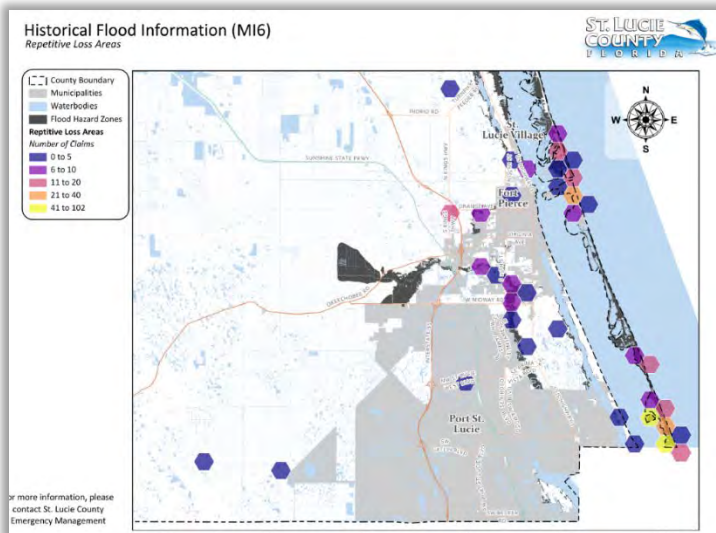
Sites should be secure after operating hours to prevent unauthorized access to the site. Temporary measures to limit access to the site could be the use of trucks or equipment to block entry. Gates, cables, or swing pipes should be installed as soon as possible for permanent access control if a site is to be used longer than two weeks.

When possible, signs should be installed to inform haulers and the public on types of waste accepted, hours of operation, and whom to contact in case of an after-hours emergency.

Final written approval is required to consider any TDMS to be closed. If conditions at the site become injurious to public health and the environment, then the site will be closed until conditions are corrected or permanently closed. Closeout of sites will be in accordance with the closeout and restoration of TDMS sites guidelines.

✦ **C&D Treatment & Processing/Recycling Sites**

AshBritt is fully capable of and prepared to maximize diversion of recyclable material generated from disasters. The degree of separation and recycling depends on:





- ▶ Quality and quantity of debris
- ▶ The existence and proximity of recycling programs as large quantities may overwhelm local markets
- ▶ The availability of markets and practical end-uses
- ▶ County necessity for expedience of recovery may reduce priority given to recycling
- ▶ Cost associated with the separation of recyclable material

AshBritt has also reviewed **the EPA's guidelines on Planning for Natural Disaster Debris**. The concrete can be broken up for use as aggregate in roads and bridges, bricks can be cleaned up for reuse, metals can be screened out for recycling. Even C&D woody material may be able to be burned as fuel for energy if it has been processed in accordance with best management practices and the combustor has obtained a written certification to that effect prior to burning. Before recycling large quantities of C&D debris resulting from a disaster, AshBritt can assist by contacting the appropriate agency on possible issues, such as the presence of ACM.

AshBritt has vast experience in recycling debris and is operationally prepared to do so. Following an event, our TDMS Manager is responsible for:

- ▶ Acting as a liaison with City leadership to determine strategy and goals
- ▶ Educating employees and subcontractors
- ▶ Determining and identifying process at curbside; assist with Public Information Plan
- ▶ Identifying locations and process at TDMS sites
- ▶ Identifying recycling markets
- ▶ Keeping up-to-date with EPA and State recycling guidance

The type and degree of event will dictate the quality and type of recyclable material. The material that may be recycled and its beneficial use are:

- ▶ **Asphalt:** Can be recycled to new asphalt pavement if regulations allow
- ▶ **Construction Debris:** Divert as much as possible from this category with metals being smelted and other materials segregated for recycling or disposal
- ▶ **Concrete/Aggregate:** Crushed concrete, rubble, masonry can be used as an aggregate for use as a base or fill material. Larger sections of concrete can be used as materials for reefs, to armor shorelines and for bank stabilization for erosion control (e.g., riprap)
- ▶ **E-Waste:** Will be collected separately at the curbside and brought to the TDMS site for packing in Gaylord boxes or shrink-wrapped on pallets for transportation to a recycling facility
- ▶ **Metal:** Recycle by selling scrap to dealer who will smelt the metal for reuse
- ▶ **Roofing Materials:** Can be used as an aggregate in asphalt pavements. Must be free of asbestos
- ▶ **White Goods:** Separated at the curbside and transported to the TDMS site or direct to metal recyclers. Freon to be extracted and recycled while putrid waste will be removed and disposed of in landfills. White goods to be transported to recycling facility
- ▶ **Brick:** Can be sold for reuse or ground for use in landscaping applications
- ▶ **Tires:** For use as material in asphalt, floor tiles, hoses, landscaping material, playground material and countless other applications. Tires can also be used as fuel supplement in waste-to-energy facilities
- ▶ **Sediment Accumulations:** If not contaminated, can be returned to their original location, used as fill in reconstruction or nourishment projects, or used as cover material in landfills
- ▶ **Gasoline Powered Tools:** After removal of all fluids, engines can then be recycled by selling to scrap metal dealer who will smelt the metal for reuse

▲ *C&D Temporary Debris Management Sites and End Use Plan*

AshBritt has developed, through 20 years of experience, partnerships with local C&D material recyclers. These recyclers can take large amounts of material that will enable us to exceed the City's 500,000 CY requirement to reduce and recycle C&D material. In the event, there are no other locations available to recycle C&D, then the processed debris will be delivered to the WM Okeechobee landfill. WM typically will not enter into any pre-agreements, but because of our long standing relationship with them, we have always be successful in receiving as disposal agreement.

AshBritt has identified a private facility that will allow us to recycle concrete at 6619 Wallis Rd., West Palm Beach, FL.

**ALLSTAR**  
AGGREGATES

6619 Wallis Road  
West Palm Beach, Florida 33413

February 6, 2022

Bill Johnson  
Ashbritt Environmental  
565 Ease Hillsboro Blvd.  
Deerfield Beach, FL 33441

Re: Acceptance of clean concrete in the event of a major hurricane

Dear Sir:

This letter is intended to effectively communicate that All Star Aggregates will accept clean concrete (free of wood and rebar) from Ashbritt Environmental in the event of a major hurricane at our facility located at 6619 Wallis Road, West Palm Beach, FL.

Sincerely

  
All Star Aggregates

AshBritt has identified a private facility that will allow us to recycle metals at 4661 Dyer Blvd., Riviera Beach, FL.



2/11/22

AshBritt Inc.

AshBritt Inc.  
 565 East Hillsboro Blvd.  
 Deerfield Beach, FL 33441

To Whom It May Concern:

Trademark Metals Recycling (TMR) located at 4661 Dyer Boulevard Riviera Beach, FL 33407 is a recycler of ferrous and non-ferrous metals. TMR is the largest metal recycling in the state of FL and is owned by Nucor Steel the largest producer of steel in the USA.

TMR is completely transparent and offers truck scales that are certified quarterly and an accounting portal that allows approved users to view transaction details.

If you have any questions, please visit [www.tnrecycling.com](http://www.tnrecycling.com).

Sincerely,  
 Spencer Joudrey  
 Commercial Buyer  
 Trademark Metal Recycling LLC.  
 C: 407-375-2146

AshBritt has identified a private facility that will allow us to recycle Construction and Demolition debris at 6759 Wallis Rd., West Palm Beach, FL.



February 9, 2022

Bill Johnson  
AshBritt Environmental  
565 East Hillsboro Blvd.  
Deerfield Beach, FL 33441

Re: Acceptance of C&D in the event of a major hurricane or debris generating event

Dear Sir,

This letter is intended to effectively communicate that Coastal Waste and Recycling will accept C&D debris at our facility located at 6759 Wallis Road, West Palm Beach, FL. We have the ability to accept and process ~800 tons per day of C&D at this facility. In the event of a major hurricane or debris generating event, Coastal will make every effort to process the materials utilizing the best available technology to segregate C&D materials into recyclable constituents.

Thank you for your consideration.

Sincerely,

A handwritten signature in blue ink that reads "B. J. Pantano".

Brendon J. Pantano - CEO  
Coastal Waste & Recycling, Inc.

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[www.coastalwasteinc.com](http://www.coastalwasteinc.com)

• 3. Resumes

▲ *Responsibilities*

The table below describes the roles and responsibilities of each position and lists tasks that they may perform for the City. Roles and responsibilities may be altered depending on the size and magnitude of the event.

Position	Function	Roles	Responsibilities
<b>Dow Knight</b> <b>Project Manager</b> (PM)			The PM will be responsible for all aspects of the AshBritt disaster recovery operation and will be authorized to make executive decisions for the mission. The PM will be the prime mission liaison with the City. They will provide mission progress reports and conduct mission planning with the City. The PM will also assist the City with media briefings and statements and will serve as AshBritt's Pre-Execution Planning Team leader.
<b>Brian Thomason</b> <b>Operations Manager</b> (OM)			The OM will be the mission operations leader for all tasks and Operation Supervisors. The OM will develop mission-specific plans and geographic area management necessary to execute operational techniques, approaches, and methodologies. This individual will also assist the City with the identification of potential TDMS locations and alternative disposal and recycling options and will attend daily project meetings with the City for the duration of the work. The OM will coordinate all communications with the City and oversee the submission of reporting, information, and invoices.
<b>Rob Ray</b> <b>Quality Control Manager</b> (QCM)			The QCM will be the mission leader for Safety and Quality Control (QC) and support the use of an Automated Debris Management System (ADMS) if the City's monitoring firm uses one. They will be responsible for establishing and maintaining AshBritt's QC organization and developing mission-specific plans related to Quality Control to ensure contractual compliance. This individual will also develop mission-specific and site-specific Safety and Health Plans and Activity Hazard Analysis (AHA) to ensure safety compliance.
<b>Jason Fawcett</b> <b>Safety Officer</b> (SO)			The SO will be responsible for establishing and communicating mission safety rules and ensuring that vehicle and equipment safety inspections are to specifications. This individual will prepare weekly safety agendas; investigate accidents; and review and implement TDMS specific Safety and Health Plans. The SO will also perform structural safety inspections (e.g., TDMS inspection towers); serve as a liaison to the City's safety representative(s); and assume the role of the Pre-Execution Planning Team Safety Officer.
<b>Christina D'Emidio</b> <b>Controller</b>			The Controller will be responsible for tracking pertinent project data; compiling daily project reports; promptly paying subcontractors and vendors; issuing accurate and timely invoicing; and providing technical support on FEMA documentation/regulations.
<b>Bill Johnson</b> <b>TDMS Director</b>			The TDMS Director will assist the QCM in the development of TDMS plans; supervise site management, debris separation, and reduction crews; ensure proper containment and categorization of hazardous waste found in the debris

Position	Function	Roles	Responsibilities
			stream; and arrange for the recycling of appropriate debris materials per the mission or task-specific plans. The TDMS Director will ensure adherence to work rules and safety and environmental monitoring guidelines, supervise the loading of reduced debris for transportation to final disposal, and ensure debris haul trucks are loaded within the City and DOT limits.
<b>Jim Loomis &amp; Shelby Pay-Chaney</b> <b>Technical Assistance Managers (TAM)</b>			Our TAMs can review FEMA Grants Manager Projects for accurate Scopes of Work and unit costs. They will be available to assist with plan formulation and updates, perform daily/weekly/final ticket reconciliation, and reconcile debris removal ticket ledgers and disposal ledgers (TDMS to final disposal) per FEMA requirements. They will also review project documentation for consistency, compliance, and completeness, and make recommendations to the City's representatives for reimbursement tasks. The TAMs may conduct an exit interview with community managers and/or local recovery team members. They can prepare a disaster event after-action report for community management and remain available for additional special assistance and guidance, such as an audit.
<b>Matt Gierden</b> <b>Operations Supervisor (OS)</b>			The OS will be the task operations leader for a specific task order(s) issued under a City mission. The OS will develop task-specific operational and geographic area management plans that include techniques, approaches, and methodologies required to complete the mission. The OS will attend City area meetings, provide task progress reports, and conduct task planning in conjunction with the City to align mission focus.

★ **Resumes**

Below are resumes for all of the key team members assigned to the City of Port Saint Lucie. As identified in our Years of Experience Chart, AshBritt has additional personnel that are available to mobilize if the disaster warrants a more expansive disaster recovery team. Any changes to personnel listed in this proposal will be communicated and approved by the City. The abbreviations for the scope of work performed for each project in our resumes can be found below:

<b>ROW</b>	Right of way	<b>Haz Tree/Limb</b>	Hazardous tree and limb removal
<b>Push</b>	Emergency road clearance	<b>PPDR/ROE</b>	Private Property Debris Removal/Right of Entry
<b>TDMS</b>	TDMS operations, management	<b>Sand</b>	Screening and removal
<b>Beach</b>	Beach debris removal	<b>Generators</b>	Providing generator services
<b>Waterway</b>	Waterway debris removal	<b>MRE's</b>	Meals Ready to Eat
<b>Base Camp/Shelter Services</b>	Full turnkey base camp/shelter services	<b>COVID-19 Testing, Vaccination, Monoclonal Infusion Sites</b>	Managing shelter sites and medical care



## Brittany Castillo

### Chief Executive Officer

#### Qualifications & Experience

Brittany is the Chief Executive Officer at AshBritt and has been a member of the company's Board of Directors since 2014. Brittany oversees the corporate direction, strategy, and client relations and manages business partnerships. After being named Chief Executive Officer in 2016, Brittany led AshBritt's operations in response to the numerous disaster events. Most recently, Brittany led AshBritt's missions for Hurricane Idalia, Hurricane Ian, Hurricane Nicole, Kentucky Flooding, Kentucky Tornadoes, Hurricane Ida, Hurricane Sally, Tropical Storm Isaias, COVID-19, Hurricane Michael, USACE California fire, Hurricane Irma, and Hurricane Harvey operations, which included over 108 jobs across 10 states and the collection of over 36 million cubic yards of storm-generated debris. Before joining AshBritt, Brittany managed a law practice in Austin, Texas, held positions as a prosecutor in Texas and Florida, and was a program manager for projects in Washington, D.C., and Doha, Qatar. Brittany holds a Juris Doctor from The University of Texas at Austin, and a B.A. in Public Policy from Vanderbilt University. She is bilingual English-Spanish and is a member of the State Bar of Texas. Brittany is Chair of the AshBritt Foundation, serves on the Board of the 4Girls Foundation, and maintains an active pro bono legal practice working with survivors of domestic violence and individuals and families impacted by disasters.

#### Select AshBritt Experience

<p><b>Disaster Experience</b></p> <ul style="list-style-type: none"> <li>▶ 14 years</li> </ul> <p><b>Areas of Expertise</b></p> <ul style="list-style-type: none"> <li>▶ Executive Management</li> <li>▶ Program Management and Logistics</li> <li>▶ Litigation</li> <li>▶ Government and Community Affairs</li> </ul> <p><b>Training &amp; Memberships</b></p> <ul style="list-style-type: none"> <li>▶ AshBritt Board of Directors, Member, 2014-present</li> <li>▶ FEMA National Advisory Council Member</li> <li>▶ G-202 Debris Management</li> <li>▶ Member, State Bar of Texas</li> </ul> <p><b>Education</b></p> <ul style="list-style-type: none"> <li>▶ Juris Doctor, The University of Texas School of Law</li> <li>▶ B.A. in Public Policy, Vanderbilt University</li> </ul>	<p><b>AshBritt, Inc. 2005 - Present</b></p> <ul style="list-style-type: none"> <li>▶ Severe Storms and Tornadoes, 2024 - Houston &amp; Jersey Village, TX - ROW, TDMS, Disposal</li> <li>▶ Severe Storms and Tornadoes, 2024 - Leon County, FL - ROW, TDMS, Disposal, Haz Tree/Limb</li> <li>▶ Severe Storms and Tornado, 2024 - Louisville, KY - ROW, Disposal</li> <li>▶ Severe Storms, 2024 - Valdosta, GA - ROW, Disposal</li> <li>▶ 4-Alarm Warehouse Fire, 2024 - Isle of Wight, VA - Debris Removal, Ancillary</li> <li>▶ 3-Alarm Warehouse Fire, 2024 - Alexandria, VA - Debris Removal, Ancillary</li> <li>▶ Quaker Run Fire, 2023 - VA Department of Emergency Management - Supplied Firefighting Equipment</li> <li>▶ Hurricane Idalia, 2023 - FL &amp; GA - ROW, Push, TDMS, Haz Tree/Limb, Stumps, Basecamp, Waterway, Disposal</li> <li>▶ Straight-line Windstorm, 2023 - Prairie Village &amp; Overland Park, KS - ROW</li> <li>▶ Flooding, 2023 - Ft. Lauderdale, FL - ROW, Generators, Ancillary</li> <li>▶ Migrant Support Services, 2023 - Monroe County, FL - Basecamp</li> <li>▶ Hurricane Nicole, 2022 - Brevard County, FL - ROW, TDMS</li> <li>▶ Hurricane Ian, 2022 - 15 FL Jurisdictions - ROW, TDMS, Disposal, Haz Tree/Limb, Waterway, PPDR, Demolition, Basecamps, White Goods/Freon, Vessels, Vehicles, HHW, E-waste</li> <li>▶ Flooding, 2022 - KY Transportation Cabinet - ROW, Waterway,</li> </ul>
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## Qualifications & Experience

### Disposal

- ▶ COVID-19, 2022 - Nevada - Monoclonal Infusion Sites
- ▶ Tornadoes, 2022 - Hopkins County, KY - ROW & Haul
- ▶ Hurricane Nicholas, 2021 - Freeport, TX - ROW, DMS, Disposal
- ▶ Hurricane Ida 2021 - LA, MS, and NJ - ROW, DMS, Disposal
- ▶ FEMA 5,000 COVID Vaccination Sites - NJ, WI, KY, ME, & PA
- ▶ Oregon Wildfires, 2021 - ODOT - PPDR, Haz Tree
- ▶ COVID-19, 2021 - Louisiana Dep. Of Health - Monoclonal Infusion Sites
- ▶ COVID-19, 2021 - Harris County, TX - Vaccination Sites
- ▶ COVID-19, 2021 - Florida DEM - Vaccination Sites
- ▶ COVID-19, 2021 - Virginia DEM - Vaccination Sites
- ▶ COVID-19, 2021 - Texas DEM - Vaccination Sites
- ▶ Hurricane Sally, 2020 - Escambia County, FL - ROW, Haz Tree/Limb, Disposal
- ▶ Hurricane Laura, 2020 - Orange County, TX - ROW, Haz Tree/Limb, Disposal
- ▶ Tropical Storm Isaias, 2020 - NY & CT - ROW, Haz Tree, Disposal
- ▶ COVID-19, 2020 - Massachusetts - Medical Shelters
- ▶ COVID-19, 2020 - Miami, FL - Disinfecting Schools
- ▶ Tropical Storm Imelda, 2020 - Orange County, TX - TDMS, Disposal
- ▶ Hurricane Dorian, 2019 - SC - ROW, Haz Tree/Limb, Disposal
- ▶ Storms, 2019 - Fairfax, VA - ROW
- ▶ Winter Storm Gia, 2019 - Overland Park, KS - ROW, Haz Tree/Limb, Disposal
- ▶ Pre-Inspection for Accelerated Wildfire Reduction and Hazardous Tree Removal Program, 2018 - PG&E Co.
- ▶ Hurricane Michael - 2018 - FL, GA, USACE - Push, ROW, Waterway, Haz Tree/Limb, Disposal
- ▶ Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire, 2017 - USACE - PPDR, Erosion Control, Air Monitoring, Disposal
- ▶ Hurricane Irma, 2017 - FL, GA, SC - ROW, Beach Debris, Haz Tree/Limb, Generators, Ancillary, Emergency Food & Water, HHW
- ▶ Hurricane Harvey, 2017 - TX - ROW, HHW, MREs, Generators, Shelters, Sand
- ▶ Hurricane Matthew, 2016 - FL, GA, SC - ROW, Beach Debris, Haz Tree/Limb
- ▶ Winter Storm Jonas, 2016 - MD & VA - Snow Removal
- ▶ Blue Cut Fire, 2016 - San Bernardino County, CA - Showers, Ancillary
- ▶ Soberanes Fire, 2016 - Monterey County, CA - ROW, Haz Tree
- ▶ Hurricane Sandy, 2012 - VA, NY & NJ - Vessels, Waterway, ROW, DMS, Disposal
- ▶ Hurricane Katrina, 2005 - MS & LA - ROW, Basecamp, Ancillary, TDMS, Disposal, Haz Tree
- ▶ Hurricane Wilma, 2005 - FL - ROW, TDMS, Disposal





## Randal Perkins

### Chairman of the Board

#### Qualifications & Experience – Operational Role: Senior Operations Advisor

Randal “Randy” Perkins founded AshBritt in 1992 and led the company as President and CEO until 2016. Randy currently serves as Senior Advisor to AshBritt, Chairman of AshBritt’s Board of Directors, and is active in the AshBritt Foundation. Randy also maintains an active leadership role during operations. Randy is highly qualified and experienced in all phases of disaster response and recovery operations from his 30 years of hands-on experience in this industry. He has in-depth knowledge of all response measures, including damage assessments and debris collection, removal, reduction, recycling, and disposal activities. Moreover, Randy is a skilled communicator who supports high-level stakeholders with the public information demands following significant disaster events. Randy holds seats on the Board of Directors of several national charitable organizations and is very active in state and local philanthropic endeavors.

#### Select AshBritt Experience

<p><b>Disaster Experience</b></p> <ul style="list-style-type: none"> <li>▶ 32 years</li> </ul> <p><b>Areas of Expertise</b></p> <ul style="list-style-type: none"> <li>▶ Executive Management</li> <li>▶ Operations</li> <li>▶ Government Relations</li> </ul> <p><b>Training &amp; Certifications</b></p> <ul style="list-style-type: none"> <li>▶ FEMA IS 100 &amp; 700</li> <li>▶ USACE Contractor Quality Control Management (CQCM) for Contractors</li> </ul> <p><b>Education</b></p> <ul style="list-style-type: none"> <li>▶ Business Administration – University of Central Florida</li> <li>▶ Global Business Concepts – University of Miami</li> </ul>	<p><b>AshBritt, Inc. 1992 - Present</b></p> <ul style="list-style-type: none"> <li>▶ Severe Storms and Tornadoes, 2024 - Houston &amp; Jersey Village, TX - ROW, TDMS, Disposal</li> <li>▶ Severe Storms and Tornadoes, 2024 - Leon County, FL - ROW, TDMS, Disposal, Haz Tree/Limb</li> <li>▶ Severe Storms and Tornado, 2024 - Louisville, KY - ROW, Disposal</li> <li>▶ Severe Storms, 2024 - Valdosta, GA - ROW</li> <li>▶ 4-Alarm Warehouse Fire, 2024 - Isle of Wight, VA - Debris Removal, Ancillary</li> <li>▶ 3-Alarm Warehouse Fire, 2024 - Alexandria, VA - Debris Removal, Ancillary</li> <li>▶ Quaker Run Fire, 2023 - VA Department of Emergency Management - Supplied Firefighting Equipment</li> <li>▶ Hurricane Idalia, 2023 - FL &amp; GA - ROW, Push, TDMS, Haz Tree/Limb, Stumps, Basecamp, Waterway</li> <li>▶ Straight-line Windstorm, 2023 - Prairie Village &amp; Overland Park, KS - ROW</li> <li>▶ Flooding, 2023 - Ft. Lauderdale, FL - ROW, Generators, Ancillary</li> <li>▶ Migrant Support Services, 2023 - Monroe County, FL - Base camp</li> <li>▶ Hurricane Nicole, 2022 - Brevard County, FL - ROW, TDMS</li> <li>▶ Hurricane Ian, 2022 - FL - ROW, TDMS, Disposal, Haz Tree/Limb, Waterway, PPDR, Demolition, Basecamps, White Goods/Freon, Vessels, Vehicles, HHW, E-waste</li> <li>▶ Flooding, 2022 - KY Transportation Cabinet - ROW, Waterway, Disposal</li> <li>▶ COVID-19, 2022 - Nevada - Monoclonal Infusion Sites</li> <li>▶ Tornadoes, 2022 - Hopkins County, KY - ROW &amp; Haul</li> <li>▶ Hurricane Nicholas, 2021 - Freeport, TX - ROW, TDMS, Disposal</li> </ul>
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## Qualifications & Experience – Operational Role: Senior Operations Advisor

- ▶ Hurricane Ida 2021 - LA, MS, and NJ - ROW, TDMS, Haul Out, Disposal
- ▶ FEMA 5,000 COVID Vaccination Sites - NJ, WI, KY, ME, & PA
- ▶ Oregon Wildfires, 2021 - ODOT - PPDR Fire Debris, Haz Tree
- ▶ COVID-19, 2021 - Louisiana Dep. Of Health - Monoclonal Infusion Sites
- ▶ COVID-19, 2021 - Harris County, TX - Vaccination Sites
- ▶ COVID-19, 2021 - Florida DEM - Vaccination Sites
- ▶ COVID-19, 2021 - Virginia DEM - Vaccination Sites
- ▶ COVID-19, 2021 - Texas DEM - Vaccination Sites
- ▶ Hurricane Sally, 2020 - Escambia County, FL - ROW, Haz Tree/Limb, Disposal
- ▶ Hurricane Laura, 2020 - Orange County, TX - ROW, Haz Tree/Limb, Disposal
- ▶ Tropical Storm Isaias, 2020 - NY & CT - ROW, Haz Tree, Disposal
- ▶ COVID-19, 2020 - Massachusetts - Medical Shelters
- ▶ COVID-19, 2020 - Miami, FL - Disinfecting Schools
- ▶ Tropical Storm Imelda, 2020 - Orange County, TX - TDMS, Disposal
- ▶ Storms, 2019 - Fairfax, VA - ROW
- ▶ Hurricane Dorian, 2019 - SC - ROW, Haz Tree/Limb, Disposal
- ▶ Winter Storm Gia, 2019 - Overland Park, KS - ROW, Haz Tree/Limb, Disposal
- ▶ Pre-Inspection for Accelerated Wildfire Reduction and Hazardous Tree Removal Program, 2018 - PG&E Co.
- ▶ Hurricane Michael, 2018 - FL, GA, USACE - Push, ROW, Waterway, Haz Tree/Limb, Disposal
- ▶ Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire, 2017 - USACE - PPDR, Erosion Control, Air Monitoring, Disposal
- ▶ Hurricane Irma, 2017 - FL, GA, SC - ROW, Beach Debris, Haz Tree/Limb, Generators, Ancillary, Emergency Food & Water, HHW
- ▶ Hurricane Harvey, 2017 - TX - ROW, HHW, Generators, Shelters, Ancillary
- ▶ Hurricane Matthew, 2016 - FL, GA, SC - ROW, Beach Debris, Haz Tree/Limb
- ▶ Winter Storm Jonas, 2016 - MD & VA - Snow Removal
- ▶ Blue Cut Fire, 2016 - San Bernardino County, CA - Showers, Ancillary
- ▶ Soberanes Fire, 2016 - Monterey County, CA - ROW, Haz Tree
- ▶ Severe Storm, 2016 - Collier County, FL - ROW, DMS, Disposal
- ▶ Valley Fire, 2015 - PG&E, Lake County, CA - Haz Tree, Fire Debris
- ▶ Flooding, 2015 - Charleston, SC - ROW
- ▶ Flooding, 2015 - Hidalgo County, TX - Vac Truck to Relocate Water
- ▶ Winter Storm Pax, 2014 - GA & SC - ROW, TDMS, Disposal
- ▶ Hurricane Sandy, 2012 - VA, NY & NJ - Vessels, Vehicles, Waterway, ROW, TDMS, Disposal
- ▶ Severe Winter Storm, 2011 - CT - ROW, TDMS, Disposal, Haz Tree/Limb
- ▶ Severe Winter Storm, 2011 - MA - ROW, TDMS, Disposal, Haz Tree/Limb
- ▶ Tornadoes, 2011 - MA - ROW, DMS, Haz Tree
- ▶ BP Oil Spill, 2010 - MS & FL - Cleanup, Deflection Boom, Skimmers

**Qualifications & Experience – Operational Role: Senior Operations Advisor**

- ▶ Hurricane Ike, 2008 - TX - ROW, TDMS, Disposal, Building Restoration, Water Relocation, Ancillary
- ▶ Hurricane Dolly, 2008 - TX - ROW, TDMS, Disposal, Building Restoration, Water Relocation, Ancillary
- ▶ Ice Storm, 2006 - Alden & Erie County, NY - ROW, Disposal
- ▶ Hurricane Katrina, 2005 - MS, LA, FL - ROW, Ancillary, TDMS, Disposal, Haz Tree, HHW, Putrescent Debris, PPDR/ROE, Basecamp
- ▶ Hurricane Wilma, 2005 - FL - ROW, TDMS, Disposal
- ▶ Hurricane Ivan, 2004 - Escambia County, FL - ROW, TDMS, Disposal, Waterway
- ▶ Hurricane Dennis, 2004 - Escambia County, FL - ROW, TDMS, Disposal
- ▶ Hurricanes Charley, Frances, & Jeanne, 2004 - FL - ROW, TDMS, Disposal
- ▶ Hurricane Andrew, 1992 - FL - Incorporated AshBritt Inc.



**Charles "Dow" Knight**

Senior Vice President

**Qualifications & Experience – Operational Role: Project Manager**

Dow is a graduate of the United States Merchant Marine Academy in Kings Point, New York. His maritime and inter-modal experience, both ashore and at sea, provides AshBritt with the logistics and transportation experience necessary to conduct large-scale operations for both domestic and international response requirements. For over two decades, AshBritt has applied his expertise toward the management of timely and efficient resource allocations for disaster projects. Holding a degree in Marine Transportation, Dow also provides operational oversight for all marine services projects, whether disaster-related or through general opportunities. He is a Navy Reserve retired Captain, and in 2010 deployed overseas in support of Operation Enduring Freedom.

**Select AshBritt Experience**

<p><b>Disaster Experience</b></p> <ul style="list-style-type: none"> <li>▶ 21 years</li> </ul> <p><b>Areas of Expertise</b></p> <ul style="list-style-type: none"> <li>▶ Transportation/Logistics</li> <li>▶ Operations</li> <li>▶ FEMA Compliance</li> </ul> <p><b>Training &amp; Certifications</b></p> <ul style="list-style-type: none"> <li>▶ FEMA IS 100 &amp; 700</li> <li>▶ G202 - Debris Mgt.</li> <li>▶ OSHA 10 HR</li> <li>▶ 40 Hr. HAZWOPER</li> <li>▶ 8 Hr. HAZWOPER Refresher &amp; Supervisor</li> <li>▶ NTSS: Fall Prevention, Ladder Safety</li> </ul>	<p><b>AshBritt, Inc. 2003 - Present</b></p> <ul style="list-style-type: none"> <li>▶ Hurricane Ian, 2022 - Charlotte County, FL, FDEP - ROW, TDMS, Disposal, Haz Tree/Limb, Waterway, White Goods/Freon, Vessels, Vehicles, E-waste, HHW</li> <li>▶ Hurricane Ida, 2021 - LA, MS, &amp; NJ - ROW, TDMS, Disposal</li> <li>▶ COVID-19, 2021 - FL DEM - Vaccination Sites</li> <li>▶ COVID-19, 2021 - TX DEM - Vaccination Sites</li> <li>▶ Tropical Storm Isaias, 2020 - NY &amp; CT - ROW, Haz Tree, Disposal</li> <li>▶ Hurricane Dorian, 2019 - SC - ROW, Haz Tree/Limb, Disposal</li> <li>▶ Winter Storm Gia, 2019 - Overland Park, KS - ROW, Haz Tree/Limb, Disposal</li> <li>▶ Hurricane Michael, 2018 - Leon County, FL, GDOT, USACE - Push, ROW, Waterway, Haz Tree/Limb, Disposal</li> <li>▶ Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire, 2017 - USACE - PPDR, Erosion Control, Air Monitoring, Disposal</li> </ul>
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- ▶ USACE CQCM
- ▶ Joint Interagency Training Center - West: Consequence Mgt Disasters
- ▶ U.S. Navy - Enterprise Safety Applications Management System for CNRF: Job Hazard Analysis Training
- ▶ USAID: Joint Humanitarian Operations
- ▶ Professional in Human Resources Certification
- ▶ CPR Certified
- ▶ FROC Opt in E-Learning
- Education**
- ▶ United States Merchant Marine Academy, BS, Marine Transportation with a Minor in Marine Engineering
- ▶ Hurricane Irma, 2017 - FL - ROW, Beach Debris, Haz Tree/Limb
- ▶ Hurricane Harvey, 2017 - TX - ROW, HHW, MREs, Generators, Shelters
- ▶ Hurricane Matthew, 2016 - Chatham County & Pooler, GA - ROW, Beach Debris, Haz Tree/Limb, Sand Screening
- ▶ Winter Storm Jonas, 2016 - MD & VA - Snow Removal
- ▶ Valley Fire, 2015 - PG&E, Lake County, CA - Haz Tree, Fire Debris
- ▶ Winter Storm Pax, 2014 - GA & SC - ROW, TDMS, Disposal
- ▶ Hurricane Sandy, 2012 - NY & NJ - Vessels, Vehicles, Waterway, ROW, TDMS, Disposal
- ▶ BP Oil Spill, 2010 - MS & FL - Cleanup, Deflection Boom, Skimmers
- ▶ Haiti Earthquake, 2010 - Demolition, ROW, Basecamps, Disposal, Ancillary
- ▶ Hurricane Ike, 2008 - TX - ROW, TDMS, Disposal, Building Restoration, Water Relocation, Ancillary
- ▶ Hurricane Dolly, 2008 - TX - ROW, TDMS, Disposal, Building Restoration, Water Relocation, Ancillary
- ▶ Ice Storm, 2006 - Alden & Erie County, NY - ROW, Disposal
- ▶ Hurricane Wilma, 2006 - FL - Canal Debris Removal
- ▶ Hurricane Katrina, 2005 - MS, LA, FL - ROW, Ancillary, TDMS, Disposal, Haz Tree, HHW, Putrescent Debris, PPDR
- ▶ Southern California Edison Bark Beetle Program, 2004
- ▶ Hurricane Dennis, 2004 - Escambia County, FL - ROW, TDMS, Disposal
- ▶ Citrus Canker Eradication Program, 2005 - FL Dep of Agricultural
- ▶ Hurricane Charley, 2004 - Charlotte County, FL - ROW, TDMS, Disposal
- ▶ Hurricane Ivan, 2004 - Escambia County - ROW, TDMS, Disposal
- ▶ Hurricane Isabel, 2003 - Hampton, VA - ROW, TDMS, Disposal



## Brian Thomason Senior Vice President

### Qualifications & Experience – Operational Role: Operations Manager

Brian is an expert in the disaster recovery industry who has led hundreds of debris projects in over 30 major disaster declarations with direct responsibility for the resolution of program issues associated with all categories of the FEMA Public Assistance Program. Drawing from past experiences as an Emergency Manager, he has assisted local jurisdictions of government with recovery efforts stemming from natural disasters and is experienced in managing a full range of recovery projects from conception to completion. He has served as the Deputy Director of Cumberland County, North Carolina Emergency Management Agency, with duties that included coordination of Emergency Management Operations countywide. As a firefighter, Mr. Thomason also served as a Hazardous Materials Response Specialist and was assigned to the NC Hazardous Materials Regional Response Team (RRT#3) and was requested on several occasions to provide Hazardous Materials Technician Training and Instruction, Confined Space Training, and Trench Rescue Training through the NC Department of Insurance in various locations throughout the state. He deploys to manage disaster recovery operations for assigned project client areas. He will conduct debris field surveys, facilitate, and communicate progress reports, assist clients with media briefings, and manage disaster recovery operations. Furthermore, he directs all activities of assigned operations personnel, subcontractors, and vendors in the execution of the contracted scope of work. He will ensure contractual compliance in areas of technical approach, quality control, and safety.

### Select AshBritt and Related Experience, 1988 – Present

<p><b>Disaster Experience</b></p> <ul style="list-style-type: none"> <li>▶ 36 years</li> </ul> <p><b>Areas of Expertise</b></p> <ul style="list-style-type: none"> <li>▶ Operations</li> <li>▶ Quality Control</li> <li>▶ Safety</li> </ul> <p><b>Training &amp; Certifications</b></p> <ul style="list-style-type: none"> <li>▶ FEMA IS 100,120, 200, 632, 700, &amp; 800</li> <li>▶ ICS Certified Instructor</li> <li>▶ Radiological Emergency Management IS-3</li> <li>▶ Hazardous Materials Response Trainer</li> <li>▶ Certified Instructor (NC) Hazardous Materials and Fire Services</li> </ul>	<p><b>AshBritt, Inc. 2021 - Present</b></p> <ul style="list-style-type: none"> <li>▶ Severe Storms and Tornadoes, 2024 - Leon County, FL - ROW, TDMS, Disposal, Haz Tree/Limb</li> <li>▶ Severe Storms and Tornado, 2024 - Louisville, KY - ROW, Disposal</li> <li>▶ Hurricane Idalia, 2023 - FL - ROW, Push, Haz Tree/Limb</li> <li>▶ Flooding, 2023 - Ft. Lauderdale, FL - ROW, Generators, Ancillary</li> <li>▶ Hurricane Nicole, 2022 - Brevard County, FL - ROW, TDMS</li> <li>▶ Hurricane Ian, 2022 - FL - ROW, TDMS, Disposal, Haz Tree/Limb, Waterway, PPDR, Demolition, Base camps, White Goods/Freon, Vessels, Vehicles, HHW, E-waste</li> <li>▶ Flooding, 2022 - KY Transportation Cabinet - ROW, Waterway, Disposal</li> <li>▶ Tornadoes, 2022 - Hopkins County, KY - ROW &amp; Haul</li> </ul> <p><b>Bergeron Emergency Services, Inc., 2011-2021</b></p> <p>Vice President - Managerial role overseeing all facets of disaster debris removal, heavy civil construction, and earthmoving operations. All experience listed below was for disaster debris removal operations.</p> <ul style="list-style-type: none"> <li>▶ Hurricane Michael, 2018 - Liberty County, FL</li> <li>▶ Hurricane Irma, 2017 - Florida</li> </ul>
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## Qualifications & Experience – Operational Role: Operations Manager

- ▶ Hurricane Matthew, 2016 - Volusia County, FL School Board
  - ▶ Tornado Response, 2016 - Lighthouse Point, FL
  - ▶ Tornado Response, 2016 - Sarasota County, FL
  - ▶ Tornado Response, 2015 - Jackson & Richwood, TX
  - ▶ Hurricane Sandy, 2012 - USACE - New York, NY
  - ▶ Tropical Storm Isaac - Indian Trail Improvement District Canals, FL
  - ▶ BP Oil Spill, 2010 - FL DEP
  - ▶ Kentucky Ice Storm, 2009 - KY Transportation Cabinet
  - ▶ Hurricane Ike, 2008 - Southeast TX
  - ▶ Tornado Response, 2007 - Lady Lake, FL
  - ▶ Red Tide Fish Kill Cleanup, 2006 - Town of Long Boat Key, FL
  - ▶ Hurricanes Dennis, Katrina, Rita, & Wilma, 2005 - 23 Jurisdictions in FL
  - ▶ Hurricanes Charley, Frances, Ivan, & Jeanne, 2004 - 43 Jurisdictions in FL
  - ▶ Hurricane Isabel, 2003 - 9 Jurisdictions in Virginia
  - ▶ Public Utilities Sewer Breach, 2003 - Venice, FL
  - ▶ Ice Storm, 2003 - Independence, MO
  - ▶ Hurricane Lili, 2002 - Crowley & Carencro, LA
  - ▶ Ice Storms, 2001 - AK State Highway and Transportation Department
  - ▶ Red Tide Cleanup, 2001 - FL
  - ▶ Flood Cleanup, 2000 - Sweetwater, FL
  - ▶ Tornadoes, 1999 - Del City, OK, Vienna, GA, USDA, and NRCS
  - ▶ Hurricane Floyd, 1999 - 20 Jurisdictions in FL, GA, NC
  - ▶ Train Derailment/Fighter Plane, 1999 - Brandon CSX, Patrick AFB F-16
  - ▶ Tornadoes, 1998 - DeKalb, Gwinnett, and Lincoln County, GA, & FL
  - ▶ Hurricanes Bertha and Fran, 1998 - Beach Restoration - NC
  - ▶ Wildfires, 1998 - Port Orange, FL
  - ▶ Ice Storms, 2001 - AK State Highway and Transportation
- Grubbs Emergency Services, LLC, 1998-2011  
Vice President  
Direct daily operations and managerial oversight of disaster debris removal operations, planning, training, and all facets of emergency response services.
- Fayetteville Fire Department, 1988-1998  
Deputy Director of Emergency Management



## Matt Gierden

### Senior Vice President

#### Qualifications & Experience – Operational Role: Operations Supervisor

Matt brings two decades of significant achievements in the fields of disaster recovery and emergency response projects, distinct environmental operations, client growth, customer support, and public relations. He has garnered recognition as a resolute leader, consistently elevating his organization's capabilities. Matt embraces new challenges with his inherent talent for innovation, issue resolution, and handling change. With his positive demeanor and exceptional interpersonal skills, he has fostered diverse client relationships across Florida, Georgia, and South Carolina. Matt's journey with AshBritt started as an entry-level field supervisor in 2003. His diligence saw him ascend the ranks to Project Supervisor, later becoming a regional manager before being appointed Senior Vice President in 2015. Matt's bold and forward-thinking approach has greatly boosted the company's growth, enabling it to flourish in various geographic zones and challenging disaster recovery settings. His constantly growing list of successful projects incorporates over 75 Federal Emergency Management Agency (FEMA) disaster recovery assignments throughout the nation.

#### Select AshBritt Experience

##### Disaster Experience

- ▶ 20 years

##### Areas of Expertise

- ▶ Subcontractor Management
- ▶ Operations
- ▶ FEMA Technical Assistance
- ▶ Quality Control

##### Training & Certifications

- ▶ FEMA IS 100, 200, 230, 632, 700, and 800.
- ▶ Anti-Terrorism Certification – Level 1
- ▶ 40-Hr. HAZWOPER
- ▶ 8-Hr. HAZWOPER Refresher
- ▶ HAZWOPER Supervisor
- ▶ FL-603 Public Assistance Grant Program
- ▶ USACE CQCM for Contractors
- ▶ EPA 8-hr Initial Renovator, Repair and Painting Cert. Lic: 1817542
- ▶ Six Sigma Black Belt

##### AshBritt, Inc. 2004 - Present

- ▶ Severe Storms and Tornadoes, 2024 - Houston, TX - ROW, TDMS, Disposal
- ▶ Severe Storms, 2024 - Valdosta, GA - ROW
- ▶ Hurricane Idalia, 2023 - Lowndes County, Dasher, & Valdosta, GA - Push, ROW, Haz Tree/Limb, DMS, Disposal
- ▶ Hurricane Ian, 2022 - Collier & Charlotte County, FL - ROW, TDMS, Disposal, Haz Tree/Limb, HHW, E-waste
- ▶ Flooding, 2022 - KY Transportation Cabinet - ROW, Waterway, Disposal
- ▶ COVID-19, 2021 - Virginia DEM - Vaccination Sites
- ▶ Hurricane Sally, 2020 - Escambia County, FL - ROW, Haz Tree/Limb, Disposal
- ▶ Hurricane Dorian, 2019 - SC - ROW, Haz Tree/Limb, Disposal
- ▶ Hurricane Michael - 2018 - Bay County, FL - Push, ROW, Waterway, Haz Tree/Limb, Disposal
- ▶ Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire, 2017 - USACE - PPDR, Erosion Control, Air Monitoring, Disposal
- ▶ Hurricane Irma, 2017 - Collier County, FL - ROW, Haz Tree/Limb, Generators, Ancillary, Emergency Food & Water
- ▶ Hurricane Harvey, 2017 - Fort Bend County, TX - ROW, HHW, Sand Removal
- ▶ Hurricane Matthew, 2016 - Charleston & Charleston County, SC - ROW, TDMS, Haz Tree/Limb, Disposal
- ▶ Blue Cut Fire, 2016 - San Bernardino County, CA - Showers, Ancillary

**Qualifications & Experience – Operational Role: Operations Supervisor**

**Education**

- ▶ B.A. in Business, Western Governors University - 2024
- ▶ Mishawaka High School, Mishawaka, IN

- ▶ Severe Storm, 2016 - Collier County, FL - ROW, DMS, Disposal
- ▶ Valley Fire, 2015 - Lake County, CA - Haz Tree, Fire Debris
- ▶ Flooding, 2015 - Charleston, SC - ROW
- ▶ Flooding, 2015 - Hidalgo County, TX - Vac Truck to Relocate Water
- ▶ Winter Storm Pax, 2014 - GA & SC - ROW, TDMS, Disposal
- ▶ Hurricane Sandy, 2012 - NJ - Vessels, Waterway, ROW, TDMS, Disposal
- ▶ Severe Winter Storm, 2011 - MA - ROW, TDMS, Disposal, Haz Tree/Limb
- ▶ BP Oil Spill, 2010 - Gulf County, FL - Cleanup, Deflection Boom, Skimmers
- ▶ Hurricane Ike, 2008 - Hardin County, TX - ROW, TDMS, Disposal, Building Restoration, Water Relocation, Ancillary
- ▶ Hurricane Katrina, 2005 - LA - ROW, Ancillary, TDMS, Disposal, Haz Tree, HHW, Putrescent Debris, PPDR/ROE
- ▶ Hurricane Wilma, 2005 - FL - ROW, TDMS, Disposal
- ▶ Hurricanes Charley, Frances, & Jeanne, 2004 - FL - ROW, TDMS, Disposal





## Rob Ray Senior Vice President

### Qualifications & Experience – Operational Role: Quality Control Manager

Rob has 24 years of Business Development and Customer Service management experience, with specific experience in disaster response/recovery, environmental contracting, foreign relations contracting, and safety training management. He currently serves as a Sr. Vice President, managing Client Relations throughout multiple states. Rob first collaborated with AshBritt, as part of a joint venture in 2003, as an Operations Manager for several large-scale hazardous fire fuels reduction projects that included high volume Hazardous Tree Removal in San Diego County, San Bernardino County, and Riverside County, California. In 2005, Rob served as both a Senior Project Manager and as the Operations Manager for USACE Hurricane Katrina State of Mississippi recovery operations, coordinating and assisting in organizing over 1,000 subcontractors for disaster recovery operations in 16 counties. Rob has managed more than 125 disaster recovery projects and continues to surpass client expectations and project goals through his effective management and operational expertise. Rob most recently served as the Project Manager for multiple jurisdictions in response to Hurricane Idalia.

### Select AshBritt Experience

<p><b>Disaster Experience</b></p> <ul style="list-style-type: none"> <li>▶ 22 years</li> </ul> <p><b>Areas of Expertise</b></p> <ul style="list-style-type: none"> <li>▶ Operations</li> <li>▶ Quality Control</li> <li>▶ Safety</li> <li>▶ FEMA Technical Assistance</li> </ul> <p><b>Training &amp; Certifications</b></p> <ul style="list-style-type: none"> <li>▶ FEMA IS 100, 200, 700, &amp; 800</li> <li>▶ G202- Debris Management</li> <li>▶ Building Resilience by Reducing Infrastructure Vulnerability (H-2016) Training</li> <li>▶ OSHA 10 Hour</li> <li>▶ OSHA 30 Hour</li> <li>▶ USACE CQCM for Contractors</li> <li>▶ Anti-Terrorism Certification – Level 1</li> <li>▶ NTSS: Fall Prevention and Ladder Safety Certificate of Completion</li> </ul>	<p><b>AshBritt, Inc. 2003 - Present</b></p> <ul style="list-style-type: none"> <li>▶ Severe Storms and Tornadoes, 2024 - Houston, TX - ROW, TDMS, Disposal</li> <li>▶ Hurricane Idalia, 2023 - Hillsborough County, FL, FDEP - ROW, Push, Hazardous Tree/Limb, Waterway</li> <li>▶ Hurricane Ian, 2022 - FDEM/FDEP - Roadway, DMS, Disposal, Haz Tree/Limb, Waterway, PPDR/ROE, Demolition, HHW, E-waste, Vehicles/Vessels</li> <li>▶ Hurricane Ida, 2021 - LA - ROW, TDMS, Haul Out, Disposal</li> <li>▶ Hurricane Nicholas, 2021 - Freeport, TX - ROW, TDMS, Disposal</li> <li>▶ Oregon Wildfires, 2021 - ODOT - PPDR, Haz Tree</li> <li>▶ Hurricane Sally, 2020 - Escambia County, FL - ROW, Haz Tree/Limb, Disposal</li> <li>▶ Hurricane Laura, 2020 - Orange County, TX - ROW, Haz Tree/Limb, Disposal</li> <li>▶ Tropical Storm Isaias, 2020 - NY &amp; CT - ROW, Haz Tree, Disposal</li> <li>▶ COVID-19, 2020, Massachusetts - Medical Shelters</li> <li>▶ COVID-19, 2020 - Miami, FL - Disinfecting Schools</li> <li>▶ Tropical Storm Imelda, 2020 - Orange County, TX - TDMS, Disposal</li> <li>▶ Storms, 2019 - Fairfax, VA - ROW</li> <li>▶ Hurricane Dorian, 2019 - SC - ROW, Haz Tree/Limb, Disposal</li> <li>▶ Pre-Inspection for Accelerated Wildfire Reduction and Hazardous Tree Removal Program, 2018 - PG&amp;E Co., CA</li> <li>▶ Hurricane Michael, 2018 - FL &amp; GA - Push, ROW, Waterway, Haz Tree/Limb, Disposal</li> <li>▶ California Wildfires, 2017 - USACE - PPDR, Erosion Control, Air</li> </ul>
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**Qualifications & Experience – Operational Role: Quality Control Manager**

**Education**  
 Culpeper County High School, Culpeper, VA

- Monitoring, Disposal
- ▶ Hurricane Irma, 2017 - West Coast of FL - ROW, Beach Debris, Haz Tree/Limb, Generators, Ancillary, Emergency Food & Water, HHW
- ▶ Hurricane Harvey, 2017 - TX - ROW, HHW, MRE's, Generators, Shelters, Sand
- ▶ Hurricane Matthew, 2016 - SCDOT - ROW, Haz Tree/Limb
- ▶ Winter Storm Jonas, 2016 - MD - Snow Removal
- ▶ Blue Cut Fire, 2016 - San Bernardino County, CA - Showers, Ancillary
- ▶ Soberanes Fire, 2016 - Monterey County, CA - ROW, Haz Tree
- ▶ Valley Fire, 2015 - PG&E, Lake County, CA - Haz Tree, Fire Debris
- ▶ Flooding, 2015 - Charleston, SC - ROW
- ▶ Flooding, 2015 - Hidalgo County, TX - Vac Truck to Relocate Water
- ▶ Winter Storm Pax, 2014 - Augusta, GA - ROW, TDMS, Disposal
- ▶ Hurricane Sandy, 2012 - NY & NJ - Vessels, Waterway, ROW, TDMS, Disposal
- ▶ Severe Winter Storm, 2011 - MA - ROW, TDMS, Disposal, Haz Tree/Limb
- ▶ Tornadoes, 2011 - MA - ROW, DMS, Haz Tree
- ▶ BP Oil Spill, 2010 - MS & FL - Cleanup, Deflection Boom, Skimmers
- ▶ Hurricane Ike, 2008 - TX - ROW, TDMS, Disposal, Building Restoration, Water Relocation, Ancillary
- ▶ Hurricane Dolly, 2008 - TX - ROW, TDMS, Disposal, Building Restoration, Water Relocation, Ancillary
- ▶ Hurricane Katrina, 2005 - MS, LA, FL - ROW, Ancillary, TDMS, Disposal, Haz Tree, HHW, Putrescent Debris, PPDR/ROE



## Jason Haynie

### Environmental Health and Safety Manager

#### Qualifications & Experience

Jason is one of AshBritt's Environmental Health and Safety Managers. He is responsible for establishing and communicating mission safety rules, ensuring vehicle, vessel, and equipment safety inspections are to specifications, preparing weekly safety meeting agendas, investigating accidents, implementing and reviewing TDMS Site-specific Safety and Health Plans, and updating as appropriate, performing structural safety inspections, including the TDMS inspection towers. He serves as a liaison with client safety representative(s).

#### Select AshBritt Experience

##### Disaster Experience

▶ 20 years

##### Areas of Expertise

- ▶ Safety
- ▶ Project Management
- ▶ Quality Control
- ▶ Operations

##### Training & Certifications

- ▶ FEMA IS 100 & 700
- ▶ OSHA 10-Hour
- ▶ 40-hr HAZWOPER
- ▶ IS-632.a Intro to Debris Management
- ▶ IS-35.19 FEMA Safety Orientation
- ▶ IS-907 Active Shooter
- ▶ IS-100.c Intro to Incident Command System
- ▶ IS-37.20 Managerial Safety and Health
- ▶ IS-5.a Intro to Hazardous Materials
- ▶ IS-633 Debris Management Plan Development

AshBritt, Inc. 2004 - Present

- ▶ Hurricane Idalia, 2023 - Lowndes County, Dasher, and Valdosta GA - ROW, Haz Tree/Limb, DMS, Disposal
- ▶ Hurricane Ian, 2022 - FL - ROW, TDMS, Disposal, Haz Tree/Limb, Waterway, PPDR/ROE, Demolition, Basecamps/Shelters, White Goods, Freon
- ▶ Flooding, 2022 - KY Transportation Cabinet - ROW, Waterway
- ▶ Hurricane Nichols, 2021 - Freeport, TX - ROW, TDMS, Disposal
- ▶ Hurricane Ida, 2021 - LA - ROW, TDMS, Disposal
- ▶ Oregon Wildfires, 2021 - ODOT - PPDR, Haz Tree
- ▶ Hurricane Laura, 2020 - Orange County, TX - ROW, Haz Tree/Limb, Disposal
- ▶ COVID-19, 2020 - Massachusetts - Medical Shelters
- ▶ Hurricane Dorian, 2019 - SC - ROW, Haz Tree/Limb, Disposal
- ▶ Hurricane Michael, 2018 - Bay County & Leon County, FL - Push, ROW, Waterway, Haz Tree/Limb, Disposal
- ▶ California Wildfires, 2017 - USACE - PPDR, Erosion Control, Air Monitoring, Disposal
- ▶ Hurricane Harvey, 2017 - Hardin County, TX - ROW, HHW, Shelters, Sand Removal
- ▶ Hurricane Matthew, 2016 - Volusia County, FL - ROW, Beach Debris, Haz Tree/Limb
- ▶ Hurricane Sandy, 2012 - NJ - Vessels, Waterway, ROW, TDMS, Disposal
- ▶ Severe Winter Storm, 2011 - CT - ROW, TDMS, Disposal, Haz Tree/Limb
- ▶ BP Oil Spill, 2010 - MS & FL - Cleanup, Deflection Boom, Skimmers
- ▶ Hurricane Ike, 2008 - Hardin County, TX - ROW, TDMS, Disposal, Building Restoration, Water Relocation, Ancillary
- ▶ Hurricane Katrina, 2005 - MS, LA, FL - ROW, Ancillary, TDMS, Disposal, Haz Tree, HHW, Putrescent Debris, PPDR/ROE
- ▶ Hurricanes Charley, Frances, & Jeanne, 2004 - FL - ROW, TDMS, Disposal



## Jamie Robbins

### Senior Director of Southwest Operations

#### Qualifications & Experience – Operational Role: Quality Control Supervisor

Jamie brings two decades of achievements in the fields of disaster recovery and emergency response projects, distinct environmental operations, client growth, customer support, and public relations. He has garnered recognition as a resolute leader, consistently elevating his organization's capabilities. Jamie's willingness to listen first and respond with quick actions has changed the way business is done in Texas. With his positive demeanor and exceptional interpersonal skills, he has fostered diverse client relationships across Texas, TDEM, and various Counties & Cities across the state. Jamie's journey with AshBritt started as a field supervisor in 2004. His diligence saw him ascend the ranks to project manager, later becoming a state manager before being appointed Senior Director of Southwest Operations in 2023. Jamie's bold and forward-thinking approach has greatly boosted the company's growth, enabling it to flourish in various geographic zones and challenging disaster recovery settings. His constantly growing list of successful projects incorporates over 21 disasters, including hurricanes, tornados, wildfires, floods, ice, snow, and pandemics.

#### Select AshBritt Experience

##### Disaster Experience

- ▶ 19 years

##### Areas of Expertise

- ▶ Quality Control
- ▶ Operational Management
- ▶ Project Management

##### Training & Certifications

- ▶ HAZWOPER 40
- ▶ FEMA IS Courses: 100.c, 400, 600, 632, 700, 800, & 1000
- ▶ USACE CQCM

##### Education

- ▶ Bachelor of General Studies – Southwest Texas

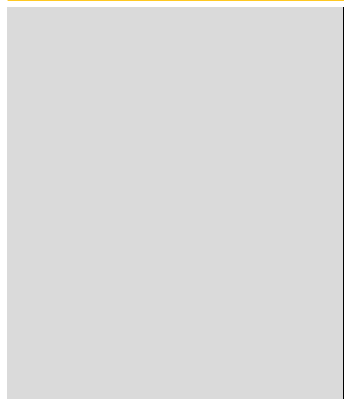
##### AshBritt, Inc. 2005 - Present

- ▶ Severe Storms and Tornadoes, 2024 - Houston & Jersey Village, TX - ROW, TDMS, Disposal
- ▶ Hurricane Ian, 2022 - Polk County, FL - ROW, TDMS, Disposal, Haz Tree/Limb
- ▶ Flooding, 2022 - KY Transportation Cabinet - ROW, Waterway, Disposal
- ▶ COVID-19, 2021 - Texas DEM - Vaccination Sites
- ▶ Hurricane Sandy, 2012 - NJDEP and Stafford, NJ - Vessels, Waterway, ROW, TDMS, Disposal
- ▶ Hurricane Ike, 2008 - Galveston and Pasadena, TX - ROW, TDMS, Disposal, Building Restoration, Water Relocation, Ancillary
- ▶ Hurricane Dolly, 2008 - Hidalgo County, TX - ROW, TDMS, Disposal, Building Restoration, Water Relocation, Ancillary
- ▶ Hurricane Katrina, 2005 - MS, LA, FL - ROW, Ancillary, TDMS, Disposal, Haz Tree, HHW, Putrescent Debris, PPDR/ROE

##### Boots & Coots Inc., Houston, Texas & Worldwide (1996-2005)

- ▶ Sales Manager and Buyer - Project Management Buildout: oversaw the day-to-day sales and buying for various rigs globally. Meet with vendors to make sure we are getting the lowest possible price for various goods related to oilfield services. Assigned with making sure they meet customer needs promptly. He was also in charge of managing buildouts for onsite housing and storage, handling all subs and schedules licensed general contractor responsible for complete project management of residential and commercial construction

**Qualifications & Experience – Operational Role: Quality Control Supervisor**



projects. Responsibilities also included sales, marketing, quoting, educating clients about construction requirements and spray foam insulation, client interfacing to determining design specifications, hiring and coordination of subcontractors, safety monitoring/enforcement, primary contact working with local building inspectors to ensure quality control, code compliance, design accuracy, providing technical support. He has experience with metal and wood framing. Completed over 50 roofing projects ranging from membrane, asphalt, and metal roofing. Projects include new roofs, re-roofing, repairs, and emergency tarping.



## Gerardo Castillo

### Senior Director of Logistics

**Qualifications & Experience – Operational Role: Logistics Director**

Involved in all facets of AshBritt operations including corporate strategy, operations management, and business/community partnerships. He has experience working closely and developing strong working relationships with local government partners, including FEMA, US Army Corps of Engineers, city managers, public works directors, state department of transportation, law enforcement, environmental protection agencies, and local elected officials. Gerardo most recently served as one of the Project Managers for our Basecamps provided throughout Florida in response to Hurricane Idalia, Ian, Texas Tornadoes, and for our Migrant Support Services camp.

**Select AshBritt and Related Experience**

<p><b>Areas of Expertise</b></p> <ul style="list-style-type: none"> <li>▶ Logistics</li> <li>▶ Community Relations</li> <li>▶ Operations</li> <li>▶ Subcontractor Management</li> </ul> <p><b>Training &amp; Certifications</b></p> <ul style="list-style-type: none"> <li>▶ Bilingual English/Spanish</li> <li>▶ Strategic Planning</li> <li>▶ IS-100.c and IS-700</li> </ul> <p><b>Education</b></p> <ul style="list-style-type: none"> <li>▶ University of Texas at Austin, MPA and B.A. in Government and Political Science</li> </ul>	<p><b>AshBritt, Inc. 2017 - Present</b></p> <ul style="list-style-type: none"> <li>▶ Post-Flood City Hall Demolition, 2024 - Fort Lauderdale, FL</li> <li>▶ Virginia Wildfires, 2024 - VDEM - Emergency Fuel Truck</li> <li>▶ 4-Alarm Warehouse Fire, 2024 - Isle of Wight, VA - Debris Removal, Ancillary</li> <li>▶ 3-Alarm Warehouse Fire, 2024 - Alexandria, VA - Debris Removal, Ancillary</li> <li>▶ Quaker Run Fire, 2023 - VA Department of Emergency Management - Supplied Firefighting Equipment</li> <li>▶ Hurricane Idalia, 2023 - Suwanee County, FL - Basecamp</li> <li>▶ Migrant Support Services, 2023 - Monroe County, FL - Basecamp</li> <li>▶ Hurricane Ian, 2022 - FL - ROW, TDMS, Disposal, Haz Tree/Limb, Waterway, PPDR/ROE, Demolition, Basecamps/Shelters, White Goods, Freon Removal</li> <li>▶ Flooding, 2022 - KY Transportation Cabinet - ROW, DMS, Disposal</li> <li>▶ COVID-19, 2022 - Nevada - Monoclonal Infusion Sites</li> <li>▶ Tornadoes, 2022 - Hopkins County, KY - ROW &amp; Haul</li> <li>▶ Hurricane Ida, 2021 - LA, MS, and NJ - ROW, TDMS, Disposal</li> </ul>
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**Qualifications & Experience – Operational Role: Logistics Director**

- ▶ Oregon Wildfires, 2021 - ODOT - PPDR, Haz Tree
- ▶ COVID-19, 2021 - Louisiana Dep. Of Health - Monoclonal Infusion Sites
- ▶ COVID-19, 2021 - Harris County, TX - Vaccination Sites
- ▶ COVID-19, 2021 - Florida DEM - Vaccination Sites
- ▶ COVID-19, 2021 - Virginia DEM - Vaccination Sites
- ▶ COVID-19, 2021 - Texas DEM - Vaccination Sites
- ▶ Hurricane Sally, 2020 - Escambia County, FL - ROW, Haz Tree/Limb, Disposal
- ▶ Hurricane Laura, 2020 - Orange County, TX - ROW, Haz Tree/Limb, Disposal
- ▶ Tropical Storm Isaias, 2020 - NY & CT - ROW, Haz Tree, Disposal
- ▶ COVID-19, 2020 - Massachusetts - Medical Shelters
- ▶ COVID-19, 2020 - Miami, FL - Disinfecting Schools
- ▶ Tropical Storm Imelda, 2020 - Orange County, TX - TDMS, Disposal
- ▶ Hurricane Dorian, 2019 - SC - ROW, Haz Tree/Limb, Disposal
- ▶ Winter Storm Gia, 2019 - Overland Park, KS - ROW, Haz Tree/Limb, Disposal
- ▶ Pre-Inspection for Accelerated Wildfire Reduction and Hazardous Tree Removal Program, 2018 - PG&E Co., CA
- ▶ Hurricane Michael, 2018 - FL, GA, USACE - Push, ROW, Waterway, Haz Tree/Limb, Disposal
- ▶ California Wildfires, 2017 - USACE - PPDR, Erosion Control, Air Monitoring, Disposal
- ▶ Hurricane Irma, 2017 - FL, GA, SC - ROW, Beach Debris, Haz Tree/Limb, Generators, Ancillary, Emergency Food & Water, HHW
- ▶ Hurricane Harvey, 2017 - TX - ROW, HHW, MREs, Generators, Shelters, Sand Removal

**Capital Metropolitan Transportation Authority – 2010-2017**

- ▶ Manager, Community Affairs - Managed nine departments: government relations, communications, marketing, compliance, board relations, community outreach, diversity, and retail outlets. Directed Plaza Saltillo \$200 million redevelopment project, an 11-acre downtown Austin tract developed as Austin’s first major transit-orientated development project.



## Jason Fawcett

### Vice President

#### Qualifications & Experience – Operational Role: Safety Officer

Jason is an executive leader with extensive experience managing multifaceted business environments. Using both strategic and calculated initiatives; Jason brings an extensive and diverse track record of success in delivering sensible and customer-focused satisfaction. Mr. Fawcett is a key member of a rapid-response team with over 20 years of experience. He deploys to manage disaster recovery operations for assigned project client areas. He conducts debris field surveys, facilitates and communicates progress reports, assists clients with media briefings, and manages disaster recovery operations. Further, he directs all activities of assigned operations personnel, subcontractors, and vendors in the execution of the contracted scope of work. He will ensure contractual compliance in areas of technical approach, quality control, and safety.

#### Select AshBritt and Related Experience, 2002 – Present

##### Disaster Experience

- ▶ 21 years

##### Areas of Expertise

- ▶ Logistics
- ▶ Operations
- ▶ Quality Control
- ▶ Safety

##### Training & Certifications

- ▶ 8- & 40-HR EM385 USACE Safety and Health
- ▶ 40-HR HAZWOPER & 8-HR Refresher
- ▶ Certified Tree Care Professional #03105
- ▶ ISA Certified Arborist #0847
- ▶ Certified Arborist – ISA CERT MA-6367A
- ▶ Certified Tree Care Safety Professional - #03105
- ▶ Hazmat Technician
- ▶ Hazmat Incident Command
- ▶ FEMA IS 100, 200, 632, 700, & 800
- ▶ Respirable Crystalline Silica Safety Awareness: General Industry
- ▶ OSHA-30 General Industry

##### AshBritt, Inc. 2021 - Present

- ▶ Post-Flood City Hall Demolition, 2024 - Fort Lauderdale, FL
- ▶ Virginia Wildfires, 2024 - VDEM - Emergency Fuel Truck
- ▶ 4-Alarm Warehouse Fire, 2024 - Isle of Wight, VA - Debris Removal, Ancillary
- ▶ 3-Alarm Warehouse Fire, 2024 - Alexandria, VA - Debris Removal, Ancillary
- ▶ Quaker Run Fire, 2023 - VA Department of Emergency Management - Supplied Firefighting Equipment
- ▶ Hurricane Idalia, 2023 - Suwanee County, FL - Basecamp
- ▶ Straight line Windstorm, 2023 - Prairie Village & Overland Park, KS - ROW
- ▶ Migrant Support Services, 2023 - Monroe County, FL - Base camp
- ▶ Flooding, 2022 - KY Transportation Cabinet - ROW, Waterway, Disposal
- ▶ Tornadoes, 2022 - Hopkins County, KY - ROW & Haul
- ▶ Hurricane Ida 2021 - East Baton Rouge, LA - ROW, TDMS, Disposal
- ▶ Oregon Wildfires, 2021 - ODOT - PPDR, Haz Tree
- ▶ COVID-19, 2021 - Louisiana Dep. Of Health - Monoclonal Infusion Sites
- ▶ COVID-19, 2021 - VDEM - Vaccination Sites

##### Davey Tree Expert Company, 2018 - 2020

- ▶ Directed daily operations and managerial oversight for 5 locations within the South Atlantic region for multinational environmental consulting services. Foster and maintain long-term relationships with prominent clients across residential and commercial real estate.
- ▶ Leveraged tactical and strategic leadership acumen to strengthen widespread initiatives in safety compliance, branding, business development, and process optimization.
- ▶ Traveled to independent locations to streamline operational workflow

**Qualifications & Experience – Operational Role: Safety Officer**

<p><b>Education</b> Columbia Southern University, Occupational Safety &amp; Health, Emergency Management</p>	<p>through robust financial / site reviews and employee performance evaluations.</p> <ul style="list-style-type: none"> <li>▶ Provided continuous political outreach for disaster operations with multiple agencies from government to private stakeholders.</li> </ul> <p><b>Elizabeth River Lawn &amp; Landscapes, 2002 - 2018</b></p> <ul style="list-style-type: none"> <li>▶ CEO/Owner - Founded and grew an award-winning landscaping business from scratch to a \$12M regional operation for residential and commercial client base from 85 yards to 1K+ spanning 5 locations. Developed and implemented sales processes, strategically positioning managers to drive customer acquisitions and retention. Managed widespread operations management including insurance negotiations, large-scale client representation, executive communications, and supply chain oversight.</li> </ul>
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**Qualifications & Experience – Operational Role: TDMS Manager**

Danny is a key member of a rapid-response team with over 28 years of experience. He deploys to manage disaster recovery operations for assigned project client areas. He conducts debris field surveys, facilitates and communicates progress reports, assists clients with media briefings, and manages disaster recovery operations. Furthermore, he directs all activities of assigned operations personnel, subcontractors, and vendors in the execution of the contracted scope of work. He will ensure contractual compliance in areas of technical approach, quality control, and safety. During the operations, he reports to the Senior Project Manager/Operations Manager.

**Select AshBritt Experience**

<p><b>Disaster Experience</b></p> <ul style="list-style-type: none"> <li>▶ 32 years</li> </ul> <p><b>Areas of Expertise</b></p> <ul style="list-style-type: none"> <li>▶ TDMS Management</li> <li>▶ Recycling</li> <li>▶ Disposal</li> <li>▶ Operations</li> <li>▶ Project Management</li> </ul> <p><b>Training &amp; Certifications</b></p> <ul style="list-style-type: none"> <li>▶ FEMA IS 100 and 700</li> <li>▶ 40-Hr. HAZWOPER</li> <li>▶ 8-Hr. HAZWOPER Refresher</li> <li>▶ 8-Hr. HAZWOPER</li> </ul>	<p><b>AshBritt, Inc. 1992 - Present</b></p> <ul style="list-style-type: none"> <li>▶ Hurricane Idalia, 2023 - Lowndes County, Dasher, and Valdosta GA - ROW, Hazardous Tree/Limb, DMS, Disposal</li> <li>▶ Hurricane Nicole, 2022 - Brevard County, FL - ROW, TDMS</li> <li>▶ Hurricane Ian, 2022 - Brevard County, FL - ROW, TDMS</li> <li>▶ Hurricane Ian, 2022 - FDEM - Roadway, DMS, Disposal, Haz Tree/Limb, Waterway, PPDR/ROE, Demolition, HHW, E-waste, Vehicles/Vessels</li> <li>▶ Flooding, 2022 - KY Transportation Cabinet - ROW, Waterway, Disposal</li> <li>▶ Hurricane Ida, 2021 - LA, MS - ROW, TDMS, Disposal</li> <li>▶ Hurricane Laura, 2020 - Orange County, TX - ROW, Haz Tree/Limb, Disposal</li> <li>▶ Tropical Storm Isaias, 2020 - NY &amp; CT - ROW, Haz Tree, Disposal</li> <li>▶ Hurricane Dorian, 2019 - SC - ROW, Haz Tree/Limb, Disposal</li> </ul>
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- Supervisor
- ▶ USACE CQCM for Contractors
- ▶ Class A Commercial Driver's License
- ▶ DOT Traffic Safety Course Certification

**Education**

- ▶ Miramar High School, FL

- ▶ Hurricane Michael, 2018 - Gulf County, FL - Push, ROW, Haz Tree/Limb, Disposal
- ▶ Hurricane Irma, 2017 - Brevard County, FL - ROW, Beach Debris, Haz Tree/Limb, Disposal.
- ▶ Hurricane Harvey, 2017 - Victoria County, TX - ROW, Generators, Ancillary, TDMS, Disposal
- ▶ Hurricane Matthew, 2016 - Brevard County, FL - ROW, Beach Debris, Haz Tree/Limb
- ▶ Winter Storm Jonas, 2016 - Rockville, MD - Snow Removal
- ▶ Soberanes Fire, 2016 - Monterey County, CA - ROW, Haz Tree
- ▶ Valley Fire, 2015 - PG&E, Lake County, CA - Haz Tree, Fire Debris
- ▶ Hurricane Sandy, 2012 - NJ - Vessels, Waterway, ROW, TDMS, Disposal
- ▶ Severe Winter Storm, 2011 - MA - ROW, TDMS, Disposal, Haz Tree/Limb
- ▶ Tornadoes, 2011 - MA - ROW, DMS, Haz Tree
- ▶ Haiti Earthquake, 2010 - Demolition, ROW C&D, Basecamps, Disposal
- ▶ BP Oil Spill, 2010 - MS & FL - Cleanup, Deflection Boom, Skimmers
- ▶ Hurricanes Ike and Dolly, 2008 - Hidalgo County, Brazoria and Liverpool, TX - ROW, TDMS, Disposal, Water Relocation, Ancillary
- ▶ Hurricane Katrina, 2005 - MS, LA, FL - ROW, Ancillary, TDMS, Disposal, Haz Tree, HHW, Putrescent Debris, PPDR/ROE
- ▶ Hurricane Wilma, 2005 - FL - ROW, TDMS, Disposal
- ▶ Hurricane Ivan, 2004 - Escambia County, FL - ROW, TDMS, Disposal, Waterway
- ▶ Hurricane Dennis, 2004 - Escambia County, FL - ROW, TDMS, Disposal
- ▶ Hurricanes Charley, Frances, & Jeanne, 2004 - FL - ROW, TDMS, Disposal
- ▶ Hurricane Andrew, 1992 - FL - Incorporated AshBritt, Inc.



## Dilia Camacho

### Vice President

#### Qualifications & Experience – Operational Role: Quality Control Supervisor

Credited as an environmental steward, Dilia offers 24 years of combined experience from both the private and public sectors. Her diverse background includes nine years of county government experience in the Solid and Hazardous Waste Management Industry. Specializing in maintaining regulatory and contractual compliance for solid waste operations, facilities, hazardous waste collection and disposal, waste reduction, and recycling, along with emergency disaster recovery management. Ms. Camacho spearheaded Hurricane Irma’s Disaster Recovery Mission in Collier County, Florida. Her role was instrumental in managing the recovery process for restoring storm-impacted areas utilizing local governmental, municipal, and district support and resources. Ms. Camacho is also a seasoned professional who is well-versed in the logistics and transportation industry. She has over ten years of experience managing international import/export distribution channels from various U.S. ports to foreign trade routes throughout Latin America and the Caribbean.

#### Select AshBritt and Related Experience

##### Disaster Experience

- ▶ 24 years

##### Areas of Expertise

- ▶ Transportation/Logistics
- ▶ Strategic Management & Planning
- ▶ Project Management
- ▶ Solid & Hazardous Waste Management Operations
- ▶ Subcontractor Mgt.

##### Training & Certifications

- ▶ FEMA IS 100, 200, 700, & 800
- ▶ 40-Hr. HAZWOPER
- ▶ 8-Hr. HAZWOPER Supervisor
- ▶ CPR/AED/First Aid Cert.
- ▶ SWANA – Mgr. of Landfill Operations
- ▶ SWANA – Managing Integrated Solid Waste Management Systems
- ▶ SWANA – Recycling Mgr.
- ▶ Florida State University – Certified Public Manager

##### Education

Florida International

##### AshBritt, Inc. 2019 – Present

- ▶ Hurricane Ian, 2022 - Charlotte County, FL - ROW, TDMS, Disposal, Haz Tree/Limb, Waterway, White Goods/Freon Removal
- ▶ FEMA 5,000 COVID Vaccination 2021 - IN, KY, MA, MD, NJ, WI, VA, NC, AL, MS, MI, MN, PA, VT, NH - Management of Vaccination Sites
- ▶ COVID-19, 2021 - Harris County, TX - Vaccination Sites
- ▶ COVID-19, 2021 - TDEM - Alternate Care Sites & Monoclonal Infusion Centers
- ▶ Hurricane Sally, 2020 - Escambia County, FL - ROW, Haz Tree/Limb, Disposal
- ▶ Hurricane Laura, 2020 - Orange County, TX - ROW, Haz Tree/Limb, Disposal
- ▶ Tropical Storm Isaias, 2020 - NY & CT - ROW, Haz Tree, Disposal
- ▶ Hurricane Dorian, 2019 - SC - ROW, Haz Tree/Limb, Disposal

##### Collier County, FL, 2008 – 2019

- ▶ Hurricane Irma, Sept. 2017 - Collier County, FL: Directed the debris recovery mission for Collier County, collecting 3.6 million C.Y. of ROW Vegetative Debris, Construction and Demolition, White Goods, and Household Hazardous Waste. She managed the operations of six TDMS and five TDMS and coordinated air monitoring and noise testing for TDMS. She spearheaded six hazardous waste collection events in storm-impacted areas, managed daily operations with debris, monitoring, and waste-hauling contractors, and was instrumental in the successful execution of FEMA documentation, invoicing, and financial reconciliations. She served as the lead Public Information Officer for the County, developing internal and external communications, press

**Qualifications & Experience – Operational Role: Quality Control Supervisor**

<p>University -, B.A., Business Administration Concentration: International Business &amp; Finance Bilingual English/Spanish</p>	<p>releases, multi-media campaigns, public announcements, presentations, and webpage updates. She revised Collier County's Hurricane Disaster Debris Management Plan and produced Hurricane Irma's After-Action Report.</p> <ul style="list-style-type: none"> <li>▶ Hurricane Irma, Sept. 2017 - Collier County, FL: Directed the first phase of Collier County's waterway debris recovery mission for county-maintained canals and ditches, collecting 13,092 CY of Vegetative Debris. Dilia successfully coordinated the County's navigable and non-navigable funding program through NRCS, utilizing drone and field surveillance to identify storm debris quantities and access points for cleanup recovery operations.</li> <li>▶ MLK Storm - Jan. 2016 - Collier County, FL: Dilia directed the collection of over 44,032 CY ROW Vegetated and Construction and Demolition Debris from a severe windstorm impacting Collier County's Golden Gate City area. She coordinated, monitored, and tracked debris recovery operations and was responsible for the execution of FEMA documentation, invoicing, and internal reconciliations.</li> </ul>
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## Richie Bensch

### Regional Manager

**Qualifications & Experience – Operational Role: Operations Supervisor**

Richie is a key member of a rapid-response team with over 25 years of experience. He deploys to manage disaster recovery operations for assigned project client areas. He conducts debris field surveys, facilitates and communicates progress reports, assists clients with media briefings, and manages disaster recovery operations. Further, he directs all activities of assigned operations personnel, subcontractors, and vendors in the execution of the contracted scope of work. He will ensure contractual compliance in areas of technical approach, quality control, and safety. During the operations, he reports to the Senior Project Manager/Operations Manager.

**Select AshBritt Experience**

<p><b>Disaster Experience</b></p> <ul style="list-style-type: none"> <li>▶ 20 years</li> </ul> <p><b>Areas of Expertise</b></p> <ul style="list-style-type: none"> <li>▶ TDMS Management</li> <li>▶ Recycling</li> <li>▶ Disposal</li> <li>▶ Operations</li> <li>▶ Project Management</li> </ul> <p><b>Training &amp; Certifications</b></p> <ul style="list-style-type: none"> <li>▶ FEMA IS 100</li> <li>▶ 40-Hr. HAZWOPER</li> <li>▶ 8-Hr. HAZWOPER Refresher</li> </ul>	<p><b>AshBritt, Inc. 2004 - Present</b></p> <ul style="list-style-type: none"> <li>▶ Hurricane Ian, 2022 - Key West, FL &amp; FDEP - ROW, TDMS, Disposal, White Goods/Freon, Waterway, Haz Tree/Limb, HHW, E-waste, Vehicles/Vessels</li> <li>▶ Hurricane Dorian, 2019 - SC - ROW, Haz Tree/Limb, Disposal</li> <li>▶ Hurricane Michael, 2018 - Gulf County, FL - Push, ROW, Haz Tree/Limb, Disposal</li> <li>▶ Hurricane Irma, 2017 - FL - ROW, Beach Debris, Haz Tree/Limb, Disposal</li> <li>▶ Hurricane Harvey, 2017 - Refugio County, TX - ROW, Generators, Ancillary, TDMS, Disposal</li> <li>▶ Hurricane Matthew, 2016 - St. Johns County, FL - ROW, Beach Debris,</li> </ul>
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**Qualifications & Experience – Operational Role: Operations Supervisor**

<ul style="list-style-type: none"> <li>▶ 8-Hr. HAZWOPER Supervisor</li> <li>▶ USACE CQCM for Contractors</li> <li>▶ Class B Commercial Driver's License</li> <li>▶ DOT Traffic Safety Course Certification</li> </ul> <p style="text-align: center;"><b>Education</b></p> <ul style="list-style-type: none"> <li>▶ Miramar High School, FL</li> </ul>	<p>Haz Tree/Limb, Disposal</p> <ul style="list-style-type: none"> <li>▶ Winter Storm Jonas, 2016 - Baltimore, MD - Snow Removal</li> <li>▶ Valley Fire, 2015 - PG&amp;E, Lake County, CA - Haz Tree, Fire Debris</li> <li>▶ Winter Storm Pax, 2014 - Sumter, SC - ROW, TDMS, Disposal</li> <li>▶ Hurricane Sandy, 2012 - NJ - Vessels, Waterway, ROW, TDMS, Disposal</li> <li>▶ Severe Winter Storm, 2011 - MA - ROW, TDMS, Disposal, Haz Tree/Limb</li> <li>▶ Hurricane Irene, 2011 - Emporia, VA - ROW, TDMS, Disposal</li> <li>▶ Haiti Earthquake, 2010 - Demolition, ROW, Basecamps, Disposal</li> <li>▶ BP Oil Spill, 2010 - MS &amp; FL - Cleanup, Deflection Boom, Skimmers</li> <li>▶ Hurricane Ike, 2008 - Orange County, TX - ROW, TDMS, Disposal, Building Restoration, Water Relocation, Ancillary</li> <li>▶ Hurricane Dolly, 2008 - Brazoria and Liverpool, TX - ROW, TDMS, Disposal, Ancillary</li> <li>▶ Hurricane Katrina, 2005 - MS, Coral Gables, FL - ROW, Ancillary, TDMS, Disposal, Haz Tree, HHW, Putrescent Debris, PPDR/ROE</li> <li>▶ Hurricane Wilma, 2005 - FL - ROW, TDMS, Disposal</li> <li>▶ Hurricane Dennis, 2004 - Escambia County, FL - ROW, TDMS, Disposal</li> <li>▶ Hurricane Charley, Frances, &amp; Jeanne, 2004 - FL - ROW, TDMS, Disposal</li> </ul>
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## Holly Raschein

### Director of Government Relations

**Qualifications & Experience**

Holly is responsible for AshBritt’s day-to-day government relations. She coordinates with clients, community groups, and multiple facets of recovery in the communities we serve. Her experience working in the House of Representatives is of vital importance to the firm and her work with various disaster committees and boards allows AshBritt to expand our outreach to the communities we serve.

**Select AshBritt and Related Experience, 2012 – Present**

<p><b>Government Experience</b></p> <ul style="list-style-type: none"> <li>▶ 12 years</li> </ul> <p><b>Associations/Memberships</b></p> <ul style="list-style-type: none"> <li>▶ Government Relations</li> <li>▶ Uppers Keys Business &amp; Professional Women</li> <li>▶ Leadership Monroe County</li> <li>▶ Young Philanthropists of Baptist Health</li> <li>▶ Rotary Club of Key Largo</li> </ul> <p style="text-align: center;"><b>Awards</b></p>	<p><b>AshBritt, Inc. 2020 - Present</b></p> <ul style="list-style-type: none"> <li>▶ Director of Government Relations - Responsible for governmental and client relations across the country using government and policymaking experience to provide support to AshBritt’s CEO, Chief of Staff, and key members of the executive staff. Leads and coordinates communications with key stakeholders and clients. Develops and directs policy objectives and ensures they align with the laws and regulations in the jurisdictions where business is done. Monitors proposed legislative action and assesses the impact on the company and clients.</li> </ul> <p><b>Florida House of Representatives - 2012-2020</b></p> <ul style="list-style-type: none"> <li>▶ State Representative - 20th District; South Miami-Dade and Monroe</li> </ul>
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## Qualifications & Experience

- ▶ Florida State Parks Champion of the Year 2020
  - ▶ Marine Industries Association of South Florida Marine Advocacy Award 2019
  - ▶ Florida Chamber of Commerce Honor Roll 2013-2019
  - ▶ Florida Association for Insurance Reform Outstanding Legislator Award 2016
  - ▶ Associated Industries of Florida 100% Report Card 2014-2015
  - ▶ Associated Builders and Contractors Friends of Free Enterprise 2014
  - ▶ National Waste and Recycling Association Legislator of the Year 2014
  - ▶ FEMA IS 100 & 700
- Education**
- ▶ Florida International University, MPA
  - ▶ Florida State University, B.S. Political Science

Counties. Appointed to Appropriations Committee, Rules Committee, State Affairs Committee, and Joint Administrative Procedures Committee. Appointed to Florida Council on Arts and Culture, and Miami-Dade Beacon Council. She coordinated state and local emergency response, cleanup, and restoration in the aftermath of Hurricane Irma. Assisted in the resolution of 2,000+ damaged properties. As a result of her first-hand experience with Hurricane Irma, appointed to the Select Committee on Hurricane Response and Preparedness. Met with multiple industry stakeholders to develop recommended strategies for future hurricane response.

- ▶ 11/18-11/20: Chair, Florida House Agriculture and Natural Resources Appropriations Subcommittee
- ▶ 11/16-11/18: Chair, Florida House Natural Resources and Public Lands Subcommittee
- ▶ 5/19: Appointed Member, American Flood Coalition
- ▶ 3/19: Co-Chair, National Conference of State Legislators Committee on Disaster Recovery
- ▶ 2/17: Florida Lead, National Caucus of Environmental Legislators
- ▶ 5/16: Governor’s Appointee, Florida Defense Support Task Force
- ▶ 3/16: Florida Director, National Foundation for Women Legislators
- ▶ 7/16: 12/20 Baptist Health of South Florida
- ▶ Project Coordinator of the largest community health organizations in the Florida Keys, providing executive-level support to the CEO and key members of the executive staff. Duties include executing budget, staffing, and project plans for two hospitals, as well as support and logistical planning for the Physician Leadership Council and Performance Improvement Leadership Group
- ▶ 7/17: First State Bank of Florida Keys
- ▶ Keys Market Advisor to the Florida Keys’ only locally owned banking institution, working directly with the CEO to engage the community and promote the bank’s products and services.



**Christina Demidio**  
Controller

## Qualifications & Experience

As the accounting administrator for all AshBritt projects since 2005, Christina manages all payables, reconciles operational reporting to subcontractor invoices, processes subcontractor invoices for payment, and is the lead data entry and invoicing contact. She handles all invoicing and subcontractor files for all our subcontractors. She assists the project managers in all administrative duties. This includes but is not limited to invoices and billing for all clients and subcontractors. Most recently, Christina managed all client invoicing and subcontractor invoices for AshBritt’s Hurricane Idalia and Ian response.

## Select AshBritt Experience

### Disaster Experience

- ▶ 18 years

### Areas of Expertise

- ▶ Data Management
- ▶ Subcontractor Management
- ▶ FEMA Documentation

### Training & Certifications

- ▶ FEMA IS 100 & 200
- ▶ Florida Notary
- ▶ USACE CQCM for Contractors

### Education

- ▶ Pensacola Christian College, BS in Music Education (piano proficiency)
- ▶ Pensacola Christian College, MS in Music Education (piano proficiency)

### AshBritt, Inc. 2004 - Present

- ▶ Severe Storms and Tornadoes, 2024 - Houston - ROW, TDMS, Disposal
- ▶ Severe Storms and Tornadoes, 2024 - Leon County, FL - ROW, TDMS, Disposal, Haz Tree/Limb
- ▶ Severe Storms and Tornado, 2024 - Louisville, KY - ROW, Disposal
- ▶ Severe Storms, 2024 - Valdosta, GA - ROW, Disposal
- ▶ 4-Alarm Warehouse Fire, 2024 - Isle of Wight, VA - Debris Removal, Ancillary
- ▶ 3-Alarm Warehouse Fire, 2024 - Alexandria, VA - Debris Removal, Ancillary
- ▶ Quaker Run Fire, 2023 - VDEM - Supplied Firefighting Equipment
- ▶ Hurricane Idalia, 2023 - FL & GA - ROW, Push, Hazardous Tree, Basecamp
- ▶ Hurricane Nicole, 2022 - Brevard County, FL - ROW, DMS
- ▶ Hurricane Ian, 2022 - FL - ROW, TDMS, Disposal, Haz Tree/Limb, Waterway, PPDR, Demolition, Base camps, White Goods/Freon, Vessels, Vehicles, HHW, E-waste
- ▶ COVID-19, 2022 - Nevada - Monoclonal Infusion Sites
- ▶ Tornadoes, 2022 - Hopkins County, KY - ROW & Haul
- ▶ Hurricane Nicholas, 2021 - Freeport, TX - ROW, TDMS, Disposal
- ▶ Hurricane Ida, 2021 - LA, MS, and NJ - ROW, TDMS, Disposal
- ▶ Oregon Wildfires, 2021 - ODOT - PPDR, Haz Tree
- ▶ COVID-19, 2021 - Louisiana Dep. Of Health - Monoclonal Infusion Sites
- ▶ COVID-19, 2021 - Harris County, TX - Vaccination Sites
- ▶ COVID-19, 2021 - Florida DEM - Vaccination Sites
- ▶ COVID-19, 2021 - Virginia DEM - Vaccination Sites
- ▶ COVID-19, 2021 - Texas DEM - Vaccination Sites
- ▶ Hurricane Sally, 2020 - Escambia County, FL - ROW, Haz Tree/Limb, Disposal
- ▶ Hurricane Laura, 2020 - Orange County, TX - ROW, Haz Tree/Limb, Disposal
- ▶ Tropical Storm Isaias, 2020 - NY & CT - ROW, Haz Tree, Disposal
- ▶ COVID-19, 2020 - Massachusetts - Medical Shelters
- ▶ COVID-19, 2020 - Miami, FL - Disinfecting Schools
- ▶ Tropical Storm Imelda, 2020 - Orange County, TX - TDMS, Disposal
- ▶ Storms, 2019 - Fairfax, VA - ROW
- ▶ Hurricane Dorian, 2019 - SC - ROW, Haz Tree/Limb, Disposal
- ▶ Winter Storm Gia, 2019 - Overland Park, KS - ROW, Haz Tree/Limb, Disposal
- ▶ Pre-Inspection for Accelerated Wildfire Reduction and Hazardous Tree Removal Program, 2018 - PG&E Co., CA
- ▶ Hurricane Michael, 2018 - FL, GA, USACE - Push, ROW, Waterway, Haz Tree/Limb, Disposal
- ▶ California Wildfires, 2017 - USACE - PPDR, Erosion Control, Air Monitoring, Disposal
- ▶ Hurricane Irma, 2017 - FL, GA, SC - ROW, Beach Debris, Haz Tree/Limb, Generators, Ancillary, Emergency Food & Water, HHW
- ▶ Hurricane Harvey, 2017 - TX - ROW, HHW, MREs, Generators, Shelters,

Sand Removal

- ▶ Hurricane Matthew, 2016 - FL, GA, SC - ROW, Beach Debris, Haz Tree/Limb
- ▶ Winter Storm Jonas, 2016 - MD & VA - Snow Removal
- ▶ Blue Cut Fire, 2016 - San Bernardino County, CA - Showers, Ancillary
- ▶ Soberanes Fire, 2016 - Monterey County, CA - ROW, Haz Tree
- ▶ Severe Storm, 2016 - Collier County, FL - ROW, DMS, Disposal
- ▶ Valley Fire, 2015 - PG&E, Lake County, CA - Haz Tree, Fire Debris
- ▶ Flooding, 2015 - Charleston, SC - ROW
- ▶ Flooding, 2015 - Hidalgo County, TX - Vac Truck to Relocate Water
- ▶ Winter Storm Pax, 2014 - GA & SC - ROW, TDMS, Disposal
- ▶ Hurricane Sandy, 2012 - VA, NY & NJ - Vessels, Waterway, ROW, TDMS, Disposal
- ▶ Severe Winter Storm, 2011 - CT - ROW, TDMS, Disposal, Haz Tree/Limb
- ▶ Severe Winter Storm, 2011 - MA - ROW, TDMS, Disposal, Haz Tree/Limb
- ▶ Tornadoes, 2011 - MA - ROW, DMS, Haz Tree
- ▶ BP Oil Spill, 2010 - MS & FL - Cleanup, Deflection Boom, Skimmers
- ▶ Hurricane Ike, 2008 - TX - ROW, TDMS, Disposal, Building Restoration, Water Relocation, Ancillary
- ▶ Hurricane Dolly, 2008 - TX - ROW, TDMS, Disposal, Building Restoration, Water Relocation, Ancillary
- ▶ Ice Storm, 2006 - Alden & Erie County, NY - ROW, Disposal
- ▶ Hurricane Katrina, 2005 - MS, LA, FL - ROW, Ancillary, TDMS, Disposal, Haz Tree, HHW, Putrescent Debris, PPDR/ROE
- ▶ Hurricane Wilma, 2005 - FL - ROW, TDMS, Disposal
- ▶ Hurricane Ivan, 2004 - Escambia County, FL - ROW, TDMS, Disposal, Waterway



## Bill Johnson

### Senior Director of Debris Management

#### Qualifications & Experience – Operational Role: TDMS Manager

Bill has over 40 years of disaster recovery experience. His primary responsibility includes the operational implementation of TDMS plans, he supervises site management, debris separation, and reduction crews, and ensures proper containment and categorization of hazardous waste found in the debris stream. He arranges for the recycling of appropriate debris materials as per the mission or task-specific plans in the planning and operational phases. He ensures adherence to work rules and safety and environmental monitoring guidelines, supervises the loading of reduced debris for transportation to final disposal, ensures debris haul trucks are loaded within state DOT weight limits, and conducts site closures.

#### Select AshBritt and Related Experience

##### Disaster Experience

▶ 24 years

##### Areas of Expertise

- ▶ TDMS Management
- ▶ Recycling
- ▶ Disposal
- ▶ Operations
- ▶ Project Management

##### Training & Certifications

- ▶ FEMA IS 100 & 700
- ▶ 40 Hr. HAZWOPER
- ▶ USACE CQCM for Contractors

##### Education

- ▶ Miami Springs High School, Miami Springs, FL

##### AshBritt, Inc. 2000 - Present

- ▶ Flooding, 2022 - KY Transportation Cabinet - ROW, DMS, Disposal
- ▶ Hurricane Laura, 2020 - Orange County, TX - ROW, Haz Tree/Limb, Disposal
- ▶ Hurricane Dorian, 2019 - SC - ROW, Haz Tree/Limb, Disposal
- ▶ Hurricane Michael, 2018 - Leon County, FL - Push, ROW, Waterway, Haz Tree/Limb, Disposal
- ▶ Hurricane Irma, 2017 - FL, GA, SC - ROW, Beach Debris, Haz Tree/Limb, Generators, Ancillary, Emergency Food and Water, HHW
- ▶ Hurricane Harvey, 2017 - Victoria County, TX - ROW, HHW, TDMS, Disposal
- ▶ Hurricane Matthew, 2016 - Brevard County, FL - ROW, Beach Debris, Haz Tree/Limb
- ▶ Valley Fire, 2015 - Lake County, CA - Haz Tree, Fire Debris
- ▶ Red Tide, 2015 - Longboat Key, FL - Dead Fish Collection, Disposal
- ▶ Winter Storm Pax, 2014 - Georgetown County, SC - ROW, TDMS, Disposal
- ▶ Hurricane Sandy, 2012 - Ocean County, NJ - Vessels, Waterway, ROW, TDMS, Disposal
- ▶ Severe Winter Storm, 2011 - Springfield, MA - ROW, TDMS, Disposal, Haz Tree/Limb
- ▶ BP Oil Spill, 2010 - MS & FL - Cleanup, Deflection Boom, Skimmers
- ▶ Haiti Earthquake, 2010 - Demolition, ROW, Basecamps, Disposal
- ▶ Hurricane Ike, 2008 - Hardin County, TX - ROW, TDMS, Disposal, Building Restoration, Water Relocation, Ancillary
- ▶ Hurricane Katrina, 2005 - Jackson County, MS - ROW, Ancillary, TDMS, Disposal, Haz Tree, HHW, Putrescent Debris, PPDR/ROE
- ▶ Hurricane Wilma, 2005 - FL - ROW, TDMS, Disposal
- ▶ Hurricanes Charley, Frances, & Jeanne, 2004 - FL - ROW, TDMS, Disposal

##### Waste Management, Inc., FL 1997-1999



**Qualifications & Experience – Operational Role: TDMS Manager**

- ▶ Divisional Vice President - Responsible for leading and managing the organization’s Refuse Collection Division and recycling plant in Broward County, Florida.
- Browning Ferris, Inc., FL 1979-1997**
- ▶ Vice President - Responsible for the operations of over 250 employees and 125 route trucks in the West Palm Beach area.



## Shelby Pay-Chaney

### Technical Assistance Manager

**Qualifications & Experience**

Shelby has a decade of combined state and federal emergency management experience. Between 2013 and 2015, she served as the Florida Division of Emergency Management’s (FDEM) Appeals Officer. In this role, she became FDEM’s subject matter expert and primary point-of-contact for FEMA Public Assistance (PA) Program policy review and appeals. Aside from reviewing and recommending appeals for FEMA’s consideration, she facilitated coordination between various stakeholders at the local, state, and federal levels to ensure timely resolution of appeal-related issues and guided Florida PA applicants regarding FEMA eligibility requirements. Between 2015 and 2023, Shelby worked for FEMA Region 4 as an Appeals Supervisor. During her tenure with FEMA, Shelby personally adjudicated over 300 PA first appeals affiliated with every facet of disaster recovery and oversaw the completion of countless other appeals and technical reviews prepared by appeals staff and Technical Assistance Contractors. She also participated in numerous policy development working groups and arbitration hearings; managed declaration requests for multiple Fire Management Assistance Grants (FMAG); became a certified trainer for FEMA’s Procurement Disaster Assistance Team (PDAT); and processed and completed Florida non-congregate sheltering requests during the initial response stages for COVID-19. Shelby’s state and federal appellate review work has spanned most disaster types (e.g., hurricanes, floods, windstorms, tornados, fire, snow/ice, COVID-19/pandemic, landslides, etc.) and all categories of disaster recovery work (i.e., Categories A-G). Her working knowledge of the federal laws, regulations, and policies that guide FEMA’s PA Program is all-inclusive. Notably, Shelby has extensive knowledge of the requirements outlined in 2 C.F.R., Part 200 (federal procurement requirements); 44 C.F.R. § 206 (PA eligibility); the *Public Assistance Program and Policy Guide* (PAPPG); *PDAT Field Manual*; FEMA COVID-19 policies and fact sheets; *PA Simplified Procedures Policy* (FP 104-23-001); and *PA Appeals and Arbitration Policy* (FP 104-22-0001).

**Select AshBritt and Related Experience**

<p><b>Disaster Experience</b></p> <ul style="list-style-type: none"> <li>▶ 12 years</li> </ul> <p><b>Areas of Expertise</b></p> <ul style="list-style-type: none"> <li>▶ ČĚŇĀĀĀřōğrāń</li> <li>▶ Rřōçŭřĕń ěňť</li> <li>▶ ČĕďĕrāĀřĕĭń čŭř! ěń ěňťĀ</li> <li>▶ Rřĕř ůřřĕř ěňť!</li> </ul>	<p><b>AshBritt, Inc. 2023 – Present</b></p> <ul style="list-style-type: none"> <li>▶ Hurricane Idalia, 2023 - GA - ROW, Push, Haz Tree</li> </ul> <p><b>FEMA Region 4, 2015-2023</b></p> <ul style="list-style-type: none"> <li>▶ Appeals Supervisor - Led team of policy analysts and Technical Assistance Contractors in reviewing, analyzing, and preparing responses to the first appeals submitted by Region 4 applicants. Attended policy briefings, provided recommendations for nationwide policy revisions/updates, and assisted arbitration panels. Prepared PA</li> </ul>
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## Qualifications & Experience

### Training & Certifications

- ▶ FEMA Professional Development Certification
- ▶ FEMA Certified Site Inspector
- ▶ Certified COR
- ▶ FEMA PDAT Trainer
- ▶ FEMA IS-100.c, IS-632.a, IS-633, IS-700, IS-1000, IS-1001, IS-1018, IS-1027, and IS-1300
- ▶ Regional FMAG Advisor

### Education

- ▶ Florida State University – B.S. in Sociology and Public Administration Certificate

eligibility, appeal evaluation, and authorship training.

- ▶ COVID-19 (DR-4486-FL), 2020 - Non-congregate housing eligibility reviews
- ▶ First Management Assistance Grant Officer - Provided Regional Administrator with declaration recommendations for the Southeastern Kentucky Fire Complex, 2016, and Kentucky Eagle’s Nest Fire, 2016

### Florida Division of Emergency Management (FDEM), 2013-2015

- ▶ Appeals Officer (“Blue Skies”) - Tracked grant lifecycles, provided first and second appeal recommendations, reviewed audits and identified related implications, coordinated with local, state, and federal stakeholders on issues related to appeals, and evaluated projects and scenarios for FEMA PA Program eligibility compliance.
- ▶ Senior Management Analyst (“Gray Skies”) - Traveled to disaster sites to complete Preliminary Damage Assessments with subrecipient and FEMA representatives. Worked at Joint Field Offices (JFO) to assist with project development and quality assurance.
- ▶ PDAs and JFO Deployment: Severe Storms, Tornadoes, Straight-Line Winds and Flooding (DR-4177-FL), 2014

### Lyons & Farrar, PA, 2012-2013

- ▶ Legal Assistant - Managed over 200 individual and business economic loss claims related to the Deepwater Horizon Economic Settlement and BP Claims Program.



**Jim Loomis**

Technical Assistance Manager

## Qualifications & Experience

Jim has 35 years of management experience and 24 years of regulatory and contract analysis experience at the local, state, and federal levels. He has been the lead manager and senior partner for procurement, contracts, appeals, claims, protests, small business participation, and case management. Jim has relevant disaster management capabilities developed during his 12-year career at the State of Florida Department of Community Affairs in the Division of Emergency Management. Jim worked extensively on all types of federal assistance projects and handled many program challenges. He has supervisory and hands-on experience with more than one hundred federal disaster declarations in the areas of government-to-government assistance for wildfire management and infrastructure assistance; government-to-individual assistance to meet uninsured family needs, and government-to-business assistance for uninsured business recovery needs. He was the primary liaison and coordinator for the emergency management community in the public-private partnership that became the Partners in Recovery Program with the Florida Insurance Industry. This partnership between the Florida Insurance Council, the Insurance Department, and Emergency Management is a national model for the coordination of disaster recovery activities. While with the State of Florida, Jim worked in the hurricane shelter survey program, Community Right to Know program, Emergency Management GIS Unit and then served as the Administrator of the Disaster Recovery Programs. In this capacity, he was responsible for planning, coordination,

oversight, and development of emergency recovery activities and worked with stakeholders for four years on the legislation that became the Disaster Mitigation Act of 2000. Mr. Loomis has specific construction expertise and cost estimating experience beginning in 1972 with Gunn and Gunn Construction Company in Miami, Florida. Jim developed residential and commercial construction repair cost estimates used for insurance claims resulting from fire damage. Jim is currently certified by USACE and NAVFAC in Construction Quality Management for Contractors.

### Select AshBritt Experience

<p><b>Disaster Experience</b></p> <ul style="list-style-type: none"> <li>▶ Over 35 years</li> </ul> <p><b>Areas of Expertise</b></p> <ul style="list-style-type: none"> <li>▶ FEMA Technical Assistance</li> <li>▶ Project Worksheet Formulation</li> <li>▶ FEMA Appeals</li> <li>▶ FEMA Documentation</li> </ul> <p><b>Training &amp; Certifications</b></p> <ul style="list-style-type: none"> <li>▶ FEMA IS 100 &amp; 700</li> <li>▶ Over 50 FEMA and Emergency Management Certifications and Trainings.</li> <li>▶ USACE CQCM for Contractors</li> </ul> <p><b>Education</b></p> <ul style="list-style-type: none"> <li>▶ Miami Dade Junior College – associate degree</li> <li>▶ Florida State University</li> </ul>	<p><b>AshBritt, Inc. 2005 - Present</b></p> <ul style="list-style-type: none"> <li>▶ Hurricane Idalia, 2023 - FL &amp; GA - ROW, Push, Haz Tree, Basecamp</li> <li>▶ Hurricane Ian, 2022 - FL - ROW, TDMS, Disposal, Haz Tree/Limb, Waterway, PPDR, Demolition, Basecamps, White Goods/Freon, Vessels, Vehicles, HHW, E-waste</li> <li>▶ Flooding, 2022 - KY Transportation Cabinet - ROW, Waterway, Disposal</li> <li>▶ FEMA 5,000 COVID Vaccination - IN, KY, MA, MD, NJ, WI, VA, NC, AL, MS, MI, MN, PA, VT, NH - Management of Vaccination Sites</li> <li>▶ Hurricane Ida, 2021 - LA, MS, and NJ - ROW, TDMS, Disposal</li> <li>▶ Hurricane Dorian, 2019 - SC - ROW, Haz Tree/Limb, Disposal</li> <li>▶ Winter Storm Gia, 2019 - Overland Park, KS - ROW, Haz Tree/Limb, Disposal</li> <li>▶ Hurricane Michael, 2018 - FL, USACE, GDOT - Push, ROW, Haz Tree/Limb</li> <li>▶ California Wildfires, 2017 - USACE - PPDR, Erosion Control, Air Monitoring, Disposal</li> <li>▶ Hurricane Irma, 2017 - FL, GA, SC - ROW, Beach Debris, Haz Tree/Limb, Generators, Ancillary, Emergency Food &amp; Water, HHW</li> <li>▶ Hurricane Harvey, 2017 - TX - ROW, Generators, Ancillary, TDMS, Disposal</li> <li>▶ Hurricane Sandy, 2012 - NJ - Vessels, Waterway, ROW, TDMS, Disposal</li> <li>▶ Severe Winter Storm, 2011 - MA - ROW, TDMS, Disposal, Haz Tree/Limb</li> <li>▶ Tornadoes, 2011 - MA - ROW, DMS, Haz Tree</li> <li>▶ Hurricane Irene, 2011 - Emporia, VA - ROW, TDMS, Disposal</li> <li>▶ Hurricane Katrina, 2005 - MS, LA, FL - ROW, Ancillary, TDMS, Disposal, Haz Tree, HHW, Putrescent Debris, PPDR/ROE</li> <li>▶ Hurricane Wilma, 2005 - FL - ROW, TDMS, Disposal</li> </ul>
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## Christopher Holsinger

### Technical Assistance Manager

#### Qualifications & Experience

Christopher is a FEMA Debris/Public Assistance specialist who earned his Master of Public Administration with a specialization in Emergency Management from Florida State University. He is a licensed EMT, Private Pilot, and earned a bachelor's degree in political science, and minors in Emergency Management and Urban Regional Planning at Florida State University. Christopher has tenure working for the Florida Division of Emergency Management (FDEM) Mitigation Bureau, where he assisted in the formulation of mitigation plans as well as doing research for the Governors' South Atlantic Alliance on Private Public Partnerships for short-term economic recovery. After some time in the Mitigation Bureau, he entered into the Recovery Bureau assisting Florida subgrantees with the FEMA Public Assistance program. Christopher was an instructor for the FEMA G202 Debris Management course, assisted in formulating debris-related appeals for FDEM subgrantees, reviewed and submitted Debris Management Plans for the PA Alternative Procedures Pilot Program under the Sandy Recovery Improvement Act, was a Public Assistance Coordinator under FDEM for the FEMA Fire Management Assistance Grant Program (FMAG), as well as reviewed Florida county, city, municipality, and special jurisdictions contracts and RFP's for FEMA and CFR compliance. Since joining AshBritt, he has assisted communities in maximizing their federal cost-share during declared disasters as well as reinforcing FEMA policies to ensure they retain maximum federal dollars.

#### Select AshBritt and Related Experience

<p><b>Disaster Experience</b></p> <ul style="list-style-type: none"> <li>▶ 12 years</li> </ul> <p><b>Areas of Expertise</b></p> <ul style="list-style-type: none"> <li>▶ FEMA PA Assistance</li> <li>▶ Procurement</li> <li>▶ Safety</li> <li>▶ Subcontractor Mentorship</li> </ul> <p><b>Training &amp; Certifications</b></p> <ul style="list-style-type: none"> <li>▶ FEMA IS 100, 120a, 139, 200b, 200HCA, 208a, 230b, 235b, 240a, 241a, 242a, 244a, 632a, 634, 660, 700, 703a, 704, 775, &amp; 800b</li> <li>▶ FL-601, 603, &amp; 606, G-202 (Instructor), G-272, G-278, G-300, G-393, G-400, L-948</li> <li>▶ OSHA First Responder</li> <li>▶ FEMA PDAT Training</li> <li>▶ Pilot License</li> <li>▶ EMT License</li> <li>▶ UAS Part 107 Drone</li> </ul>	<p><b>AshBritt, Inc. 2014 - Present</b></p> <ul style="list-style-type: none"> <li>▶ Hurricane Nicole, 2022 - Brevard County, FL - ROW, DMS</li> <li>▶ Hurricane Ian, 2022 - Brevard County, FL - ROW, DMS</li> <li>▶ Red Tide, 2018 - St. Lucie County, FL - Dead Fish Collection, Disposal</li> <li>▶ Hurricane Harvey, 2017 - Victoria County, TX - ROW, HHW, TDMS, Disposal</li> <li>▶ California Wildfires, 2017 - USACE - PPDR, Erosion Control, Air Monitoring, Disposal</li> <li>▶ Hurricane Irma, 2017 - Martin and St. Lucie County, FL - ROW, TDMS, Haz Tree/Limb, Disposal</li> <li>▶ Hurricane Matthew, 2016 - Martin County, FL - ROW, TDMS, Disposal</li> <li>▶ Winter Storm Jonas, 2016 - Baltimore, MD - Snow Removal</li> <li>▶ Red Tide, 2015 - Longboat Key, FL - Dead Fish Collection, Disposal</li> </ul> <p><b>Florida Division of Emergency Management (FDEM), 2012-2014</b></p> <ul style="list-style-type: none"> <li>▶ Public Assistance Coordinator - Fire Management Assistance Grant Program - Collected all pay policies, timesheets, work logs, vehicle logs, statewide mutual aid agreements, and all other necessary documentation for the obligation of federal reimbursement for 12 subgrantees for (DR-2902) FEMA FMAG program.</li> <li>▶ Debris Specialist - Assisted Florida jurisdictions with procurement and FEMA Public Assistance guidance. He reviewed local Debris Removal/Monitoring Contracts, Debris Management Plans, and</li> </ul>
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## Qualifications & Experience

- ▶ USAR Collapse Awareness
- ▶ OUPV Captain License
- ▶ USACE CQCM

### Education

- ▶ Florida State University – MPA and B.S. of Political Science

Comprehensive Emergency Management Plans, and assisted with technical questions and teaching.

- ▶ Hazard Mitigation Grant Program (HMGP) - Assisted the Mitigation Bureau in various projects that were being completed under the FEMA (HMGP) program. In addition, he participated in the five-year update to the State of Florida Hazard Mitigation Plan.



**Roosevelt Gray**  
Regional Manager

## Qualifications & Experience – Operational Role: Operations Supervisors

Roosevelt is one of AshBritt’s Operations Supervisors. He deploys to manage disaster recovery operations for assigned project client areas. He conducts debris field surveys, facilitates and communicates progress reports, assists clients with media briefings, and manages disaster recovery operations. He also directs all activities of assigned operations personnel, subcontractors, and vendors in the execution of the contracted scope of work. He ensures contractual compliance in areas of technical approach, quality control, and safety.

### Select AshBritt Experience

#### Disaster Experience

- ▶ 8 years

#### Areas of Expertise

- ▶ Quality Control
- ▶ Operations
- ▶ Project Management

#### Training & Certifications

- ▶ HAZWOPER 40 Hour
- ▶ OSHA 30 Hour
- ▶ FEMA 100, 230, 235, 240, 700, 800
- ▶ HAZWOPER Supervisor
- ▶ OSHA Confined Space
- ▶ OSHA 10 Hour

#### Education

- ▶ Broward College – Associate Degree, Psychology
- ▶ Class A - CLD

AshBritt, Inc. 2016 - Present

- ▶ Hurricane Idalia, 2023 - Hillsborough County, FL - ROW, Emergency Push, Hazardous Tree/Limb, DMS, Disposal
- ▶ Straight line Windstorm, 2023 - Prairie Village and Overland Park, KS - ROW
- ▶ Flooding, 2023 - Ft. Lauderdale, FL - ROW, Generators, Ancillary
- ▶ Hurricane Ian, 2022 - Hillsborough County, FL, FDEM - ROW, DMS, Haul out, Haz Tree/Limb, PPDR
- ▶ Winter Storms, 2022 - Virginia Department of Transportation - Snow Removal and Road Clearance
- ▶ Bulk Collection Augmentation, 2022 - City of Houston, TX - ROW collection
- ▶ COVID-19 Sites, 2021 - Virginia DEM - Vaccination Sites
- ▶ COVID-19 Sites, 2021 - Louisiana Dep. Of Health - Monoclonal Infusion Sites
- ▶ COVID-19 Sites, 2021 - Florida DEM - Vaccination Sites
- ▶ Hurricane Sally, 2020 - Escambia County, FL - ROW, Haz Tree/Limb, Disposal
- ▶ Storms, 2020 - Fairfax, VA - ROW
- ▶ Hurricane Dorian, 2019 - Charleston County, SC - ROW, Haz Tree/Limb, Disposal
- ▶ Pacific Gas and Electric Company - Camp Fire - 2018 - Pre-Inspection for Accelerated Wildfire Reduction and Hazardous Tree Removal

**Qualifications & Experience – Operational Role: Operations Supervisors**

- Program
  - ▶ Hurricane Michael - 2018 - Tallahassee, FL - ROW, DMS, Disposal
  - ▶ Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire - 2017 - USACE - CA PPDR/ROE Fire Debris, Erosion Control, Air Monitoring, & Disposal
  - ▶ Hurricane Harvey, 2017 - Victoria County, TX - ROW, HHW, TDMS, Disposal
  - ▶ Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire - 2017 - USACE - CA PPDR/ROE Fire Debris, Erosion Control, Air Monitoring, & Disposal
  - ▶ Hurricane Matthew, 2016 - Martin County, Volusia County, FL, - ROW, TDMS, Disposal



Qualifications & Experience – Jackie Ryan, Document Controls Manager

Jackie manages numerous contracts, documents, and business services for AshBritt. She is self-motivated and possesses the ability to work in a fast-paced environment with changing priorities and deadlines. She has strong organizational skills with the ability to prioritize assignments while simultaneously working on and managing multiple tasks.

Select AshBritt and Related Experience

<p><b>Years of Experience</b></p> <ul style="list-style-type: none"> <li>▶ 18 years</li> </ul> <p><b>Areas of Expertise</b></p> <ul style="list-style-type: none"> <li>▶ Microsoft Office: Excel, Word, Outlook, Powerpoint, Access; SharePoint</li> <li>▶ Adobe Acrobat; Infor (Lawson); SAP Ariba &amp; Meditract (electronic contract processing system)</li> <li>▶ Enterprise Content Management (ECM – electronic invoice approval system)</li> <li>▶ FEMA IS 100 &amp; 700</li> <li>▶ DocuSign,</li> <li>▶ ServiceNow</li> <li>▶ Workday</li> <li>▶ Caspio</li> </ul> <p><b>Education</b></p> <ul style="list-style-type: none"> <li>▶ BBA with a Major in Management, Florida</li> </ul>	<p>AshBritt, Inc. 2019 - Present</p> <ul style="list-style-type: none"> <li>▶ Hurricane Idalia, 2023 - Hillsborough County, Leon County, and Suwanee County, FL, City of Valdosta, Dasher, and Lowndes County, GA - ROW, Push, Hazardous Tree, Basecamp</li> <li>▶ Hurricane Nicole, 2022 - Brevard County, FL - ROW, TDMS</li> <li>▶ Hurricane Ian, 2022 - FL - ROW, TDMS, Disposal, Haz Tree/Limb, Waterway, PPDR, Demolition, Base camps, White Goods/Freon, Vessels, Vehicles, HHW, E-waste</li> <li>▶ Flooding, 2022 - Kentucky Transportation Cabinet - ROW, DMS, Disposal</li> <li>▶ Hurricane Ida 2021 - LA, MS, and NJ - ROW, TDMS, Haul Out, Disposal</li> <li>▶ COVID-19 Sites, 2021 - Florida DEM - Vaccination Sites</li> <li>▶ COVID-19 Sites, 2021 - Harris County, TX - Vaccination Sites</li> <li>▶ COVID-19 Sites, 2021 - Texas DEM - Vaccination Sites</li> <li>▶ Hurricane Sally, 2020 - Escambia County, FL - ROW, Haz Tree/Limb, Disposal</li> <li>▶ Hurricane Laura, 2020 - Orange County, TX - ROW, Haz Tree/Limb, Disposal</li> <li>▶ Tropical Storm Isaias, 2020 - NY &amp; CT - ROW, Haz Tree, Disposal</li> <li>▶ Tropical Storm Imelda, 2020, Orange County, TX - TDMS Haul C&amp;D to Disposal</li> <li>▶ COVID-19 Shelters, 2020, Massachusetts - Medical Shelters for COVID</li> </ul>
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Qualifications & Experience – Jackie Ryan, Document Controls Manager

Atlantic University,  
Boca Raton, FL

- ▶ Hurricane Dorian, 2019 - Charleston County, SC - ROW, Haz Tree/Limb, Disposal
- ▶ Tropical Storm Imelda, 2020, Orange County, TX - TDMS Haul C&D to Disposal

Cancer Treatment Centers of America, Boca Raton FL - 2018

**Supply Chain Advisor**

- ▶ Developed and presented an interim centralized contract review process to executive team of each hospital (5 hospitals nation-wide )
- ▶ Assisted with the development of contract management system (SAP Ariba) including customized reports, dashboards, created electronic contract form, order of contract review, electronic signatures, etc.
- ▶ Developed complex solicitation documents and facilitated the entire sourcing and contracting process including vendor search, proposal evaluation, and negotiations

Memorial Healthcare System, Hollywood, FL 2005-2017

**RFP Sourcing Director**

- ▶ Provided daily supervision to staff, including hiring, training, evaluations, assignment and monitoring goals, approving time off, assigning and reviewing projects, contracts, RFPs/RFQs, etc.
- ▶ Consistently reviewed vendor spend and developed sourcing strategies for future cost savings opportunities without jeopardizing quality service levels
- ▶ Responsible for developing and managing complex, cross-functional, enterprise-wide multi-million dollar strategic sourcing tasks for all Departments (I.T., Clinical and Operational) and engaging all stakeholder teams and business units

North Broward Hospital District - Ft. Lauderdale, FL 1984-2005

**Contracts Coordinator, Contract Administration & Compliance**

- ▶ Assisted in drafting specifications for Request for Proposals (RFP) Request for Qualifications (RFQ) and Formal Bids and participated in scoring/selection.



## Danny Sides

### Operations Administrator

#### Qualifications & Experience

Danny is one of AshBritt's Quality Control/Project Managers. He deploys to manage disaster recovery operations for assigned project client area. He conducts debris field surveys, facilitates and communicates progress reports, assists clients with media briefings, and manages disaster recovery operations. He also directs all activities of assigned operations personnel, subcontractors, and vendors in the execution of the contracted scope of work. He ensures contractual compliance in areas of technical approach, quality control, and safety.

#### Select AshBritt Experience

<p><b>Disaster Experience</b></p> <ul style="list-style-type: none"> <li>▶ 14 years</li> </ul> <p><b>Areas of Expertise</b></p> <ul style="list-style-type: none"> <li>▶ Quality Control</li> <li>▶ Operations</li> <li>▶ Project Management</li> </ul> <p><b>Training &amp; Certifications</b></p> <ul style="list-style-type: none"> <li>▶ FEMA IS 100b, 100fda, 100hwa, 100hcb, 100he, 100leb, 100pwb, 100swa, 200b, 200hca, 632a, 700a, 701a, 702a, 703a, 704, 706, 800b</li> <li>▶ 40 Hour HAZWOPER</li> <li>▶ Certified Building Contractor – NC</li> <li>▶ ARC: First Aid/CPR/AED</li> </ul> <p><b>Education</b></p> <ul style="list-style-type: none"> <li>▶ B.S., Operations Management – Auburn University</li> </ul>	<p>AshBritt, Inc. 2010 - Present</p> <ul style="list-style-type: none"> <li>▶ Hurricane Idalia, 2023 - FDEP - Waterway debris</li> <li>▶ Hurricane Ian, 2022 - FDEM - Roadway, DMS, Disposal, Haz Tree/Limb, Waterway, PPDR/ROE, Demolition, HHW, E-waste, Vehicles/Vessels</li> <li>▶ Flooding, 2022 - Kentucky Transportation Cabinet - ROW, Waterway</li> <li>▶ Hurricane Ida 2021 - NJ - ROW, TDMS, Haul Out, Disposal</li> <li>▶ Oregon Wildfires, 2021 - ODOT, OR - PPDR Fire Debris, Haz Tree Removal</li> <li>▶ Hurricane Laura, 2020 - Orange County, TX - ROW, Haz Tree/Limb, Disposal</li> <li>▶ Hurricane Michael - 2018 - FDEP, - Waterway Debris</li> <li>▶ Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire - 2017 - USACE - CA PPDR/ROE Fire Debris, Erosion Control, Air Monitoring, &amp; Disposal</li> <li>▶ Hurricane Harvey, 2017 - Fort Bend County, TX - ROW, MRE's, Generators, TDMS, Haul Out, Disposal</li> <li>▶ Hurricane Matthew, 2016 - Volusia County, FL - ROW, TDMS, Haul Out, Disposal, Haz Tree/Limb</li> <li>▶ Valley Fire, 2015 - Lake County, CA - Haz Tree Felling, Fire Debris</li> <li>▶ Winter Storm Nemo, 2013 - MA - Snow Removal</li> <li>▶ Hurricane Sandy, 2012 - Ocean County, NJ, CT - Vessels, Waterway, ROW, TDMS, Disposal</li> <li>▶ Tropical Storm Debby, 2012 - FL - C&amp;D ROW, TDMS, Haul Out, Disposal</li> <li>▶ Tornadoes, 2011 - Springfield, MA - ROW, TDMS, Disposal, Haz Tree/Limb</li> <li>▶ Hurricane Irene, 2011 - CT &amp; MA - ROW, TDMS, Disposal</li> <li>▶ Severe Winter Storm, 2011 - CT - ROW, TDMS, Disposal, Haz Tree/Limb</li> <li>▶ Severe Winter Storm, 2011 - MA - ROW, TDMS, Disposal, Haz Tree/Limb</li> <li>▶ Oil Spill - BP, 2010 - MS &amp; FL - Oil Spill cleanup, Deflection Boom, Skimmers</li> </ul>
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Qualifications & Experience

Build & Sell, Inc., Summerfield, NC 2008 - Present

- ▶ **Manager**  
Licensed General Contractor responsible for complete project management of residential and commercial construction projects. Responsibilities include sales, marketing, quoting, educating clients about construction requirements and spray foam insulation, client interfacing to determining design specifications, hiring and coordination of subcontractors, safety monitoring/enforcement, primary contact working with local building inspectors to ensure quality control, code compliance, design accuracy, providing technical support. Experience with metal and wood framing. Completed over 50 roofing projects ranging from membrane, asphalt, and metal roofing. Projects include new roofs, re-roofing, repairs, and emergency tarping. Responsible for managing multiple crews on projects.

## Jason Santiago

*Operations Supervisor*

Qualifications & Experience – Jason Santiago, Operations Supervisor

Jason is a key member of a rapid-response team with over 15 years of experience. He deploys to manage disaster recovery operations for assigned project client area. Jason is the primary liaison with the client and conducts debris field surveys, facilitates and communicates progress reports, assists clients with media briefings, and manages disaster recovery operations. He directs all activities of assigned operations personnel, subcontractors, and vendors in the execution of contracted scope of work. Jason may also assume responsibility of the operational implementation of TDMS plans, supervise site management, debris separation and reduction crews, and ensure proper containment and categorization of hazardous waste found in the debris stream. He arranges for recycling of appropriate debris materials as per the mission or task-specific plans in the planning and operational phases. He ensures adherence to work rules and safety and environmental monitoring guidelines, supervises the loading of reduced debris for transportation to final disposal, ensures debris haul trucks are loaded within state DOT weight limits, and conducts site closures.

Select AshBritt Experience

<p><b>Disaster Experience</b></p> <ul style="list-style-type: none"> <li>▶ 21 years</li> </ul> <p><b>Areas of Expertise</b></p> <ul style="list-style-type: none"> <li>▶ TDMS Operations</li> <li>▶ Project Management</li> <li>▶ Recycling</li> <li>▶ Quality Control</li> </ul> <p><b>Training &amp; Certifications</b></p> <ul style="list-style-type: none"> <li>▶ FEMA IS 10, 15b, 100, and 700.</li> <li>▶ Flagger/Worker zone Safety Certification</li> </ul>	<p>AshBritt, Inc. 2001 - Present</p> <ul style="list-style-type: none"> <li>▶ Hurricane Idalia, 2023 - City of Valdosta, Dasher, and Lowndes County, GA - ROW, Hazardous Tree, DMS, Disposal</li> <li>▶ Hurricane Ian, 2022 - Collier County, FL, FDEP - ROW, DMS, Disposal, Haz Tree/Limb, HHW</li> <li>▶ Hurricane Ian, 2022 - FDEP - Waterway, DMS, Disposal, Haz Tree/Limb, HHW, E-waste, Vehicles/Vessels</li> <li>▶ Flooding, 2022 - Kentucky Transportation Cabinet - ROW, Waterway, Disposal</li> <li>▶ Tornadoes, 2022 - Hopkins County, KY - ROW &amp; Haul</li> <li>▶ Hurricane Ida 2021 - LA, MS - ROW, TDMS, Haul Out, Disposal</li> <li>▶ Oregon Wildfires, 2021 - ODOT, OR - PPDR Fire Debris, Haz Tree</li> </ul>
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Qualifications & Experience – Jason Santiago, Operations Supervisor

<p>▶ USACE CQCM Education Managan Highschool, FL</p>	<p>Removal</p> <ul style="list-style-type: none"> <li>▶ Hurricane Sally, 2020 - Escambia County, FL - ROW, Haz Tree/Limb, Disposal</li> <li>▶ Hurricane Laura, 2020 - Orange County, TX - ROW, Haz Tree/Limb, Disposal</li> <li>▶ Hurricane Michael - 2018 - Gulf and Leon County, FL, - Push, ROW, Waterway, Haz Tree/Limb, Disposal</li> <li>▶ Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire - 2017 - USACE - CA PPDR/ROE Fire Debris, Erosion Control, Air Monitoring, &amp; Disposal</li> <li>▶ Hurricane Irma, 2017 - Collier County, FL - ROW, Beach Debris, Haz Tree/Limb, Generators, Ancillary Services, Emergency Food and Water, HHW</li> <li>▶ Hurricane Harvey, 2017 - Victoria County/City, TX - ROW, MRE's, Generators, TDMS, Haul Out, Disposal</li> <li>▶ Hurricane Matthew, 2016 - Chatham County, GA - ROW, TDMS, Haz Tree/Limb</li> <li>▶ Severe Storm, 2016 - Collier County, FL - ROW, DMS, Disposal</li> <li>▶ Valley Fire, 2015 - Lake County, CA - Haz Tree Felling, Fire Debris</li> <li>▶ Valley Fire, 2015 - PG&amp;E, Lake County, CA - Haz Tree Felling, Fire Debris</li> <li>▶ Winter Storm Jonas, 2016 - MD &amp; VA - Snow Removal Operations</li> <li>▶ Winter Storm Pax, 2014 - Augusta, GA - ROW, TDMS, Disposal</li> <li>▶ Hurricane Sandy, 2012 - NJ - Vessels, Waterway, ROW, TDMS, Disposal</li> <li>▶ Severe Winter Storm, 2011 - MA - ROW, TDMS, Disposal, Haz Tree/Limb</li> <li>▶ Hurricane Irene, 2011 - VA, CT, MA - ROW, TDMS, Disposal</li> <li>▶ Tornadoes, 2011 - MA - ROW, DMS, Hazardous Tree Mitigation</li> <li>▶ Atlantic Snowstorm, 2010 - Montgomery County, MD - Snow Removal</li> <li>▶ Hurricane Ike, 2008 - Hardin County, TX - ROW, TDMS, Disposal</li> <li>▶ Hurricane Katrina, 2005 - Plantation, FL, MS, - ROW, Ancillary, TDMS, Disposal, Haz Tree, HHW, Putrescent Debris, PPDR/ROE</li> <li>▶ Hurricane Charley, 2004 - Charlotte County, FL - ROW, TDMS, Disposal</li> </ul>
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## Bob Hewett

Operations Supervisor

Qualifications & Experience – Bob Hewett, Operations Supervisor

Bob is a key member of our rapid-response team with over 15 years of experience. He deploys to manage disaster recovery operations for assigned project client areas. Bob is the primary liaison with the client and conducts debris field surveys, facilitates and communicates progress reports, assists clients with media briefings, and manages disaster recovery operations. He directs all activities of assigned operations personnel, subcontractors, and vendors in the execution of the contracted scope of work. He may also assume responsibility of the operational implementation of TDSR plans; supervise site management, debris separation, and reduction crews; and ensure proper containment and categorization of hazardous waste found in the debris stream.

### Select AshBritt Experience

<p><b>Disaster Experience</b></p> <ul style="list-style-type: none"> <li>▶ 18 years</li> </ul> <p><b>Areas of Expertise</b></p> <ul style="list-style-type: none"> <li>▶ Project Management</li> <li>▶ Quality Control</li> <li>▶ Operations</li> </ul> <p><b>Training &amp; Certifications</b></p> <ul style="list-style-type: none"> <li>▶ USACE CQCM for Contractors</li> <li>▶ 40 Hr. HAZWOPER</li> <li>▶ 8 Hr. HAZWOPER Refresher</li> <li>▶ 8 Hr. HAZWOPER Supervisor</li> </ul>	<p>AshBritt, Inc. 2004 - Present</p> <ul style="list-style-type: none"> <li>▶ Hurricane Idalia, 2023 - FDEP - Waterway debris</li> <li>▶ Flooding, 2022 - Kentucky Transportation Cabinet - ROW, Waterway, Disposal</li> <li>▶ Tornadoes, 2022 - Hopkins County, KY - ROW &amp; Haul</li> <li>▶ Hurricane Ida 2021 - LA - ROW, TDMS, Haul Out, Disposal</li> <li>▶ Oregon Wildfires, 2021 - ODOT, OR - PPDR Fire Debris, Haz Tree Removal</li> <li>▶ Hurricane Sally, 2020 - Escambia County, FL - ROW, Haz Tree/Limb, Disposal</li> <li>▶ Hurricane Michael - 2018 - Bay County, FL - Push, ROW, Waterway, Haz Tree/Limb, Disposal</li> <li>▶ Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire - 2017 - USACE - CA PPDR/ROE Fire Debris, Erosion Control, Air Monitoring, &amp; Disposal</li> <li>▶ Hurricane Irma, 2017 - FL, GA, SC - ROW, Beach Debris, Haz Tree/Limb, Generators, Ancillary Services, Emergency Food and Water, HHW</li> <li>▶ Hurricane Harvey, 2017 - TX - ROW, HHW, MRE's, Generators, Shelters, Sand Removal</li> <li>▶ Winter Storm Jonas, 2016 - MD &amp; VA - Snow Removal Operations</li> <li>▶ Winter Storm Pax, 2014 - Augusta, GA - ROW, TDMS, Disposal</li> <li>▶ Hurricane Sandy, 2012 - NJ - Vessels, Waterway, ROW, TDMS, Disposal</li> <li>▶ Tornado, 2011 - Fayetteville, NC - ROW, TDMS, Disposal</li> <li>▶ Tornado, 2011 - Tuscaloosa, AL - ROW, TDMS, Disposal</li> <li>▶ Severe Winter Storm, 2011 - MA - ROW, TDMS, Disposal, Haz Tree/Limb</li> <li>▶ Hurricane Irene, 2011 - CT &amp; MA - ROW, TDMS, Disposal</li> <li>▶ Tornadoes, 2011 - MA - ROW, DMS, Hazardous Tree Mitigation</li> <li>▶ Oil Spill - BP, 2010 - MS &amp; FL - Oil Spill cleanup, Deflection Boom, Skimmers</li> </ul>
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Qualifications & Experience – Bob Hewett, Operations Supervisor

- ▶ Hurricane Ike, 2008 - Houston, TX - ROW,TDMS, Disposal, Building Restoration, Water Relocation, Ancillary Services
- ▶ Hurricane Dolly, 2008 - TX - ROW,TDMS, Disposal, Building Restoration, Water Relocation, Ancillary Services
- ▶ Ice Storm, 2008 - Springfield, MO - ROW, TDMS, Disposal
- ▶ Snowstorm, 2006 - Buffalo, NY - Snow Removal
- ▶ Hurricane Katrina, 2005 - MS, - ROW, Ancillary, TDMS, Disposal, Haz Tree, HHW, Putrescent Debris, PPDR/ROE

## Andy Rudd

Operations Supervisor

Qualifications & Experience – Andy Rudd, Operations Supervisor

Andy is one of AshBritt’s Operations Supervisors. He deploys to manage disaster recovery operations for assigned project client area. He conducts debris field surveys, facilitates and communicates progress reports, assists clients with media briefings, and manages disaster recovery operations. He also directs all activities of assigned operations personnel, subcontractors, and vendors in the execution of contracted scope of work. He ensures contractual compliance in areas of technical approach, quality control, and safety.

Select AshBritt Experience

<p><b>Disaster Experience</b></p> <ul style="list-style-type: none"> <li>▶ 13 years</li> </ul> <p><b>Areas of Expertise</b></p> <ul style="list-style-type: none"> <li>▶ Project Management</li> <li>▶ Quality Control</li> <li>▶ Operations</li> </ul> <p><b>Training &amp; Certifications</b></p> <ul style="list-style-type: none"> <li>▶ FEMA IS:1,3,5,7,8,10a,11,15,16,18,10,18,13,19,10,19,13,20,13,21,13,22,26,27,31,31,10,33,10,35,10,55,100,100HC,100FDA,100FWA,100LEA,100HE,100SCA,102,111,120,130,139,197,197,200HC,200a,208,230,235,240,242,244,250,253,271,279,288,292,293,301,302,324,324a,331,340,346,362,366,386,393,394,395,403,520,522,546,546a,547,548,551,552,630,631,632,650,700,701,702,702a,703,704,706,775. 800b,801,</li> </ul>	<p>AshBritt, Inc. 2014 - Present</p> <ul style="list-style-type: none"> <li>▶ Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire - 2017 - USACE - CA PPDR/ROE Fire Debris, Erosion Control, Air Monitoring, &amp; Disposal</li> <li>▶ Georgia Severe Winter Storm, 2017 - Atlanta, GA - Snow Removal</li> <li>▶ Hurricane Irma, 2017 - St. Lucie County, FL - ROW, TDMS, Disposal</li> <li>▶ Valley Fire, 2015 - Lake County, CA - Haz Tree Felling, Fire Debris</li> <li>▶ Winter Storm Pax, 2014 - Augusta, GA - ROW, TDMS, Disposal</li> <li>▶ Hurricane Sandy, 2012 - NJ - ROW, TDMS, Disposal</li> <li>▶ Hurricane Sandy, 2012 - NJDEP - Vessels, Waterway, ROW, TDMS, Disposal</li> </ul> <p>Harbor Homes, Storm Shelter Division, 2012</p> <p><b>Field Representative</b></p> <p>Duties include sales of storm shelters to communities and individuals. Also tracking the manufacturing and delivery schedule, arranging transportation and servicing the unit after the sale.</p> <p>O’Brien’s Response Management - 2011</p> <p><b>Operations Coordinator/Field Supervisor</b></p> <p>Springfield Massachusetts, Disaster #1994 &amp; Fayetteville NC, Disaster # 1969</p> <ul style="list-style-type: none"> <li>▶ Responsibilities included but not limited to organize and to synchronize the daily activities of Field Supervisors in the debris removal operations. Authorized project schedules and timelines of subcontractors to provide the required document for disaster</li> </ul>
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Qualifications & Experience – Andy Rudd, Operations Supervisor

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808,809,810,811,812,  
813,814, 820,821,836,  
860a,870,890,901,1900

**Education**

▶ Bachelors of Science,  
Operations Management  
– Auburn University

expenditures.  
Disaster, Strategies, and Ideas (DSI) - 2011  
**State Closeout Specialist – Sr. Federal Grants Specialist**  
Miami Florida, Disaster #1602 & 1609, Rhode Island Flood, Disaster #1894  
Public Assistance duties were to conduct field examinations and perform a variety of tasks directed at the verifying cause, determining the extent, and estimating the repair/replacement cost of damage to personal, real, and business property that resulted from a catastrophe that was declared a disaster. Responsible for communicating with the public or by phone resolutions on delays or dilemmas that occur which may prevent disaster recovery. Collected audited and approved data for input into the Final Reconciliation Report database and submitting the data to FEMA for approval.  
Metric Engineering – 2009 - 2010  
**Inspector/Debris Monitor**  
Authorized project schedules, and provided timelines for disaster expenditures, and tracking reimbursable costs. Responsible for monitoring removal of eligible storm-generated debris from various roads and issued the load tickets to subcontractors

## Fernando Neris

### Operations Supervisor

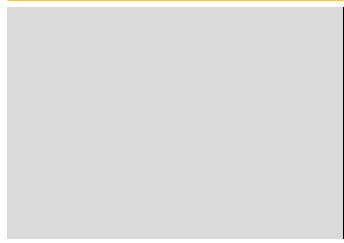
#### Qualifications & Experience – Fernando Neris, Operations Supervisor

Fernando is one of AshBritt’s Quality Control/Project Managers. He deploys to manage disaster recovery operations for assigned project client area. He conducts debris field surveys, facilitates and communicates progress reports, assists clients with media briefings, and manages disaster recovery operations. He also directs all activities of assigned operations personnel, subcontractors, and vendors in the execution of contracted scope of work. He ensures contractual compliance in areas of technical approach, quality control, and safety.

#### Select AshBritt Experience

<p><b>Disaster Experience</b></p> <ul style="list-style-type: none"> <li>▶ 28 years</li> </ul> <p><b>Areas of Expertise</b></p> <ul style="list-style-type: none"> <li>▶ Project Management</li> <li>▶ Quality Control</li> </ul> <p><b>Training &amp; Certifications</b></p> <ul style="list-style-type: none"> <li>▶ FEMA IS 100 &amp; 700</li> <li>▶ USACE CQCM for Contractors</li> <li>▶ Professional Engineer: State of Florida P.E. # 52042</li> <li>▶ Certified General Contractor: State of Florida CGC1509136</li> <li>▶ 40 Hour HAZWOPER</li> <li>▶ Groundwater Modeling Workshop: University of Central Florida</li> </ul> <p><b>Education</b></p> <p>B.S. in Environmental Engineering, University of Central Florida</p>	<p>AshBritt, Inc. 2001 - Present</p> <ul style="list-style-type: none"> <li>▶ Hurricane Ian, 2022 - Orange County, and Orlando, FL - ROW, TDMS, Disposal</li> <li>▶ Hurricane Irma, 2017 - Orange County, and Orlando, FL - ROW, Beach Debris, Haz Tree/Limb, TDMS, Disposal</li> <li>▶ Hurricane Harvey, 2017 - TX - ROW, MRE’s, Generators, TDMS, Haul Out, Disposal</li> <li>▶ Hurricane Matthew, 2016 - Charleston County, SC - ROW, TDMS, Haz Tree/Limb</li> <li>▶ Winter Storm Pax, 2014 - Augusta, GA - ROW, TDMS, Disposal</li> <li>▶ Hurricane Sandy, 2012 - NJ - ROW, TDMS, Disposal</li> <li>▶ Hurricane Sandy, 2012 - NJDEP - Vessels, Waterway, ROW, TDMS, Disposal</li> <li>▶ Severe Winter Storm, 2011 - MA - ROW, TDMS, Disposal, Haz Tree/Limb</li> <li>▶ Severe Winter Storm, 2011 - CT - ROW, TDMS, Disposal, Haz Tree/Limb</li> <li>▶ Hurricane Irene, 2011 - VA, CT, MA - ROW, TDMS, Disposal</li> <li>▶ Tornadoes, 2011 - AL - ROW, DMS, Hazardous Tree Mitigation</li> <li>▶ Hurricane Ike, 2008 - Orange County, TX - ROW, TDMS, Disposal</li> <li>▶ Hurricane Katrina, 2005 - Jackson County and George, MS - ROW, Ancillary, TDMS, Disposal, Haz Tree, HHW, Putrescent Debris, PPDR/ROE</li> <li>▶ Hurricane Wilma, 2005 - FL - ROW, TDMS, Disposal</li> <li>▶ Hurricane Frances, 2004 - FL - ROW, TDMS, Disposal</li> </ul> <p>Dorado Services, Inc. 1999 - Present</p> <p><b>CEO</b></p> <p>President and Chief Executive Officer of General Contracting and Environmental Engineering Services firm, responsible for all daily operations, financial management, business development, contract management, project management, and personnel management.</p> <p>Gator Environmental, Inc. 1996 – 2000</p> <p><b>Director of Operations &amp; Engineering, QA/QC Officer; Orlando, Florida</b></p> <p>Mr. Neris was the primary point of contact with government agencies, private clients, prime contractors, subcontractors and suppliers on all</p>
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Qualifications & Experience – Fernando Neris, Operations Supervisor



project technical and financial matters.  
Remediation Technologies, Inc. 1994 - 1996

- ▶ **Project Director, QA/QC Officer; Daytona, Florida**  
Project Director on numerous environmental remediation projects responsible for the preparation and implementation of all environmental Remedial Action Plans (RAPs) and Contamination Assessment Reports (CARs).

**Eric Davis**  
*Operations Supervisor*

Qualifications & Experience – Eric Davis, Operations Supervisor

Eric is one of AshBritt’s Quality Control/Project Managers. He deploys to manage disaster recovery operations for assigned project client area. He conducts debris field surveys, facilitates and communicates progress reports, assists clients with media briefings, and manages disaster recovery operations. He also directs all activities of assigned operations personnel, subcontractors, and vendors in the execution of contracted scope of work. He ensures contractual compliance in areas of technical approach, quality control, and safety.

Select AshBritt Experience

<p><b>Disaster Experience</b></p> <ul style="list-style-type: none"> <li>▶ 24 years</li> </ul> <p><b>Areas of Expertise</b></p> <ul style="list-style-type: none"> <li>▶ Project Management</li> <li>▶ Quality Control</li> </ul> <p><b>Training &amp; Certifications</b></p> <ul style="list-style-type: none"> <li>▶ FEMA IS 100 &amp; 700</li> <li>▶ ISA Certified Arborist</li> <li>▶ ISA Certified Master Arborist - NY0615A</li> <li>▶ OH, Department of Agriculture Commercial Applicator (6A, CORE)</li> <li>▶ Board Member, Ohio Chapter ISA, 2013-present</li> <li>▶ Ohio Tree Care Conference, Commercial Chair - 2011-2013</li> </ul>	<p>AshBritt, Inc. 2001 - Present</p> <ul style="list-style-type: none"> <li>▶ Hurricane Idalia, 2023 - Lowndes County, Dasher, and Valdosta GA-ROW, Hazardous Tree/Limb, DMS, Disposal</li> <li>▶ Hurricane Ian, 2022 - Charlotte County, FL - ROW, TDMS, Disposal, Haz Tree/Limb, Waterway, White Goods/Freon Removal</li> <li>▶ Flooding, 2022 - Kentucky Transportation Cabinet - ROW, DMS, Disposal</li> <li>▶ Hurricane Ida 2021 - LA, MS - ROW, TDMS, Haul Out, Disposal</li> <li>▶ Hurricane Sally, 2020 - Escambia County, FL - ROW, Haz Tree/Limb, Disposal</li> <li>▶ Hurricane Laura, 2020 - Orange County, TX - ROW, Haz Tree/Limb, Disposal</li> <li>▶ Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire - 2017 - USACE - CA PPDR/ROE Fire Debris, Erosion Control, Air Monitoring, &amp; Disposal</li> <li>▶ Hurricane Irma, 2017 - FL, GA, SC - ROW, Beach Debris, Haz Tree/Limb, Generators, Ancillary Services, Emergency Food and Water, HHW</li> <li>▶ Hurricane Harvey, 2017 - TX - ROW, HHW, MRE's, Generators, Shelters, Sand Removal</li> <li>▶ Hurricane Matthew, 2016 - Volusia County, FL - ROW, Beach Debris, Haz Tree/Limb</li> <li>▶ Winter Storm Pax, 2014 - Marion County, SC &amp; Augusta, GA - ROW, TDMS, Disposal</li> </ul>
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Qualifications & Experience – Eric Davis, Operations Supervisor

- ▶ Hurricane Sandy, 2012 - NJ - Vessels, Waterway, ROW, TDMS, Disposal
- ▶ Severe Winter Storm, 2011 - MA - ROW, TDMS, Disposal, Haz Tree/Limb
- ▶ Severe Winter Storm, 2011 - CT - ROW, TDMS, Disposal, Haz Tree/Limb
- ▶ Hurricane Irene, 2011 - MA - ROW, TDMS, Disposal
- ▶ Snowstorm, 2011 - VDOT - Snow Removal
- ▶ Tornado, 2011 - NC - ROW, TDMS, Disposal
- ▶ Atlantic Snowstorm, 2010 - Alexandria, VA - Snow Removal
- ▶ Hurricane Ike, 2008 - Houston, TX - ROW, TDMS, Disposal
- ▶ Hurricane Dolly, 2008 - Hidalgo County, TX - ROW, TDMS, Disposal
- ▶ Hurricane Katrina, 2005 - Hattiesburg, MS - ROW, Ancillary, TDMS, Disposal, Haz Tree, HHW, Putrescent Debris, PPDR/ROE
- ▶ Hurricane Wilma, 2005 - Collier County, FL - ROW, TDMS, Disposal
- ▶ Hurricane Frances, 2004 - FL - ROW, TDMS, Disposal
- ▶ Hurricane Jeanne, 2004 - FL - ROW, TDMS, Disposal

Paul Bunyan, 1998 - Present

**CEO**

- ▶ Mr. Davis became a Board-Certified Master Arborist in 2010. Currently less than 2% of the Arborists in the United States have received Board Certification. Eric is the Only Board-Certified Master Arborist in the Miami Valley and one of the first ten to receive this certification in the State of Ohio. There are currently less than 400 Board-Certified Master Arborists in the United States.



# James Sellers

*Operations Supervisor*

## Qualifications & Experience – James Sellers, Operations Supervisor

James is a key member of a rapid-response team with over 17 years of experience. He deploys to manage disaster recovery operations for assigned project client areas. James is the primary client liaison and conducts debris field surveys, facilitates and communicates progress reports, assists clients with media briefings, and manages disaster recovery operations. He directs all activities of assigned operations personnel, subcontractors, and vendors in the execution of the contracted scope of work. He may also assume responsibility of the operational implementation of TDSR plans; supervise site management, debris separation, and reduction crews; and ensure proper containment and categorization of hazardous waste found in the debris stream.

### Select AshBritt Experience

<p><b>Disaster Experience</b></p> <ul style="list-style-type: none"> <li>▶ 12 Years</li> </ul> <p><b>Areas of Expertise</b></p> <ul style="list-style-type: none"> <li>▶ Quality Control</li> <li>▶ Operations</li> <li>▶ Project Management</li> </ul> <p><b>Training &amp; Certifications</b></p> <ul style="list-style-type: none"> <li>▶ Survival, Evasion, Resistance, and Escape (SERE) Anti-Terrorism School</li> <li>▶ Anti-Terrorism Instructor School</li> <li>▶ Military Police Pre-service School</li> <li>▶ Non-Lethal Individual Weapons Instructor School</li> <li>▶ Military Police Officer Basic School</li> <li>▶ The Basic School</li> <li>▶ Officer Candidate School</li> <li>▶ Marine Security Guard School</li> <li>▶ Aviation Support Equipment Technician School</li> </ul> <p><b>Education</b></p> <ul style="list-style-type: none"> <li>▶ Bachelors of Science, Psychology - Texas A&amp;M</li> </ul>	<p>AshBritt, Inc. 2014 - Present</p> <ul style="list-style-type: none"> <li>▶ Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire - 2017 - USACE - CA PPDR/ROE Fire Debris, Erosion Control, Air Monitoring, &amp; Disposal</li> <li>▶ Hurricane Irma, 2017 - Charleston County, SC, Chatham County, GA - ROW, Beach Debris, Haz Tree/Limb, TDMS, Disposal</li> <li>▶ Hurricane Harvey, 2017 - Pasadena, TX - ROW, TDMS, Haul Out, Disposal</li> <li>▶ Blue Cut Fire, 2016 - San Bernardino County, CA - Showers, Ancillary Services</li> <li>▶ Soberanes Fire, 2016 - Monterey County, CA - ROW, Haz Tree, Fire Debris</li> <li>▶ Winter Storm Jonas, 2016 - Rockville, MD - Snow Removal Operations</li> <li>▶ Valley Fire, 2015 - Lake County, CA - Haz Tree Felling, Fire Debris</li> <li>▶ Valley Fire, 2015 - PG&amp;E, Lake County, CA - Haz Tree Felling, Fire Debris</li> <li>▶ Flooding, 2015 - Charleston, SC - ROW</li> <li>▶ Flooding, 2015 - Hidalgo County, TX - Vac Truck to Relocate Water</li> <li>▶ Winter Storm Pax, 2014 - Sumter, SC - ROW, TDMS, Disposal</li> </ul>
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## Stephen Ackroyd

### *Environmental Health and Safety Manager*

#### Qualifications & Experience – Stephen Ackroyd, Environmental Health and Safety Manager

Stephen is a retired Chief Petty Officer with 22 years of Coast Guard experience that is an expert in navigation, ship handling, radio telephone communications, and search and rescue. He has over four years of management experience as a Port Captain; three years of passenger vessel operating and maintenance experience; and seven years of safety experience in the construction industry. Steve has served as the Environmental Health and Safety Manager, Site Safety Health Officer, or held other crucial roles in all the disaster recovery and debris removal projects listed below. He is responsible for establishing and communicating mission safety rules; ensuring vehicle, vessel, and equipment safety inspections are to specifications; preparing weekly safety meeting agendas; investigating accidents; implementing and reviewing TDMS Site-specific Safety and Health Plans and updating as appropriate; and performing structural safety inspections, including the TDMS inspection towers. He serves as a liaison with client safety representative(s).

#### Select AshBritt Experience

##### Disaster Experience

▶ 7 years

##### Areas of Expertise

- ▶ Occupational Safety
- ▶ Response
- ▶ Debris Removal
- ▶ Training Seminars
- ▶ Training & Certifications
- ▶ OSHA 10 Hour certified
- ▶ HAZWOPER 40 hour certification
- ▶ 632.a Intro to Debris Management,
- ▶ 35.19 FEMA Safety Orientation
- ▶ 907 Active Shooter
- ▶ 100.c Intro to Incident Command System
- ▶ 37.20 Managerial Safety and Health
- ▶ 5.a Intro to Hazardous Materials
- ▶ 633 Debris Management Plan Development
- ▶ 700.b Intro to the National Incident Management System

##### Education

- ▶ United States Coast Guard Boot Camp

AshBritt, Inc. 2004 - Present

- ▶ Hurricane Michael - 2018 - FL, GA - Push, ROW, Waterway, Haz Tree/Limb, Disposal
- ▶ Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire - 2017 - USACE - CA PPDR/ROE Fire Debris, Erosion Control, Air Monitoring, & Disposal
- ▶ Valley Fire, 2015 - Lake County, CA - Haz Tree Felling, Fire Debris
- ▶ Valley Fire, 2015 - PG&E, Lake County, CA - Haz Tree Felling, Fire Debris

Vac Vision Environmental, LLC - FL 2016

##### ▶ Safety Manager

Development and implement safety plans, inspect job sites, machinery, and safety equipment. Identify and correct potential hazards, ensuring compliance of safety regulations. Investigate workplace accidents and injuries to determine causes and create preventative measures. Conduct safety meetings, develop and conduct safety and health training for workers and Management. Conduct job hazard analysis to determine potential workplace hazards and develop corrective actions. Ensure compliance of all FMCSA regulations for the Vac Vision fleet.

Cashman Dredging & Marine Contracting - MA 2015

##### ▶ Vessel Traffic System Manager

Recorded all vessel and equipment movements to establish current locations of project resources in order to update local authorities and emergency resources as part of the Emergency Action Plan within the 40 miles of project area. Investigated workplace accidents and injuries to determine root causes and preventative measures. Maintained the communications plan and recorded project communications. Facilitated emergency response drills with local resources (twice annually). Conducted monthly drills and training with dredge

Qualifications & Experience – Stephen Ackroyd, Environmental Health and Safety Manager

Cape May, NJ	<p>operators and fueling details. Conduct job hazard analysis to determine potential workplace hazards and develop corrective actions.</p> <p>National Response Corporation - FL 2010</p> <ul style="list-style-type: none"> <li>▶ <b>Marine Technical Manager Florida Peninsula Command Post, Miami</b> Support of the Gulf Oil Spill (MC 252)</li> </ul> <p>United States Coast Guard (ret.) 1979</p> <ul style="list-style-type: none"> <li>▶ <b>USCGC Venturous (210 ft Medium Endurance Cutter)</b> <i>Assigned duties:</i> Deck Watch Officer, Assistant Navigator, Helicopter Control Officer, Navigation and, Seamanship Training Team, Responsible for upkeep of nautical charts and publications, Department Supply Officer, Law Enforcement Boarding Officer.</li> </ul>
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## Mark Perez

*Environmental Health and Safety Manager*

Qualifications & Experience – Mark Perez, Environmental Health and Safety Manager

Mark has 22 years of experience in public safety and private sector emergency response operations. He is responsible for establishing and communicating mission safety rules; ensuring vehicle, vessel, and equipment safety inspections are to specifications; preparing weekly safety meeting agendas; investigating accidents; implementing and reviewing TDMS Site-specific Safety and Health Plans and updating as appropriate; and performing structural safety inspections, including the TDMS inspection towers. He serves as a liaison with client safety representative(s).

Select AshBritt Experience

<p><b>Disaster Experience</b></p> <ul style="list-style-type: none"> <li>▶ 22 years</li> </ul> <p><b>Areas of Expertise</b></p> <ul style="list-style-type: none"> <li>▶ Occupational Safety</li> <li>▶ Response</li> <li>▶ Training Seminars</li> </ul> <p><b>Training &amp; Certifications</b></p> <ul style="list-style-type: none"> <li>▶ 30-hour OSHA Construction Safety Course</li> <li>▶ OSHA 510</li> <li>▶ USACE: 40 Hr. EM 385-11</li> <li>▶ FEMA 100, 300 &amp; 700</li> <li>▶ Biological and Chemical Agents of Bioterrorism Certification – FDEP</li> <li>▶ Clandestine Drug Lab Awareness Training –FDEP</li> <li>▶ HAZWOPER Refresher 40 hr. –SHARPS 1998</li> <li>▶ Confined Space Refresher 8 hr.</li> </ul>	<p>AshBritt, Inc. 2012 - Present</p> <ul style="list-style-type: none"> <li>▶ Hurricane Ian, 2022 - FL - ROW, TDMS, Haz Tree/Limb, Waterway, PPDR, Demolition, Base camps, White Goods/Freon, Vessels, Vehicles, HHW, E-waste</li> <li>▶ Hurricane Michael - 2018 - FL, GA - Push, ROW, Waterway, Haz Tree/Limb, Disposal</li> <li>▶ Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire - 2017 - USACE - CA PPDR/ROE Fire Debris, Erosion Control, Air Monitoring, &amp; Disposal</li> <li>▶ Valley Fire, 2015 - Lake County, CA - Haz Tree Felling, Fire Debris</li> <li>▶ Valley Fire, 2015 - PG&amp;E, Lake County, CA - Haz Tree Felling, Fire Debris</li> </ul> <p>Ace Emergency Response Special Services 1982 - Present</p> <p><b>Compliance Safety Manager</b></p> <ul style="list-style-type: none"> <li>▶ Install New and used production equipment within the food service industry</li> <li>▶ Commercial and Residential remodeling construction projects</li> <li>▶ Q/C within various production facilities, FDOT highway inspections</li> </ul>
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Qualifications & Experience – Mark Perez, Environmental Health and Safety Manager

- ▶ HAZWOPER Supervisor 8 hr
  - ▶ OSHA 30 #36-601283002 – 2015
  - ▶ U.S. Department of Homeland Security TWIC - 2015
  - ▶ Boaters Safety #55970 – FDEP
  - ▶ ATV Safety #82133 –FDEP 1997
  - ▶ First Aid / CPR / AED instructor
- Education**
- ▶ North Miami Beach High, Miami, FL

- ▶ Health & Safety Manager for various construction projects throughout the U.S, trainer in FirstAid, CPR, AED, and Hazmat, and Confined Space Rescue trainer
  - ▶ Contract with lab and University for HEPA filter replacement requiring level A or B hazmat suits with SCBA
  - ▶ Emergency spill response to incidents call in from FDEP, local F.D or Law Enforcement agency
- Jay Cashman Dredging Quincy - MA 2015
- Site Safety Officer**
- ▶ Tampa Harbor Dredging for the U. S. Army Core of Engineers (November 2015 - August 2016)
  - ▶ Endorse and enforce HASP
  - ▶ Provide technical expertise and direction to eliminate the hazard
  - ▶ Crews on site up to 1,000 persons for all departments from maintenance to boat captains
  - ▶ Marine Vessel Operation
  - ▶ Coordinate all aspects of HASP with all subcontractors and vendors
- American Compliance Tech. Naples, FL
- Environmental Compliance and Safety Manager 2008 – 2010**
- ▶ Perform emergency spill response to clients, and assist hazmat response unit
  - ▶ Inspector for FDEP overseeing contractors working cleanup (Deep Water Horizon Spill) in Panama City, Florida with 12 contractors and 700 staff, 400 boats in the water
  - ▶ Site Safety Officer
  - ▶ Emergency spill response to all critical incidents
  - ▶ Conduct and complete all investigations for environmental concerns, violations, hazmat spill training, and response to fuel spills

- **4. Private TDMS**

Please see AshBritt's proposed private TDMS.

May 25, 2024

AshBritt, Inc.  
565 E. Hillsboro Blvd  
Deerfield Beach, FL 33441

**Subject: Disaster Debris Removal Services for the City of Port Saint Lucie, FL**

Dear Mr. Knight,

This letter serves as notification of our interest to provide the City of Port St. Lucie, FL & AshBritt, Inc., with potential TDMS Site for AshBritt to utilize in the event they are awarded the contract, and are activated for post Disaster Debris Removal Services during the contract's term.

- **Company Name:** \_\_\_\_\_ Jose Luna \_\_\_\_\_
- **Office Location:** \_\_\_\_\_ 12870 Orange Ave. Fort Pierce, FL 34945 \_\_\_\_\_
- **TDMS/or Final Disposal Site Location (if applicable):** \_\_\_ 12870 Orange Ave. Fort Pierce, FL 34945, Parcel ID: 2209-312-0001-000-2, (36 Acres) \_\_\_\_\_
- **TDMS/or Final Disposal Site Usable Space (if applicable):** \_\_\_ 36 Acres \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_
- **Available Equipment Resources:** \_\_\_\_\_  
\_\_\_\_\_

If anything additional is needed feel free to reach me at \_\_\_\_\_.

Sincerely,

### Property Identification

Site Address: 21151 ORANGE AVE  
Sec/Town/Range: 09/35S/38E  
Parcel ID: 2209-312-0001-000-2  
Jurisdiction: Saint Lucie County

Use Type: 6000  
Account #: 12437  
Map ID: [22/09X](#)  
Zoning: AG-5 Count

### Ownership

Jose J Luna  
Lilia C Luna  
12870 Orange AVE  
Fort Pierce, FL 34945



### Legal Description

9 35 38 W 1/2 OF E 1/2 OF SW 1/4-LESS N 202 FT AND S 39 FT FOR RD AND CANAL  
RS/W- (36.81 AC) (OR 3809-1535)

### Current Values

Just/Market Value:	\$595,557
Assessed Value:	\$29,932
Exemptions:	\$0
Taxable Value:	\$29,932

### Total Areas

Finished/Under Air (SF):	0
Gross Sketched Area (SF):	3,600
Land Size (acres):	36.81
Land Size (SF):	1,603,443.6



Map Last Updated: 6/2/2024

PREPARED FOR  
Michelle Franklin, CFA  
SAINT LUCIE COUNTY PROPERTY APPRAISER

SAINT LUCIE COUNTY, FLORIDA

ASSESSMENT MAP	SECTION 09	SHEET NUMBER
<small>THIS MAP HAS BEEN PREPARED FOR THE SAINT LUCIE COUNTY PROPERTY APPRAISER'S PURPOSES ONLY AND DOES NOT NECESSARILY REFLECT AN ACTUAL SURVEY. THE SAINT LUCIE COUNTY PROPERTY APPRAISER DOES NOT ASSUME RESPONSIBILITY FOR ERRORS OR OMISSIONS CONTAINED HEREON.</small>	TOWNSHIP 35	22/09X
	RANGE 38	

- **5. Ability to Handle Multiple Contractual Obligations**

When disaster strikes, it is most common that multiple jurisdictions are left with the daunting task of picking up the pieces, each with its own unique needs and challenges. Over three decades, AshBritt has refined our methods to simultaneously serve diverse clients within a single disaster zone. Our symphony of resource flexibility, cutting-edge technological tools, and expert manpower ensures no client gets left behind.

- ▲ *Adapting to Client Needs*

**Client-Focused Teams:** Following the Incident Command Structure, our staffing plan is modeled in a top-down, modular fashion that allows for both expansion and contraction depending on the size and complexity of the event to which we respond. We have a base organization structure and staffing plan for sole contract activations, and an expanding structure for regional, statewide, or multi-state activations.



**Resource Agility:** Our robust network of subcontractor resources, depots, and mobile offices allows us to dynamically allocate resources across regions. This ensures each jurisdiction will receive timely and efficient service, even when demands fluctuate throughout the recovery process.

- ▶ AshBritt has pre-registered thousands of regional subcontractors who are ready to deploy in the event the City of Port Saint Lucie issues a Notice to Proceed.

- ▲ *Technology Drives Efficiency*

**Damage Mapping:** We can use drones to survey damage and prepare comprehensive maps of the disaster zone. Such data will inform resource allocation, allow us to prioritize critical tasks, and ensure efficient debris removal across all cities/counties.



**Resource Forecasting:** AshBritt has developed a proprietary forecasting tool that will be used to pre-determine resource requirements. Planning assumptions, which consider average truck capacities, quantities of truckloads of debris over time, crew composition, and Quality Control personnel, are developed by AshBritt's management team. These assumptions are input into our tool which forecasts resources for multiple debris scenarios from a single debris-generating event. Our team uses this tool to determine the amount of personnel and equipment that must be allocated to each location to guarantee expeditious and efficient recovery.

**Microsoft Power BI:** This data tracking solution combines cutting-edge interactive visualizations with robust data querying and modeling capabilities, offering real-time data analysis. It plays a crucial role in quality control and daily operational data verification, ensuring the accurate tracking of production rates.

Power BI excels at transforming data from various sources into dynamic dashboards and reports, allowing us to monitor project timelines; ROW collection efficiency; haul-out production rates; quantities of debris types; and geographical mapping by debris categories, such as trees, stumps, white goods, and more. With this software, we can better track and adjust resource allocation to ensure each client within the disaster area is efficiently serviced. To the right and below are example maps and reports from the Power BI application that were used in our recent response to Hurricane Ian for Charlotte County, FL.

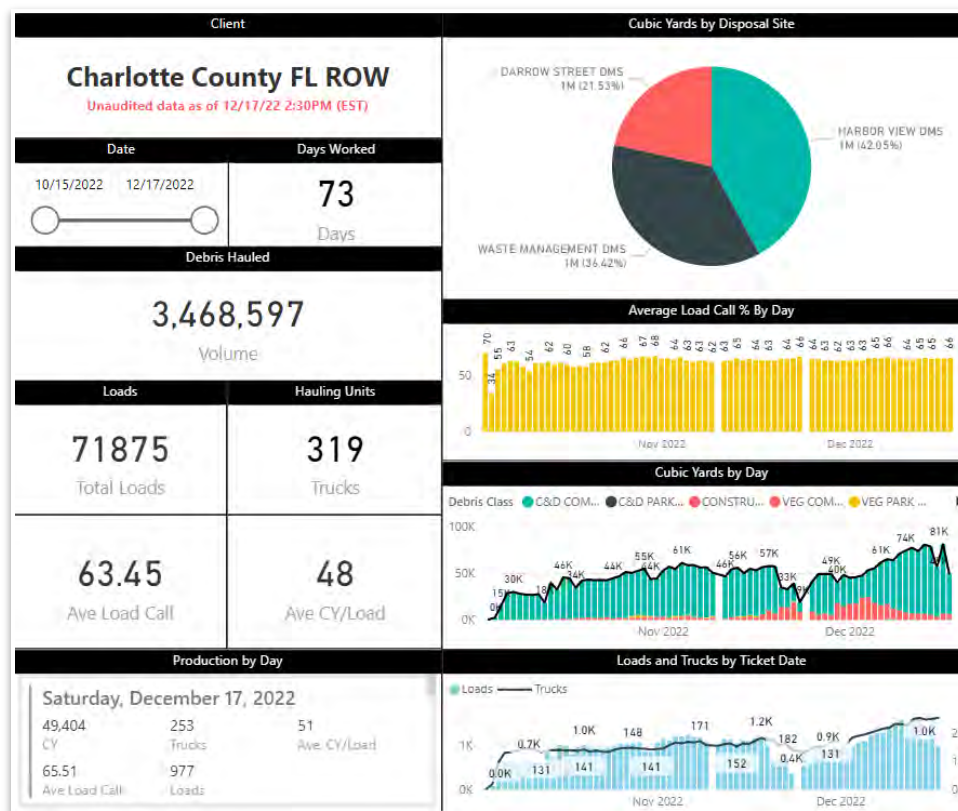


Figure 1. Power BI Overview Page - Charlotte County

**Caspio:** We employ the Caspio system, a global cloud platform, to create custom business applications. It is a visual application builder with interactive reports, data publishing, online forms, and application modules that allow for integration and extensibility while maintaining security and reliability. Caspio allows AshBritt to easily create custom database-driven forms of any level of complexity. Caspio-powered forms are feature-rich and highly versatile. Forms will work on all browsers and devices and can be configured to use sensors, such as GPS and cameras, in mobile devices. Whether the application is used by a few people or by thousands, Caspio provides user management capabilities with built-in automation and flexible customization.

- ▶ *Single database* - All project data, from project details to crew assignments, progress updates, and invoicing, can be housed in a central Caspio database. This eliminates the need for separate spreadsheets or systems for each project, streamlining data management and access.
- ▶ *Real-time visibility* - Authorized personnel can access project information in real time from any device with an internet connection. This allows for better coordination and oversight across multiple projects, even geographically dispersed ones.



▲ *Expertise Guides the Way*



**Specialized Crews:** From arborists to demolition experts, our expansive team of diverse professionals possesses the specialized skills and regional knowledge to tackle every aspect of disaster debris removal. We can ensure that each jurisdiction receives the expertise needed for a safe and efficient recovery.



**Collaborative Response:** We foster open communication and collaboration with state representatives, local authorities, and emergency responders. This unified approach will optimize disaster response in the City of Port Saint Lucie, maximize efficiency, and ensure the City's needs are met during this critical time.



**Safety Informs Efficiency:** We believe that investing in safety is not just an ethical imperative, but a strategic advantage. From meticulously planning disaster response routes to implementing rigorous equipment maintenance schedules, every aspect of our work is infused with a safety-first mindset. This dedication prevents accidents, saves time, and ensures the smooth execution of overlapping missions.

▲ *Multi-Jurisdictional Disaster Response Experience*

We have been able to scale up our capacity to conduct simultaneous operations from 1-2 jurisdictional projects to over 60 concurrent projects across multiple states. AshBritt can do this by maintaining a team of experienced project managers across the nation that can be activated at a moment's notice. The table below demonstrates our experience in successfully expanding our management teams to accomplish concurrent mission activations within and across states.

Year	Disaster	EM/DR/FM #	State	Jurisdictions Worked	Debris Removed
2023	Hurricane Idalia	4738	GA	3	1,185,289 CY
		4734	FL	3	118,130 CY
2023	Straight-Line Windstorm	4747	KS	2	67,000 CY
2022	Kentucky Flooding	4663	KY	8	663,000 Tons
2022	Hurricane Ian	4673	FL	15	9,500,000 CY
2021	Tropical Storm Isais	4580	CT	2	16,050 CY
2021	Wildfires	4562	OR	2	328,145 Tons
2021	Hurricane Ida	4614	NJ	3	54,676 CY
2020	Hurricane Laura	4559	TX	3	732,064 CY
2019	Hurricane Dorian	4468	SC	2	619,000 CY
2018	Hurricane Michael	4399	FL	14	12,523,753 CY
			GA	2	31,286 CY
2017	Hurricane Harvey	4332	TX	14	1,785,363 CY
2017	Hurricane Irma	4337	FL	60	10,430,086 CY
		4338	GA	2	13,731 CY
2017	Tubbs, Nuns, Pocket, Atlas, Redwood Valley, and Sulphur Fires	4344	CA	4	770,000 Tons
2016	Winter Storm Jonas	4261	MD	6	Emergency Snow Clearance
		4262	VA	3	Emergency Snow Clearance
2016	Hurricane Matthew	4283	FL	15	3,497,175 CY
		4284	GA	2	1,633,573 CY
		4286	SC	6	617,568 CY
2015	Valley Fire	4240	CA	2	193,216 CY
2014	Winter Storm Pax	4165	GA	3	645,869 CY
		4166	SC	6	418,484 CY
2013	Winter Storm Nemo	4106	CT	3	Emergency Snow Clearance
2012	Severe Storm and Snowstorm	4051	MA	21	1,777,274 CY
2012	Hurricane Sandy	4086	NJ	58	4,400,573 CY
		4087	CT	9	40,078 CY
		4092	VA	2	Emergency Road Clearance
2011	Tornado	1994	MA	3	373,881 CY
2011	Hurricane Irene	4023	CT	4	4,647 CY

Year	Disaster	EM/DR/FM #	State	Jurisdictions Worked	Debris Removed
		4024	VA	2	62,791 CY
		4028	MA	State Contract	Emergency Road Clearance/Repair
2011	Severe Storms	4046	CT	17	1,492,787 CY
2010	Snow and Ice Storm	1910	MD	5	Emergency Snow Clearance
2008	Hurricane Ike	1791	TX	16	1,878,800 CY
2008	Tropical Storm Fay	1785	FL	2	75,877 CY
2005	Hurricane Katrina (USACE)	1602	FL	11	21,500,000 CY
		1603	LA	14	
		1604	MS	16	
2005	Hurricane Wilma	1609	FL	19	4,928,645 CY
2004	Hurricane Charley	1539	FL	3	3,274,186 CY
2004	Hurricane Frances	1545	FL	5	1,623,961 CY
2003	Ice Storm	1451	SC	2	108,000 CY
2003	Hurricane Isabel	1490	NC	2	53,000 CY
2002	Ice Storm	1401	OK	4	465,000 CY
2002	EF5 Tornado	1409	MD	2	131,000 CY
2002	Hurricane Lili	1437	LA	3	448,000 CY
2002	Ice Storm	1448	NC	4	100,000 CY
1999	EF5 Tornado	1272	OK	2	444,000 CY
1999	Hurricane Floyd	1292	NC	3	37,000 CY
1999	Hurricane Irene	1306	FL	4	205,000 CY
1992	Hurricane Andrew	955	FL	3	265,000 CY



• **6. Other Emergency Services**

✦ *Ancillary Services*

In addition to the host of standard debris management equipment that we have access to, AshBritt maintains supplementary equipment and facility resources that can be used to support debris removal efforts via non-traditional methods. **AshBritt is a full-service emergency disaster response contractor.** We can coordinate and deliver turnkey emergency response, environmental remediation, recovery, and restoration services whenever needed. Through our resources and teaming partners, we ensure that these vital services are delivered expeditiously and professionally. We have outlined how some of these resources can be used to better support the City of Port Saint Lucie on the following pages.



**Base Camps and Other Support Services** – One of AshBritt’s logistical specialties is the provision of full-service, turnkey base camps. The below table documents the numerous unique services AshBritt has provided in response to migrant support services, earthquakes, hurricanes, COVID-19, and wildfires.

Service(s)	Year	Event/Project Description	Client
Base Camp	2023	Hurricane Idalia	Florida Division of Emergency Management (Suwannee County, FL)
Comfort Stations	2023	Historic Flooding	City of Fort Lauderdale, FL
Base Camp	2023	Tornado Response	Texas Division of Emergency Management
Migrant Support Base Camp (ongoing)	2023	A full-service support camp for the U.S. Army Airborne Division & Florida Highway Patrol Department	Florida Division of Emergency Management (Monroe County, FL)
Base Camps (3)	2022	Hurricane Ian	Florida Division of Emergency Management (Charlotte, Leon, and Lee County, FL)
Vaccination Sites (8)	2020	COVID-19	Florida Division of Emergency Management
Vaccination Sites (Mobile) (10)	2021	COVID-19	Harris County, TX
Monoclonal Antibody Infusion Centers (3), Alternate Care Sites (2)	2021	COVID-19	Texas Division of Emergency Management
Buildout of Vaccination Sites (mobile and fixed)	2021	COVID-19	Virginia Department of Health
Buildout Vaccination Sites (mobile and fixed) (72 Cities)	2021	COVID-19	FEMA National Vaccination Program
Management of Vaccination and Testing Sites (temporary structures, mobile and fixed)	2021	COVID-19	Virginia Division of Emergency Management
Buildout of Monoclonal Antibody Infusion Centers	2022	COVID-19	State of Nevada
Establishment of Monoclonal Antibody Infusion Centers (8)	2021	COVID-19	Louisiana Department of Health


Service(s)	Year	Event/Project Description	Client
Establishment and Management of Alternate Care Shelter Site	2020	COVID-19	Massachusetts Emergency Management Agency
Base Camps	2017	Hurricane Irma	Monroe County, FL
Base Camps	2017	Hurricane Irma	Collier County, FL
Shelter Site	2016	Blue Cut Fire	San Bernardino County, CA
Base Camps	2010	Haiti Earthquake	Haiti







Florida Division of Emergency Management Base Camp (Hurricane Ian, 2022)






OTHER ANCILLARY SERVICES		
Scope	Description	Recent Applicable Experience
 <b>Emergency Water/Ice</b>	<p>Water in gallons, 2-liter bottles, or bulk potable water tankers; bagged ice (50-100lb); and/or reefers/fridges delivered to central distribution points. Logistical managers and Point of Distribution supervisors oversee the orderly distribution and tracking of provisions.</p>	<p><b>2023 (Florida Flooding)</b> Water &amp; Ice for the City of Ft. Lauderdale, FL  <b>2017 (Hurricane Harvey)</b> Water &amp; Ice for TX Jurisdictions</p>
 <b>Emergency Housing</b>	<p>Secured temporary housing and turnkey base camps to support local relief representatives, workers, volunteers, and residents can be established. Base camps will be scaled and equipped to meet event scenarios. Hard-sided and soft-sided tents, CONEX systems, or other modular structures can be supplied and fully managed.</p>	<p><b>2023 (Migrant Support)</b> Base camp FDEM-Florida Keys  <b>2022 (Hurricane Ian)</b> 3 Base camps throughout FL  <b>2017 (Hurricane Irma)</b> 2 Base camps for Monroe County, FL</p>



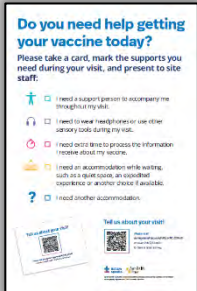
OTHER ANCILLARY SERVICES		
Scope	Description	Recent Applicable Experience
 <p><b>Mobile Kitchen &amp; Shower Units</b></p>	<p>As an extension to camps, these units may serve local relief representatives, workers, volunteers, and residents. They can be delivered, set up, and powered by generators. Multiple configurations and outputs are available. Full oversight and maintenance of facilities are included.</p>	<p><b>2023 (Migrant Support)</b> Mobile Kitchen &amp; Shower Units FDEM-Florida Keys <b>2022 (Hurricane Ian)</b> Mobile Kitchen &amp; Shower Units throughout FL <b>2017 (Hurricane Irma)</b> Mobile Kitchen &amp; Shower Units for Monroe County, FL <b>2016 (Blue Cut Fire)</b> Portable Toilets &amp; Showers for San Bernardino County, CA</p>
 <p><b>Pandemic Response Services</b></p>	<p>We can provide and support Coronavirus treatment infusion centers, testing centers, alternate care facilities, and vaccination centers. Our team has been engaged in supporting cities, counties, and states with a spectrum of COVID response efforts over the past three years. We have provided over 1,000,000 vaccines.</p>	<p><b>2019 – 2022 (COVID-19)</b> Infusion centers, alternate care facilities, and vaccination centers in the states of FL, MS, TX, VA, NJ, KY, MD, MA, IN, NC, ME, WI, AL, MN, VT, MI, NH, PA, and LA.</p>
 <p><b>Canteen, Commissary, and Meals Ready-to-Eat (MRE)</b></p>	<p>Full canteen and commissary services that serve hot breakfast, lunch, and dinner, as well as mid-rations, can be established and expanded to support local relief representatives, workers, volunteers, and residents. MREs and heated meals can also be systematically distributed.</p>	<p><b>2020 (COVID-19)</b> Emergency meal delivery to FDEM <b>2017 (Hurricane Harvey)</b> MRE's to TX Jurisdictions</p>
 <p><b>Emergency Power Generation</b></p>	<p>Temporary power generation for critical facilities can be delivered, set up, and maintained if the regular power supply is disrupted. Emergency light towers can be provided and distributed throughout the affected area and work sites</p>	<p><b>2023 (Florida Flooding)</b> Generators for the City of Ft. Lauderdale, FL <b>2020 (Hurricane Laura)</b> Generators to TX jurisdictions <b>2017 (Hurricane Irma)</b> Generators to Florida jurisdictions <b>2017 (Hurricane Harvey)</b> Generators to TX jurisdictions</p>
 <p><b>Light Sources</b></p>	<p>Light and power sources are available. Ashbritt can supply these items to multiple locations simultaneously without interruption</p>	<p><b>2023 (Florida Flooding)</b> Light towers for the City of Ft. Lauderdale, FL</p>

OTHER ANCILLARY SERVICES		
Scope	Description	Recent Applicable Experience
 <b>Satellite Service / Communication Infrastructure</b>	<p>Satellite telecommunication services can be provided, based on the magnitude of the event and the scope of the damage. Services will support telephone and online internet access. Various equipment/configurations are available, depending on the scenario</p>	<p><u>Utilized and available throughout all projects</u></p>
 <b>Emergency Fuel Supply</b>	<p>Through strategic coordination and partnerships with wholesale fuel distributors, fuel can be immediately provided, when needed, to maintain the continuity of vital services.</p>	<p><b>2017 (Hurricane Irma)</b> Fuel Trucks for Collier County, FL <b>2016 (Blue Cut Fire)</b> Fuel trucks for San Bernardino County, CA</p>
 <b>Temporary Offices, Warehousing, and Container Storage</b>	<p>Mobile command centers, temporary offices, critical document and asset warehousing, and storage containers (CONEX or other) can be supplied in any configuration to meet local needs. Temporary prison facilities can also be delivered and maintained.</p>	<p><b>2023 (Florida Flooding)</b> Multiple command centers for the City of Ft. Lauderdale, FL</p>
 <b>POD Manpower &amp; Equipment</b>	<p>All necessary manpower, management, equipment, and supplies (i.e., forklifts, pallet jacks, lighting, hygiene stations, traffic devices, trash collections, etc.) can be supplied. Community relations, security personnel, or other provisions needed to safely and efficiently deliver water, ice, meals, tarps, food supplies, or any other commodity may be employed.</p>	<p><b>2010 (Haiti Earthquake)</b> Site Security Team, lighting, and hygiene stations provided for Haiti.</p>
 <b>Emergency Barge Transport</b>	<p>When major bridges and access routes to areas surrounded by water are damaged, and transportation is impeded due to disaster damage, Ashbritt can transport vital equipment and supplies by barge.</p>	<p><b>2010 (Haiti Earthquake)</b> 15 shipments of heavy equipment to Haiti.</p>

OTHER ANCILLARY SERVICES		
Scope	Description	Recent Applicable Experience
 <p><b>Emergency Roof Tarping and Repair</b></p>	<p>We can coordinate temporary roof patching when permanent repairs cannot be immediately implemented, mitigating against further damage. Multiple experienced crews can be deployed, and tarps can be distributed to residents from Points of Distribution.</p>	<p><b><u>2004 (Hurricane Charley)</u></b> Emergency roof repairs for Charlotte County, FL EOC.</p>
 <p><b>HVAC</b></p>	<p>Comprehensive implementation of temporary HVAC support. For the City of Fort Lauderdale, this resulted in the installation of a 400-ton chiller to deliver temporary cooling capabilities to City Hall.</p>	<p><b><u>2023 (Florida Flooding)</u></b> Chiller installation for the City of Ft. Lauderdale, FL</p>
 <p><b>Fire Suppression Support</b></p>	<p>Water trucks and personnel can be provided, as necessary, to augment local water supply systems. Ashbritt has access to trucks with minimum capacities of 2,000 gallons that are filled and outfitted with valves compatible with fire hose connections, meeting National Fire Protection Association (NFPA) standards.</p>	<p><b><u>2024 Virginia Warehouse Fires</u></b></p>
 <p><b>Sewer/Catch Basin Clearing</b></p>	<p>Removal of disaster-generated sediment/debris from stormwater sewer systems aids in the prevention of secondary flooding. The clearing is typically accomplished using industrial Vac Trucks.</p>	<p><b><u>2023 (Florida Flooding)</u></b> Vac Trucks - Ft. Lauderdale, FL <b><u>2022 (Hurricane Ian)</u></b> Vac trucks - Collier County, FL <b><u>2018/2017/2016/2015 (Flooding Event)</u></b> Vac Trucks - Hidalgo County, TX <b><u>2018 (Flooding Event)</u></b> Vac Trucks - Charleston, SC</p>
 <p><b>Oil Spill Recovery</b></p>	<p>AshBritt can deploy booms and utilize other methods to mitigate the spread of an oil spill</p>	<p><b><u>2010 (Oil Spill)</u></b> Deployed and maintained 106,000 linear feet of oil deflection boom for Bay and Gulf County, FL.</p>

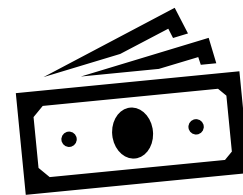


OTHER ANCILLARY SERVICES		
Scope	Description	Recent Applicable Experience
 <p><b>Marine Recovery and Debris Removal</b></p>	<p>We can conduct underwater search and rescue, vessel recovery, underwater welding and salvage, and debris removal from canals, and waterways. We are also able to deploy divers, remotely operated vessels (ROV), barges, and landing craft as work platforms for equipment and supply transport.</p>	<p><b><u>2022 (Hurricane Ian)</u></b> Waterway debris removal throughout Southwest FL for FDEM <b><u>2017 (Hurricane Irma)</u></b> Waterway debris removal throughout Collier County, FL <b><u>2012 (Hurricane Sandy)</u></b> Waterway debris and Vessel removal throughout the State of New Jersey and New York City</p>
 <p><b>Dredging</b></p>	<p>Mechanical and hydraulic dredging of canals, marinas, and navigable waterways</p>	<p><b><u>2012 (Hurricane Sandy)</u></b> Dredging mission throughout the State of New Jersey.</p>
 <p><b>Mass Decontamination</b></p>	<p>Decontamination of buildings and facilities after the detection of bio/chem toxic, harmful agents.</p>	<p><b><u>2020 (COVID-19)</u></b> Decontamination of schools in Miami, FL.</p>
 <p><b>Drying in Services</b></p>	<p>Emergency dry-in of public facilities, including the removal and disposal of affected building materials, securing structural openings, dehumidification, and moisture abatement</p>	<p><b><u>2023 (Florida Flooding)</u></b> Drying in services for the City of Ft. Lauderdale, FL <b><u>2008 (Hurricane Ike)</u></b> Building restoration for ~17 government buildings for Orange County, TX.</p>
 <p><b>Mold Remediation</b></p>	<p>Identification and remediation of mold in buildings and facilities</p>	<p><b><u>2017 (Hurricane Harvey)</u></b> Mold remediation services for Orange County, TX</p>

OTHER ANCILLARY SERVICES		
Scope	Description	Recent Applicable Experience
 <p><b>Derelict Vehicle, Boat &amp; Vessel Containment &amp; Disposal</b></p>	<p>Removal, transport, and disposal of abandoned vehicles, boats, and other vessels to include aggregation staging, inventorying, and indexing for easy location and retrieval. Information dissemination, owner contact, and supplemental investigations for proper disposition will be conducted, as well as decontamination and recycling of vehicles and vessels. AshBritt has significant experience removing abandoned vehicles.</p>	<p><b>2022 (Hurricane Ian)</b> Vehicle and vessel removal throughout Southwest FL for FDEM <b>2017 (Hurricane Matthew)</b> 33 Vessels were removed throughout Beaufort County, SC <b>2012 (Hurricane Sandy)</b> 3,503 vehicles were removed throughout New York City</p>
 <p><b>Dead Animal, Livestock, Fish Collection</b></p>	<p>Collect and lawfully dispose of animal, bird, and fish carcasses from public property and ROWs. Specific management protocols for diseased carcasses will be subject to approval by the Florida Department of Environmental Protection, in consultation with the Department of Agricultural Resources. Unlike other debris, in some cases, infectious waste may need to be treated on-site before being transported. All animal carcasses must be managed per the Debris Plan. Specialized crews are dispatched to specific locations where remains have been identified to collect, haul, and dispose of all carcasses as directed by the jurisdiction.</p>	<p><b>2018 (Red Tide)</b> 87,000 Lbs of dead fish removed due to red tide in St. Lucie County, FL <b>2015 (Red Tide)</b> 10,000 Lbs of dead fish removed due to red tide in Longboat Key, FL</p>
 <p><b>Printing, Development, and Distribution of Emergency Communications</b></p>	<p>We can develop, print, and distribute emergency communications, including door-to-door delivery. We can also prepare posterboards, note cards, interactive floor decals, tablecloths, and other items for display at various logistical sites.</p>	<p><b>2020-2022 (COVID-19)</b> AshBritt's Kid COVID Collaboration Series spanned across all of our vaccination projects (e.g., VA, FL, TX, etc.) <b>2020-2022 (COVID-19)</b> Autism Speaks Autism Friendly Vaccine Experience Tool Kit, is a set of educational materials appropriate for customer-facing and operational staff to use at AshBritt COVID-19 vaccination sites across the U.S.</p>

### ▲ *Federal Programs Compliance*

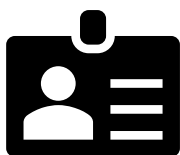
AshBritt's team has intimate knowledge of current regulations and policy pertaining to FEMA's Public Assistance Program, Hazard Mitigation Grant Program, and Fire Management Assistance Grant Program; the Disaster Recovery Reform Act; the Sandy Recovery Improvement Act; the Federal Highway Administration's Emergency Relief Program; and many other relevant federal programs. To guarantee best results, we have incorporated these programmatic guidelines into every aspect of **AshBritt's Disaster Response Cycle**.



In addition to having AshBritt's CEO serving as a member of FEMA's National Advisory Council, we have expert personnel that administered many of these recovery programs for state emergency management divisions and FEMA. This firsthand experience with program administration allows AshBritt to navigate complex grant procedures and secure maximum funding for our clients, expediting their recovery. We continually work with our clients to maximize their federal reimbursement by assisting them with a variety of necessary quality control checks, including but not limited to:

- ▶ Reviewing FEMA Grants Manager Projects (GMP)/Project Worksheets (PW) for accurate Scopes of Work and unit costs.
- ▶ Creating a document management plan to process and archive all daily logs and field/contractor tickets generated during the recovery process.
- ▶ Performing daily, weekly, and final reconciliation of debris removal ticket ledgers and disposal ledgers (TDMS to final disposal), per FEMA requirements.
- ▶ Providing FEMA Category A project submittals, including final inspection reports.
- ▶ Reviewing project documentation for consistency, compliance, and completeness.
- ▶ Assisting with the submission of Requests for Payment, if necessary.
- ▶ Making recommendations to City representatives for reimbursement tasks.
- ▶ Providing management staff, applicable jurisdictional staff, and elected officials with pre-event training and recovery overview as needed.
- ▶ Briefing the City Debris Management Coordinator on the recovery process, critical meetings, required procedures, and the current disaster recovery environment to maximize reimbursements through federal programs.
- ▶ Providing recommendations for and assisting with the organization of a community disaster recovery program and team.
- ▶ Briefing the local disaster recovery team for key FEMA meetings, including the Applicant Briefing and the Recovery Scoping Meeting.
- ▶ Assisting regional staff with the preparation of preliminary documentation for the development of GMPs/PWs, a critical undertaking to ensure full reimbursement.
- ▶ Assisting and supporting the local recovery team for as long as needed.
- ▶ Providing guidance related to the availability of alternate grants (e.g., NRCS, FHWA, State DOT, et al.) and/or mitigation opportunities, such as the Hazard Mitigation Grant Program (HMGP).
- ▶ Conducting an exit interview with community managers and/or local recovery team members.
- ▶ Preparing an after-action report for community management.
- ▶ Remaining available for after-the-fact assistance and guidance, such as audit responses and appeals.

▲ *FEMA's Public Assistance Program*



While serving as the industry's leading rapid-response emergency logistics and disaster response contractor for over 30 years, AshBritt has worked alongside both state and federal disaster recovery stakeholders on countless activations. As noted in the previous section, we also retain staff with specific disaster recovery expertise acquired during past governmental employment that could assist our clients when PA Program eligibility concerns arise. Each member of our Technical Assistance

Team has past governmental experience implementing FEMA's PA Program.

**PA Program Overview**

There are multiple funding sources available to municipalities following a disaster event; however, FEMA is the largest provider of federal disaster assistance funds via the Public Assistance (PA) Program. Once a federal disaster or emergency has been declared, FEMA and state emergency management agencies ("Recipients") work together to administer the PA Program to eligible applicants - states, local, tribal, and territorial governments, and certain private nonprofit organizations. The Recipient presents Applicant Briefings soon after declaration to inform potential PA applicants of the grant delivery process, programmatic deadlines, general eligibility criteria, and various compliance requirements. It is important that impacted communities are supported by a strong Recipient that is willing and able to support them when inevitable conflicts arise during the recovery project. PA applicants should be encouraged to document all interactions with their federal counterparts, practice documentation retention, and appeal or arbitrate eligibility determinations that result in the denial of funding. PA eligibility requirements are constantly evolving (see **Progressing with Policy** below). Fortunately, AshBritt retains staff with decades of combined state and federal experience administering the PA Program who can assist our clients with eligibility disputes (e.g., cost estimating negotiations, appeals, arbitrations, etc.) that arise during the recovery phase.

**PROGRESSING WITH POLICY...**

AshBritt is attentive to evolving FEMA and State of Florida guidance. Below is a list of FEMA policies and trainings relevant to AshBritt's ongoing and future disaster recovery contracts.

**FEMA Policy 104-009-2, Public Assistance Program and Policy Guide (PAPPG), Version 4 (issued June 1, 2020)**

This guide serves as FEMA's comprehensive program and policy document for Public Assistance Program grants. The latest PAPPG supersedes all previous policies and publications for disasters declared on or after June 1, 2020. AshBritt has thoroughly reviewed this document and the relevant changes to work and cost eligibility requirements for emergency work. Notably, the PAPPG is a living document that is routinely updated. Between the publication of new PAPPG versions, FEMA occasionally issues individual policy updates and fact sheets. AshBritt stays abreast of all revisions to the PAPPG and additional policies/fact sheets as they are issued. Relevant policies/fact sheets issued since PAPPG, Version 4's publication include:

Environmental and Historic Preservation (EHP) and Emergency Protective Measures for COVID-19 Fact Sheet (July 26, 2020)

FEMA Public Assistance: Category B - Snow Related Activities Fact Sheet (March 29, 2023)

Public Assistance: Category B - Emergency Demolition Fact Sheet (August 9, 2023)

Public Assistance: Category A - Debris Removal including Private Property Debris Fact Sheet (August 9, 2023)

### FEMA's Procurement Disaster Assistance Team (PDAT) Guidance

All FEMA awards are subject to the federal procurement standards set forth under the *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* found at 2 C.F.R., Part 200. FEMA issued the *Procurement Disaster Assistance Team (PDAT) Field Manual* in October 2021 to provide guidance relevant to these regulatory requirements. Thereafter, the Office of Management and Budget made revisions to the Uniform Rules, relevant to FEMA declarations and awards issued on or after November 12, 2020, that were captured in a FEMA Fact Sheet titled *Purchasing Under a FEMA Award: OMB Revisions*. In addition to attending PDAT's "Procurements Under FEMA Awards" training, AshBritt stays fully apprised of all updates to guiding regulations, policy, and procurement-related eligibility decisions issued via appeal or arbitration.

### Disaster-Specific Guidance

With many declared disasters, Federal Coordinating Officers will use disaster-specific guidance that elaborates on new or existing FEMA policy and procedures. Recent examples of this include the multiple variations of COVID-19-related policy that were issued between 2020 and 2022 (e.g., *Coronavirus (COVID-19) Pandemic: Safe Opening and Operation Work Eligible for Public Assistance (Interim), Version 2*; *Public Assistance COVID-19 Medical Care Policy (Version 2)*; *Emergency Non-Congregate Sheltering during the COVID-19 Public Health Emergency (Version 3)*; etc.). AshBritt ensures compliance with any situational guidance that may be issued with each event.

### Debris-Specific Policy Updates

Between publishing PAPPG updates, FEMA issues Fact Sheets and memorandums to clarify or expand upon existing policy. Below are two Fact Sheets issued in 2023 that could impact the contract's scope of services.

**Public Assistance: Category B - Emergency Demolition (May 2023)** discusses the demolition of structures on private property that may be eligible under PA when partial or complete collapse is imminent and an immediate threat to the public. This Fact Sheet is inclusive of guidance issued with the FEMA Administrator's October 2022 Memorandum: *Public Assistance Wildfire Policy Guidance*, and specifically clarifies that:

- ▶ Pre-approval from FEMA is not required; however, applicants must notify FEMA that demolition of private structures will be conducted and whether the structures are residential, commercial, etc.
- ▶ Whether a structure is destroyed and/or in immediate danger of collapsing is no longer determined by the number of standing walls. Rather, this decision must be made by the authority having jurisdiction in coordination with a qualified individual.
- ▶ Debris removed following demolition may not be placed in or on the public ROW; doing so is

considered an ineligible activity and may jeopardize funding for the demolition work.

**Public Assistance: Category A - Debris Removal including Private Property Debris (May 2023)** summarizes PA policy and provides key information to consider when planning for debris removal from public, privately owned, and commercial property. This Fact Sheet is inclusive of guidance issued with the FEMA Administrator's October 2022 Memorandum: *Public Assistance Wildfire Policy Guidance*, and specifically addresses:

- ▶ Hazardous Limbs, Trees, and Stump Removal - 1) Eligible vegetative debris includes tree limbs, branches, stumps, or trees that are still in place (if they pose an immediate threat and if the hazard did not predate the disaster); 2) There is no longer a size requirement for the eligible removal of hazardous trees, limbs/branches, and stumps; and 3) The removal of burned trees that pose an immediate threat is eligible.
- ▶ Waterways - The removal of disaster-generated debris that obstructs a natural waterway or a constructed channel is eligible if the debris poses an immediate threat.
- ▶ ROW - The removal of debris placed on ROWs from commercial sites is ineligible; however, FEMA may approve such work in very limited, extraordinary circumstances.
- ▶ Eligibility Determination Process for PPDR - 1) FEMA's pre-approval for PPDR is no longer required but applicants must notify FEMA that PPDR will be conducted and for which types of property; and 2) FEMA will accept a written statement from an authorized applicant official certifying legal authority with citation to applicable sources of authority and indemnification of the United States for any claim arising from debris removal.

### **Sandy Recovery Improvement Act (2013)**

Although this program has been discontinued, we believe our knowledge and experience with it speaks to our ability to assist clients with FEMA programs. On January 29, 2013, President Obama signed into law the Sandy Recovery Improvement Act (SRIA) of 2013. This law amends Title IV of the Robert T. Stafford Disaster Relief and Emergency Assistance Act (Stafford Act). Specifically, the law added Section 428, which authorized alternative procedures for the PA Program under sections 403(a)(3)(A), 406, 407, and 502(a)(5). It also authorized FEMA to implement the alternative procedures through a pilot program.

### **Disaster Recovery Reform Act (2018)**

President Trump signed the Disaster Recovery Reform Act (DRRA) into law on October 5, 2018, with the aim to reduce the complexity of FEMA and build the nation's capacity for catastrophic events. Among other provisions, DRRA:

- ▶ Expands on eligible wildfire hazard mitigation activities.
- ▶ Authorizes FEMA to provide grants to state or tribal governments to directly administer temporary and permanent housing construction.
- ▶ Allows state or local governments who implement cost-effective housing solutions be reimbursed, under certain conditions.
- ▶ Provides PA applicants the right to arbitrate eligibility disputes, under certain conditions.
- ▶ Requires FEMA publish a variety of disaster data (implemented via OpenFEMA Data Sets and a monthly Disaster Relief Fund report published on FEMA.gov).
- ▶ Prohibits FEMA from providing reimbursement to any state, local, tribal or territorial government, or private non-profit for activities made pursuant to a contract that purports to

prohibit audits or internal reviews by the FEMA Administrator or the Comptroller General.

- ▶ Prohibits FEMA from recovering funds from a local government that received PA funding if the Department of Homeland Security, Office of Inspector General finds that the local government relied on inaccurate information provided by a FEMA Technical Assistance Contractor.

### Programmatic and Procedural Updates

In an effort to reduce the administrative burden associated with PA Program grants and support rapid recovery for applicants, FEMA has recently instituted simplified procedures that significantly alter pre-existing programmatic standards. These changes were captured in FEMA Policy 104-23-001, **Public Assistance Simplified Procedures**, and are applicable to all small projects funded under major disasters and emergencies declared on or after January 6, 2023. Most notably, **this policy increases the large project threshold to \$1 million**. Projects falling under the \$1 million threshold will now require less documentation for reimbursement purposes and will not be subject to final cost reconciliation; however, the implications of this procedural change are significant. AshBritt is prepared to assist City staff with any cost estimating and/or project sectoring that may be required for project development in accordance with these changes.

### The Reimbursement Process

To reimburse an applicant’s disaster recovery expenses, FEMA initially develops Grants Manager Projects (GMP) via Grants Manager Portal. Applicants are instructed to upload all relevant information and documentation needed to support development of the following: Damage Descriptions and Dimensions (DDD); the project’s Scope of Work (SOW); and estimated or actual costs. For debris removal, the following information and documentation will likely be required:

- ▶ Documentation demonstrating that debris removal is in the public interest.
- ▶ Estimated debris quantities by type (e.g., vegetative, C&D, vessel wreckage, etc.).
- ▶ GPS coordinates for debris locations. FEMA uses these coordinates in various eligibility determinations (e.g., private vs. public property, public roads vs. ROWs, unimproved property, etc.).
- ▶ Photographs of debris impacts.
- ▶ Location of temporary reduction sites and permanent disposal sites.
- ▶ Permits for reduction and disposal sites.
- ▶ Quantities of debris removed, reduced, disposed of, and recycled (by type) with load tickets to support quantities.
- ▶ Tower logs.
- ▶ Documentation substantiating the applicant’s legal responsibility for the work.
- ▶ Documentation substantiating that the debris was deposited by the incident and was not pre-existing (e.g., waterway soundings that show pre- and post-incident levels).

For other disaster recovery efforts, documentation requirements are dependent on the type of work performed. AshBritt understands the importance of accurately estimating/capturing your work and costs and preparing adequate documentation for the review and development of your PA projects. FEMA often issues time-sensitive Requests for Information during project development that ask for clarifying information and/or documentation. **AshBritt will ensure that a dedicated member of our staff is always available to assist the City in deciphering these requests and helping to provide a timely and sufficient response if needed.**


▲ *Florida Division of Emergency Management Knowledge*

AshBritt’s employees have worked for, worked with, and are intimately acquainted with the Florida Division of Emergency Management and understand the importance of their role in ensuring your recovery mission and eligible funds are maximized.

AshBritt is familiar with the Florida Recovery Obligation Calculation program and can assist our clients with this initiative.

## Florida Recovery Obligation Calculation (F-ROC)


### Overview




#### What is F-ROC?

F-ROC is a new initiative, sponsored by the Florida Division of Emergency Management (FDEM), that standardizes, streamlines, and simplifies the Public Assistance process. This will result in a quicker recovery and reduced risk for Applicants.


#### Solutions: The Why?



**Make Recovery Proactive**  
The term “Recovery” implies a reactive approach. We believe a successful Recovery requires a *proactive* approach.




**State Managed, Federally Supported**  
The risk abatement activities encouraged by F-ROC will complement federal efforts such as VAYGo, Expedited Projects, and more.




**Build Equity in Public Assistance**  
By providing standardized forms and implementing a risk reduction assessment, we are creating a Recovery process that is both successful and equitable.


#### Key Points: At a Glance




**Risk Evaluation** One component of F-ROC will be an evaluation of an Applicant’s financial and programmatic risk, starting with Categories A and B.



**Risk Reduction** F-ROC is intended to reduce risk for Applicants related to negative audit findings and common de-obligations.



**Customer Service** Assists Applicants in identifying risk within their organization and development of an Abatement Plan which could mitigate those risks.




**Standardization** Identify a clear, standardized format for Applicants to present project data.

#### Form Standardization


F-ROC will Standardize:

- Applicant’s Projects** – all projects will have the same look and feel which will result in fewer questions, faster approvals, and a more streamlined Public Assistance process.
- Forms and Documentation** – simplifying the process by using intuitive features such as drop-down menus, limited free text, structured data, and essential data fields. Starting with Categories A and B only, 40+ forms have been developed.


### Abatement Categories for Self-Assessment



**Documentation**  
Effectively tracking all activities conducted during a disaster




**Training**  
Successful completion of approved Recovery courses developed by the State of Florida



**Form Adoption**  
Utilizing applicable forms developed by the State of Florida

[Florida Division of Emergency Management](#)  
Email: [F-ROC@em.myflorida.com](mailto:F-ROC@em.myflorida.com)





TAB 3

AshBritt  
**30**  
YEARS  
SUPPORTING  
COMMUNITIES  
NATIONWIDE



 AshBritt

ORGANIZATION  
CAPABILITIES

## Tab 3. Organization Capabilities

### ■ A. Current Workload

As elaborated earlier in Tab (2), Section: Ability to Handle Multiple Contractual Obligations, over three decades, AshBritt has refined our methods to simultaneously serve diverse clients within a single disaster zone. Our symphony of resource flexibility, cutting-edge technological tools, and expert manpower ensures no client gets left behind. AshBritt is currently conducting disaster debris removal projects in the following jurisdictions:

- ▶ **Hopkins County, KY:** AshBritt is currently conducting ROW debris collection services for Hopkins County, KY in response to a Tornado impacting the County. AshBritt also anticipates conducting a hazardous tree and limb removal operation within the next few weeks.
  - **Estimated Completion:** 07/24
- ▶ **Overland Park, KS:** AshBritt is currently conducting ROW debris collection services for Overland Park, KS. We are utilizing 6 debris hauling trucks at this time.
  - **Estimated Completion:** 06/24
- ▶ **Leon County, FL:** AshBritt is conducting disaster debris removal operations for Leon County, FL in response to a Tornado that impacted the County in May of 2024. AshBritt has removed 180,000 cubic yards of debris, 3,400 hazardous hanging trees, and 225 hazardous trees to date.
  - **Estimated Completion:** 07/24
- ▶ **Houston, TX:** AshBritt is conducting disaster debris removal services for the City Houston in response to a summer Derecho storm and Flooding event. To date, AshBritt has removed over 260,000 cubic yards of debris from the ROW and city parks. AshBritt is also conducting hazardous tree and limb removal services.
  - **Estimated Completion:** 08/24

**B. Primary Liaisons**

**Project Manager: Dow Knight** - 954-818-4416, [dow@ashbritt.com](mailto:dow@ashbritt.com)

**Location:** Deerfield Beach, FL

Dow Knight has over 20 years of Disaster Debris Management experience. He recently served as the Project Manager overseeing all operations during our Charlotte County, FL project under the Hurricane Ian disaster response.. Dow has been the Project Manager for over 100 disaster debris management projects in his time with AshBritt. He has been employed by AshBritt for the past 21 years and serves as the Corporate Secretary and Sr. Vice President.



**Charles "Dow" Knight**  
Senior Vice President

**Qualifications & Experience – Operational Role: Project Manager**

Dow is a graduate of the United States Merchant Marine Academy in Kings Point, New York. His maritime and inter-modal experience, both ashore and at sea, provides AshBritt with the logistics and transportation experience necessary to conduct large-scale operations for both domestic and international response requirements. For over two decades, AshBritt has applied his expertise toward the management of timely and efficient resource allocations for disaster projects. Holding a degree in Marine Transportation, Dow also provides operational oversight for all marine services projects, whether disaster-related or through general opportunities. He is a Navy Reserve retired Captain, and in 2010 deployed overseas in support of Operation Enduring Freedom.

**Select AshBritt Experience**

<p><b>Disaster Experience</b></p> <ul style="list-style-type: none"> <li>▶ 21 years</li> </ul> <p><b>Areas of Expertise</b></p> <ul style="list-style-type: none"> <li>▶ Transportation/Logistics</li> <li>▶ Operations</li> <li>▶ FEMA Compliance</li> </ul> <p><b>Training &amp; Certifications</b></p> <ul style="list-style-type: none"> <li>▶ FEMA IS 100 &amp; 700</li> <li>▶ G202 – Debris Mgt.</li> <li>▶ OSHA 10 HR</li> <li>▶ 40 Hr. HAZWOPER</li> <li>▶ 8 Hr. HAZWOPER Refresher &amp; Supervisor</li> <li>▶ NTSS: Fall Prevention, Ladder Safety</li> <li>▶ USACE CQCM</li> <li>▶ Joint Interagency Training Center – West: Consequence Mgt Disasters</li> <li>▶ U.S. Navy – Enterprise</li> </ul>	<p><b>AshBritt, Inc. 2003 - Present</b></p> <ul style="list-style-type: none"> <li>▶ Hurricane Ian, 2022 – Charlotte County, FL, FDEP – ROW, TDMS, Disposal, Haz Tree/Limb, Waterway, White Goods/Freon, Vessels, Vehicles, E-waste, HHW</li> <li>▶ Hurricane Ida, 2021 – LA, MS, &amp; NJ – ROW, TDMS, Disposal</li> <li>▶ COVID-19, 2021 – FL DEM – Vaccination Sites</li> <li>▶ COVID-19, 2021 – TX DEM – Vaccination Sites</li> <li>▶ Tropical Storm Isaias, 2020 – NY &amp; CT – ROW, Haz Tree, Disposal</li> <li>▶ Hurricane Dorian, 2019 – SC – ROW, Haz Tree/Limb, Disposal</li> <li>▶ Winter Storm Gia, 2019 – Overland Park, KS – ROW, Haz Tree/Limb, Disposal</li> <li>▶ Hurricane Michael, 2018 – Leon County, FL, GDOT, USACE – Push, ROW, Waterway, Haz Tree/Limb, Disposal</li> <li>▶ Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire, 2017 – USACE – PPDR, Erosion Control, Air Monitoring, Disposal</li> <li>▶ Hurricane Irma, 2017 – FL – ROW, Beach Debris, Haz Tree/Limb</li> <li>▶ Hurricane Harvey, 2017 – TX – ROW, HHW, MREs, Generators, Shelters</li> <li>▶ Hurricane Matthew, 2016 – Chatham County &amp; Pooler, GA – ROW, Beach Debris, Haz Tree/Limb, Sand Screening</li> <li>▶ Winter Storm Jonas, 2016 – MD &amp; VA – Snow Removal</li> </ul>
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Safety Applications  
 Management System for  
 CNRF: Job Hazard  
 Analysis Training  
 ▶ USAID: Joint  
 Humanitarian  
 Operations  
 ▶ Professional in Human  
 Resources Certification  
 ▶ CPR Certified  
 ▶ FROC Opt in E-Learning

**Education**  
 ▶ United States Merchant  
 Marine Academy, BS,  
 Marine Transportation  
 with a Minor in Marine  
 Engineering

- ▶ Valley Fire, 2015 - PG&E, Lake County, CA - Haz Tree, Fire Debris
- ▶ Winter Storm Pax, 2014 - GA & SC - ROW, TDMS, Disposal
- ▶ Hurricane Sandy, 2012 - NY & NJ - Vessels, Vehicles, Waterway, ROW, TDMS, Disposal
- ▶ BP Oil Spill, 2010 - MS & FL - Cleanup, Deflection Boom, Skimmers
- ▶ Haiti Earthquake, 2010 - Demolition, ROW, Basecamps, Disposal, Ancillary
- ▶ Hurricane Ike, 2008 - TX - ROW, TDMS, Disposal, Building Restoration, Water Relocation, Ancillary
- ▶ Hurricane Dolly, 2008 - TX - ROW, TDMS, Disposal, Building Restoration, Water Relocation, Ancillary
- ▶ Ice Storm, 2006 - Alden & Erie County, NY - ROW, Disposal
- ▶ Hurricane Wilma, 2006 - FL - Canal Debris Removal
- ▶ Hurricane Katrina, 2005 - MS, LA, FL - ROW, Ancillary, TDMS, Disposal, Haz Tree, HHW, Putrescent Debris, PPDR
- ▶ Southern California Edison Bark Beetle Program, 2004
- ▶ Hurricane Dennis, 2004 - Escambia County, FL - ROW, TDMS, Disposal
- ▶ Citrus Canker Eradication Program, 2005 - FL Dep of Agricultural
- ▶ Hurricane Charley, 2004 - Charlotte County, FL - ROW, TDMS, Disposal
- ▶ Hurricane Ivan, 2004 - Escambia County - ROW, TDMS, Disposal
- ▶ Hurricane Isabel, 2003 - Hampton, VA - ROW, TDMS, Disposal

- **Alternate Liaison**

**Operations Manager:** Brian Thomason - (954) 240-1110, [bthomason@ashbritt.com](mailto:bthomason@ashbritt.com)

**Location:** Deerfield Beach, FL

Brian has a 35-year-long career in crisis management and disaster recovery. Throughout his decades in debris management, Brian has been at the helm of more than 35 major disaster declarations and countless projects. From confronting the challenges of Hurricanes Fran and Bertha in 1996, navigating the dual ice storms of 2001 in Arkansas, responding to Florida's tumultuous hurricane seasons between 2004-2005, to managing the aftermath of recent flooding events in Eastern KY and Hurricanes Ian and Nicole in 2022, Brian has seen it all. His expertise in resource allocation and logistics coordination is crucial for managing diverse teams and local stakeholders during a large-scale debris removal project.



**Qualifications & Experience – Operational Role: Operations Manager**

Brian is an expert in the disaster recovery industry who has led hundreds of debris projects in over 30 major disaster declarations with direct responsibility for the resolution of program issues associated with all categories of the FEMA Public Assistance Program. Drawing from past experiences as an Emergency Manager, he has assisted local jurisdictions of government with recovery efforts stemming from natural disasters and is experienced in managing a full range of recovery projects from conception to completion. He has served as the Deputy Director of Cumberland County, North Carolina Emergency Management Agency, with duties that included coordination of Emergency Management Operations countywide. As a firefighter, Mr. Thomason also served as a Hazardous Materials Response Specialist and was assigned to the NC Hazardous Materials Regional Response Team (RRT#3) and was requested on several occasions to provide Hazardous Materials Technician Training and Instruction, Confined Space Training, and Trench Rescue Training through the NC Department of Insurance in various locations throughout the state. He deploys to manage disaster recovery operations for assigned project client areas. He will conduct debris field surveys, facilitate, and communicate progress reports, assist clients with media briefings, and manage disaster recovery operations. Furthermore, he directs all activities of assigned operations personnel, subcontractors, and vendors in the execution of the contracted scope of work. He will ensure contractual compliance in areas of technical approach, quality control, and safety.

**Select AshBritt and Related Experience, 1988 – Present**

<p><b>Disaster Experience</b></p> <ul style="list-style-type: none"> <li>▶ 36 years</li> </ul> <p><b>Areas of Expertise</b></p> <ul style="list-style-type: none"> <li>▶ Operations</li> <li>▶ Quality Control</li> <li>▶ Safety</li> </ul> <p><b>Training &amp; Certifications</b></p>	<p><b>AshBritt, Inc. 2021 - Present</b></p> <ul style="list-style-type: none"> <li>▶ Severe Storms and Tornadoes, 2024 - Leon County, FL - ROW, TDMS, Disposal, Haz Tree/Limb</li> <li>▶ Severe Storms and Tornado, 2024 - Louisville, KY - ROW, Disposal</li> <li>▶ Hurricane Idalia, 2023 - FL - ROW, Push, Haz Tree/Limb</li> <li>▶ Flooding, 2023 - Ft. Lauderdale, FL - ROW, Generators, Ancillary</li> <li>▶ Hurricane Nicole, 2022 - Brevard County, FL - ROW, TDMS</li> </ul>
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## Qualifications & Experience – Operational Role: Operations Manager

- ▶ FEMA IS 100,120, 200, 632, 700, & 800
- ▶ ICS Certified Instructor
- ▶ Radiological Emergency Management IS-3
- ▶ Hazardous Materials Response Trainer
- ▶ Certified Instructor (NC) Hazardous Materials and Fire Services

- ▶ Hurricane Ian, 2022 - FL - ROW, TDMS, Disposal, Haz Tree/Limb, Waterway, PPDR, Demolition, Base camps, White Goods/Freon, Vessels, Vehicles, HHW, E-waste
- ▶ Flooding, 2022 - KY Transportation Cabinet - ROW, Waterway, Disposal
- ▶ Tornadoes, 2022 - Hopkins County, KY - ROW & Haul

### **Bergeron Emergency Services, Inc., 2011-2021**

Vice President - Managerial role overseeing all facets of disaster debris removal, heavy civil construction, and earthmoving operations. All experience listed below was for disaster debris removal operations.

- ▶ Hurricane Michael, 2018 - Liberty County, FL
- ▶ Hurricane Irma, 2017 - Florida
- ▶ Hurricane Matthew, 2016 - Volusia County, FL School Board
- ▶ Tornado Response, 2016 - Lighthouse Point, FL
- ▶ Tornado Response, 2016 - Sarasota County, FL
- ▶ Tornado Response, 2015 - Jackson & Richwood, TX
- ▶ Hurricane Sandy, 2012 - USACE - New York, NY
- ▶ Tropical Storm Isaac - Indian Trail Improvement District Canals, FL
- ▶ BP Oil Spill, 2010 - FL DEP
- ▶ Kentucky Ice Storm, 2009 - KY Transportation Cabinet
- ▶ Hurricane Ike, 2008 - Southeast TX
- ▶ Tornado Response, 2007 - Lady Lake, FL
- ▶ Red Tide Fish Kill Cleanup, 2006 - Town of Long Boat Key, FL
- ▶ Hurricanes Dennis, Katrina, Rita, & Wilma, 2005 - 23 Jurisdictions in FL
- ▶ Hurricanes Charley, Frances, Ivan, & Jeanne, 2004 - 43 Jurisdictions in FL
- ▶ Hurricane Isabel, 2003 - 9 Jurisdictions in Virginia
- ▶ Public Utilities Sewer Breach, 2003 - Venice, FL
- ▶ Ice Storm, 2003 - Independence, MO
- ▶ Hurricane Lili, 2002 - Crowley & Carencro, LA
- ▶ Ice Storms, 2001 - AK State Highway and Transportation Department
- ▶ Red Tide Cleanup, 2001 - FL
- ▶ Flood Cleanup, 2000 - Sweetwater, FL
- ▶ Tornadoes, 1999 - Del City, OK, Vienna, GA, USDA, and NRCS
- ▶ Hurricane Floyd, 1999 - 20 Jurisdictions in FL, GA, NC
- ▶ Train Derailment/Fighter Plane, 1999 - Brandon CSX, Patrick AFB F-16
- ▶ Tornadoes, 1998 - DeKalb, Gwinnett, and Lincoln County, GA, & FL
- ▶ Hurricanes Bertha and Fran, 1998 - Beach Restoration - NC
- ▶ Wildfires, 1998 - Port Orange, FL
- ▶ Ice Storms, 2001 - AK State Highway and Transportation

Grubbs Emergency Services, LLC, 1998-2011

Vice President

Direct daily operations and managerial oversight of disaster debris removal operations, planning, training, and all facets of emergency response services.

Fayetteville Fire Department, 1988-1998  
Deputy Director of Emergency Management

- **Subcontractors**

Listed below are subcontractors who responded with interest in working on future disaster response contracts with AshBritt for the City of Port Saint Lucie. Each provided a Letter of Intent that we have kept on record for future activations with the City.

<b>Subcontractor</b>	<b>Location</b>	<b>Scope of Services</b>
Rio Indio Co. (MBE/WBE)	Fort Pierce ,FL	ROW Hauling
South Florida Grading Corp.	Palm City, FL	ROW Hauling, TDMS, Haulout, Final Disposal Location
LNA Maintenance	Fort Pierce, FL	ROW Hauling
4678 Landscape	Planty City, FL	ROW Hauling, TDMS
AREHNA Engineering, Inc. (MBE)	Miami, FL	Project Management
Anthony Bertram Hauling, Inc.	Okeechobee, FL	ROW Hauling, Road Clearance
Bolide Construction	Arcadia, FL	TDMS, Waterway Debris
Aguilar Group	Fellsmere, FL	ROW Hauling



June 5, 2024

AshBritt, Inc.  
565 E. Hillsboro Blvd  
Deerfield Beach, FL 33441

**Subject: Disaster Debris Removal Services for the City of Port Saint Lucie, FL.**

Dear Mr. Knight,

This letter serves as notification of our interest to provide the City of **Port St. Lucie, FL** & AshBritt, Inc., with potential **Disaster Debris Removal Services, TDMS site services, and/or final disposal/recycling facility services** for AshBritt to utilize in the event they are awarded the contract, and are activated for post Disaster Debris Removal Services during the contract's term.

- **Company Name: Rio Indio Co**
- **Office Location: 1233 S Brocksmith Road Fort Pierce, FL 34945**
- **Available Equipment Resources: 6 Double Grapple Trucks, 3 Skid Steers, 2 Excavators, & 2 Wheel Loaders**

If anything additional is needed feel free to reach me at (772) 200-7334

Sincerely,

Hector Luna



# State of Florida

## Woman & Minority Business Certification

Rio Indio Co

Is certified under the provisions of  
287 and 295.187, Florida Statutes, for a period from:  
06/21/2023 to 06/21/2025



J. Todd Inman  
Florida Department of Management Services



Office of Supplier Diversity  
4050 Esplanade Way, Suite 380  
Tallahassee, FL 32399  
850-487-0915  
www.dms.myflorida.com/osd

**In addition to AshBritt utilizing Rio Indio as our local MBE/WBE subcontracting partner, we have provided numerous letters of interest from local subcontractors that will be part of the Rio Indio Co Team in order to have the highest local participation rate for this contract.**

May 25, 2024

Rio Indio

1233 South Brocksmitth Rd. Ft. Pierce, FL 34945

**Subject: Disaster Debris Removal Services**

Dear Mr. Luna,

This letter serves as notification of our interest to provide **Disaster Debris Removal Services, TDMS site services, and/or final disposal/recycling facility services** for Rio Indio Co. to utilize for disaster debris removal services throughout the state of Florida.

**Company Name: Xtreme Property Services Inc.**

**Office Address: 5131 SE 128<sup>th</sup> Ave. Okeechobee FL 34974**

**Equipment on hand: 4 Double Grapples, 1 Single Grapple, Bucket Truck, Service Truck, Bobcat, Stump Grinder**

If anything additional is needed feel free to reach me at (863)634-9104 or Danielle@xpsinc.com

Sincerely,

Danielle Shockley

Xtreme Property Services Inc.

May 25, 2024

Rio Indio

1233 South Brocksmith Rd. Ft. Pierce, FL 34945

**Subject: Disaster Debris Removal Services**

Dear Mr. Luna,

This letter serves as notification of our interest to provide **Disaster Debris Removal Services, TDMS site services, and/or final disposal/recycling facility services** for Rio Indio Co. to utilize for disaster debris removal services throughout the state of Florida.

**Company Name:** Rangel's Lawn Service & Pressure Cleaning LLC

**Office Address:** 900 W Weatherbee Rd. Fort Pierce, FL 34982

**Equipment on hand:** (4) Dump Trailers, (1) Bucket Truck, (1) Skid Steer

If anything additional is needed feel free to reach me at # (772) 333-8838 E-mail: Rangelslawn@gmail.c

Sincerely,

May 25, 2024

Rio Indio

1233 South Brocksmith Rd. Ft. Pierce, FL 34945

**Subject: Disaster Debris Removal Services**

Dear Mr. Luna,

This letter serves as notification of our interest to provide **Disaster Debris Removal Services, TDMS site services, and/or final disposal/recycling facility services** for Rio Indio Co. to utilize for disaster debris removal services throughout the state of Florida.

**Company Name:** Divine Design Tree Management

**Office Address:** 1823 South 28th Street, Fort Pierce, FL 34947

**Equipment on hand:** (1) 110 cuyd Truck & Trailer (1) Bucket Truck 62' Working Height

If anything additional is needed feel free to reach me at (772) 475-0169.

Sincerely,

Royce Ashburn

May 25, 2024

Rio Indio

1233 South Brocksmitth Rd. Ft. Pierce, FL 34945

**Subject: Disaster Debris Removal Services**

Dear Mr. Luna,

This letter serves as notification of our interest to provide **Disaster Debris Removal Services, TDMS site services, and/or final disposal/recycling facility services** for Rio Indio Co. to utilize for disaster debris removal services throughout the state of Florida.

**Company Name:** Vazquez Foundations and Concrete LLC

**Office Address:** 106 osceola ave, fort pierce fl 34982

**Equipment on hand:** 2 skid steer and 4 dump trailers

If anything additional is needed feel free to reach me at 7723595864.

Sincerely, Alvaro Vazquez

May 25, 2024

Rio Indio

1233 South Brocksmith Rd. Ft. Pierce, FL 34945

**Subject: Disaster Debris Removal Services**

Dear Mr. Luna,

This letter serves as notification of our interest to provide **Disaster Debris Removal Services, TDMS site services, and/or final disposal/recycling facility services** for Rio Indio Co. to utilize for disaster debris removal services throughout the state of Florida.

Company Name: IEM trucking llc

Office Address: 301 N Graves rd

Equipment on hand: Two grapples one single and a double

If anything additional is needed feel free to reach me at 772-332-4589

Sincerely,

May 25, 2024

Rio Indio

1233 South Brocksmitth Rd. Ft. Pierce, FL 34945

**Subject: Disaster Debris Removal Services**

Dear Mr. Luna,

This letter serves as notification of our interest to provide **Disaster Debris Removal Services, TDMS site services, and/or final disposal/recycling facility services** for Rio Indio Co. to utilize for disaster debris removal services throughout the state of Florida.

**Company Name:** THE ABERCROMBIE COMPANY - ABCO, LLC

**Office Address:** 1300 SEAWAY DRIVE # C-5 FORT PIERCE, FL. 34949

**Equipment on hand:** 165 YARD DOUBLE GRAPPLE TRUCK, 125 YARD DOUBLE GRAPPLE TRUCK  
1-SKID STEER, 1-MINI EXCAVATOR

If anything additional is needed feel free to reach me at 772-216-9685.

Sincerely,  
DERRELL ABERCROMBIE

May 25, 2024

Rio Indio

1233 South Brocksmitth Rd. Ft. Pierce, FL 34945

**Subject: Disaster Debris Removal Services**

Dear Mr. Luna,

This letter serves as notification of our interest to provide **Disaster Debris Removal Services, TDMS site services, and/or final disposal/recycling facility services** for Rio Indio Co. to utilize for disaster debris removal services throughout the state of Florida.

**Company Name:** WILCO CONSTRUCTION INC

**Office Address:** 10751 ORANGE AVE, FORT PIERCE, FL 34945

**Equipment on hand:** SEE ATTACHED WORKING EQUIPMENT LIST & COPY OF LICENSES

If anything additional is needed feel free to reach me at 772-460-6928  
ROB@WILCOMARINECONSTRUCTION.COM

Sincerely,



Robert Williams  
President  
Wilco Construction Inc.  
Specializing in Marine Construction





**MARINE CONSTRUCTION**

**SEAWALLS • DOCKS • BOATLIFTS • PILE DRIVING**

10751 Orange Avenue | Fort Pierce, FL 34945 | T 772.460.6928 | F 772.460.6929 | Lic. SCC #131151016

**WORKING EQUIPMENT LIST**

- CRANES - 4 PCS LINKBELT L.S. 108B (45 TON CRAWLER CRANES)  
 4 PCS LINKBELT L.S. 98A (40 TON CRAWLER CRANES)  
 1 PC GROVE 30 TON R.T. HYDRO CRANE  
 1 PC LINKBELT L.S. 68 (20 TON CRAWLER CRANE)
  
- BARGES- B-2 (28' X 80' STEEL SECTIONAL SPUD BARGE 2007 MODEL)  
 HYDRO ONE (16' X 30' ALUM SELF PROPELLED WITH DECK MOUNTED HYDRO CRANE) -  
 REBUILT 2010  
 PLATFORM 2 PCS 10' X 20' ALUM WORK PLATFORMS/BARGES  
 A-FRAME (10' X 25' ALUM FIXED BOOM BARGE)  
 SHUGART 2 PCS 10' X 40' X 5' SECTIONAL BARGES  
 UNI-FLOATS - 12 PCS 8' X 18' X 6' SECTIONAL BARGES  
 HOPPER - 1 PC 40 YD CAPACITY DREDGE HOPPER SECTION
  
- BOATS- "BRUZER" 2002 PROGRESSIVE 12' X 26' STEEL PUSH/TUG BOAT WITH JOHN DEERE  
 POWER  
 WHALER 18' FIBERGLASS WORK/PUSH BOAT WITH OUTBOARD POWER  
 PONTOON 8' X 25' ALUM DECK/WORK BOAT WITH OUTBOARD POWER  
 "SCRAPPER" 2010 20' ALUM CUSTOM PUSH BOAT  
 "BUSTER" 20' STEEL PUSH/TENDER WITH OUTBOARD POWER  
 "WARRIOR" 2010 M.I.F. 14' X 26' 500 H.P. STEEL PUSH/TUG BOAT
  
- EARTH MOVING EQUIPMENT -  
 FR12-B 1988 FLAT ALIS 3 YD FRONT END LOADER  
 416-C 1999 CATERPILLAR 4X4 COMB. LOADER & EXT BACK HOE  
 773 1996 BOBCAT 773 SKID STEER LOADER WITH NUMEROUS ATTACHMENTS  
 2009 BOBCAT 330 CRAWLER MINI HYD. EXCAVATOR  
 2000 HITACHI EX100 HYD EXCAVATOR  
 1998 SAMSUNG SE 210 40,000 +/- LB HYD LONG REACH EXCAVATOR  
 2000 CASE 3 YD FRONT END LOADER  
 2016 KUBOTA 10,000 LB EXCAVATOR  
 2017 KUBOTA 8,000 LB EXCAVATOR  
 2015 DOOZAN DX225LC 55,000 +/- LB HYD. LONG REACH EXCAVATOR  
 2023 KUBOTA SVL65 TRACK LOADER  
 2023 KUBOTA U-55 EXCAVATOR  
 2010 KOMATZU PC-200 HYD. EXVATOR WITH HYDRO THUMB

- VEHICLES- 2008 DODGE 5500 4 X 4 FLATBED TRUCK  
 2016 FORD F-350 4 X 4 UTILITY TRUCK  
 2001 FREIGHTLINER TANDEM FL 70 DUMP TRUCK  
 2007 DODGE 3500 4 X 2 FLAT BED  
 2017 DODGE 5500 FLAT BED CREW  
 2022 DODGE 5500 FLAT BED CREW  
 (3) 2012 DODGE 3500 UTILITY TRUCKS WITH RACKS  
 2015 CHEVELOT 2500 UTILITY  
 2009 MACK T/A FLAT BED DUMP  
 2005 FORD F-650 FLAT BED DUMP  
 2005 FORD E350 KUV SERVICE VAN
- WELDERS- PORTABLE/ONSITE -MILLER 300 ARC/MIG WELDER WITH TORCHES AND CUSTOM TRAILER  
 SHOP-HOBART 200 MIG WELDER MILLER MIG/TIG, LINCOLN 250 GAS, 2 MILLER MIG WELDERS  
 METAL PRO 45 TON IRONWORKER  
 102 AMP PLASMA CUTTER  
 PORTABLE/ONSITE - LINCOLN GTX 250 ARC WITH CUSTOM TRAILER WITH 1 TORCHES, WIRE FEEDER AND FABRICATING TOOLS
- PILE HAMMERS- 2 PCS 4,000 LB GRAVITY, 2 PCS 2,500 LB GRAVITY, LINKBELT 180 DIESEL, ICE 42-S DIESEL, H&M H-65 VIRBO, JBC 1K AIR HAMMER, APE 55 VIBRO, 3 PCS MINI VIBROS
- CONCRETE PUMPS- 2000 MODEL C-30 HD MAYCO CONCRETE PUMP WITH 300 FT HOSE  
 2004 SCHWING P-88 2" WITH 300 FT HOSE
- MISC. TURBIDITY MONITOR (PORTABLE) NUMEROUS TRAILERS MISC., PILE DRIVING EQUIPMENT, JET PUMPS, CLAM BUCKETS, DRAG BUCKETS, GENERATORS, AIR COMPRESSORS, POWER & HAND TOOLS PRESTRESSED CONCRETE PILINGS, CONCRETE SEAWALL PANELS, CONCRETE TIEBACK ANCHORS, SHEET PILING, TIMBER PILING, FORMS, HARDWARE, RIGGING, TURBIDITY CURTAIN NUMEROUS SKID STEER AND MINI-X ATTACHMENTS AND MORE
- OFFICE WITH SHOP AND 15 ACRES YARD (CASTING YARD & STORAGE FACILITY)

May 25, 2024

Rio Indio

1233 South Brocksmitth Rd. Ft. Pierce, FL 34945

**Subject: Disaster Debris Removal Services**

Dear Mr. Luna,

This letter serves as notification of our interest to provide **Disaster Debris Removal Services, TDMS site services, and/or final disposal/recycling facility services** for Rio Indio Co. to utilize for disaster debris removal services throughout the state of Florida.

Company Name: Michael Smith Inc

Office Address: 1429 Carlton Rd Port St Lucie, FL 34987

Equipment on hand: \_\_\_\_\_

240 Kom 70ft trackhoe } cleanout bucket  
220 Kom 30ft trackhoe } Thumb  
IHI 35 trackhoe 685 keboy Grader  
Kubota 75 skidsteer 670B John Deere Grader  
If anything additional is needed feel free to reach me at 772-370-3234

Sincerely,

Michael Smith  
Insured + w/comp.

D-51 DOZER  
D-85 DOZER  
Peterbilt Grapple Truck + Container  
2 off Road dump Trucks 25 yd  
34 yd Trash Truck  
Semi + 55ton lowboy trailer  
John Deere 544H loader } bucket  
936 Cat loader }  
a.2.kie

May 25, 2024

Rio Indio

1233 South Brocksmitth Rd. Ft. Pierce, FL 34945

**Subject: Disaster Debris Removal Services**

Dear Mr. Luna,

This letter serves as notification of our interest to provide **Disaster Debris Removal Services, TDMS site services, and/or final disposal/recycling facility services** for Rio Indio Co. to utilize for disaster debris removal services throughout the state of Florida.

**Company Name:** L&L Trucking Inc

**Office Address:** 5880 Tedder Rd ft pierce FL 34947

**Equipment on hand:** 5 self loaders 2 skid steers

If anything additional is needed feel free to reach me at 772/519/4393.

Sincerely,

May 25, 2024

Rio Indio

1233 South Brocksmitth Rd. Ft. Pierce, FL 34945

**Subject: Disaster Debris Removal Services**

Dear Mr. Luna,

This letter serves as notification of our interest to provide **Disaster Debris Removal Services, TDMS site services, and/or final disposal/recycling facility services** for Rio Indio Co. to utilize for disaster debris removal services through out the state of Florida.

**Company Name:** OC Land Clearing, LLC

**Office Address:** 640 G Rd, LaBelle, FL 33935

**Equipment on hand:** 8 Dump trailers, 6 Dump truck, 7 skid steer  
4 front loaders, 5 Excavators.

If anything additional is needed feel free to reach me at 863-673-6632

Sincerely,

May 25, 2024

Rio Indio

1233 South Brocksmitth Rd. Ft. Pierce, FL 34945

**Subject: Disaster Debris Removal Services**

Dear Mr. Luna,

This letter serves as notification of our interest to provide **Disaster Debris Removal Services, TDMS site services, and/or final disposal/recycling facility services** for Rio Indio Co. to utilize for disaster debris removal services throughout the state of Florida.

**Company Name:** MMJE LLC

**Office Address:** 2802 Placid Ave, Fort Pierce FL 34982

**Equipment on hand:** Grapple truck

If anything additional is needed feel free to reach me at Pablo Macías (561)213-3283.

Sincerely,

May 25, 2024

Rio Indio

1233 South Brocksmitth Rd. Ft. Pierce, FL 34945

**Subject: Disaster Debris Removal Services**

Dear Mr. Luna,

This letter serves as notification of our interest to provide **Disaster Debris Removal Services, TDMS site services, and/or final disposal/recycling facility services** for Rio Indio Co. to utilize for disaster debris removal services throughout the state of Florida.

**Company Name:** JJBM LLC

**Office Address:** 2802 Placid Ave, Fort Pierce FL 34982

**Equipment on hand:** 6 trailers, 3 skid steer loaders, 1 bucket truck

If anything additional is needed feel free to reach me at José Brizuela (561)213-3211

Sincerely,

May 25, 2024

Rio Indio

1211 South Brocksmith Rd. Ft. Pierce, FL 34945

Subject: Disaster Debris Removal Services

Dear Mr. Tomo,

This letter serves as notification of our interest to provide Disaster Debris Removal Services, TDMS site services, and/or final disposal/recycling facility services for Rio Indio Co. to utilize for disaster debris removal services throughout the state of Florida

Company Name: Avera Trucking Inc.

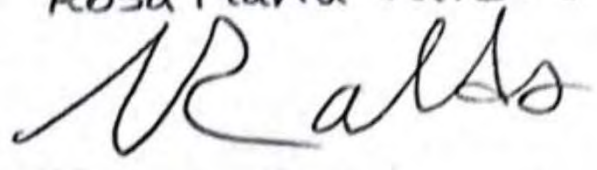
Office Address: 3901 Metzger Rd, Fort Pierce, FL 34947

Equipment on hand: 2 Dump truck and the crapple Truck with trailer.

If anything additional is needed feel free to reach me at 772-985-5722.

Sincerely,

Rosa Maria Valdes





May 25, 2024

Rio Indio

1233 South Brocksmitth Rd. Ft. Pierce, FL 34945

**Subject: Disaster Debris Removal Services**

Dear Mr. Luna,

This letter serves as notification of our interest to provide **Disaster Debris Removal Services, TDMS site services, and/or final disposal/recycling facility services** for Rio Indio Co. to utilize for disaster debris removal services throughout the state of Florida.

**Company Name:** Saldana Tractor and Land services LLC

**Office Address:** 1010 Colonial Rd. Fort Pierce, FL 34950

**Equipment on hand:** Two dump trucks, two skid steers, box blade tractor, two Gooseneck flatb

If anything additional is needed feel free to reach me at [MiguelSaldana1171@nail.com](mailto:MiguelSaldana1171@nail.com)

May 25, 2024

Rio Indio

1233 South Brocksmith Rd. Ft. Pierce, FL 34945

**Subject: Disaster Debris Removal Services**

Dear Mr. Luna,

This letter serves as notification of our interest to provide **Disaster Debris Removal Services, TDMS site services, and/or final disposal/recycling facility services** for Rio Indio Co. to utilize for disaster debris removal services throughout the state of Florida.

Company Name: Tony's Tree Service, Inc.

Office Address: 10182 Se Williams Dr. Hobe Sound FL 33445  
Mailing - P.O. Box 8123 Hobe Sound, FL 33475

Equipment on hand: Please see attachment

If anything additional is needed feel free to reach me at 772-546-0211 office  
772-203-1041 - Tony cell

Sincerely,

**Tony's Tree Service, Inc.**  
P.o. Box 8123  
Hobe Sound, Fl. 33475  
Email – [tonykbtp@comcast.net](mailto:tonykbtp@comcast.net)  
Ph. (772) 546-0211 Fx. (772) 546-2447

**List of Equipment**

- 1. Bobcat T750 Compact Track loader – with Grapple root**
- 2. Bobcat T770 Compact Track loader – with Grapple root**
- 3. Kubota R630- with Grapple**
- 4. TCM loader**
- 5. Komatsu WA-380- Wheel Loader**
- 6. New Holland Tractor-3930**
- 7. Komatsu WA300-1 Loader**
- 8. Bobcat e35 Mini Excavator**
- 9. CAT 336EL Excavator w/ Hydraulic Thurnb**
- 10. Kubota Excavator**
- 11. Diamond Z cut Grinder**
- 12. Caterpillar 938G wheel Loader**
- 13. 2011 Excavator Kobulco sk210-8E with**
- 14. Roll off Truck with (13) Containers**
- 15. (35) yard Grapple trucks- (04)**
- 16. Bucket trucks- 60ft varies**
- 17. Dump trucks**

May 25, 2024

Rio Indio

1233 South Brocksmith Rd. Ft. Pierce, FL 34945

**Subject: Disaster Debris Removal Services**

Dear Mr. Luna,

This letter serves as notification of our interest to provide **Disaster Debris Removal Services, TDMS site services, and/or final disposal/recycling facility services** for Rio Indio Co. to utilize for disaster debris removal services throughout the state of Florida.

**Company Name:** Treecycle Land Clearing Inc.

**Office Address:** 5019 80th Terr s.  
Lake Worth, FL 33467

**Equipment on hand:** See attached

If anything additional is needed feel free to reach me at 561-262-4714.

Sincerely,

*Sean Casey*

Equip No	Type	Equip Year	Description	Mfg	Model
B03	Buncher	2007	Feller Buncher Rubber Tire	Tiger Cat	M726E
B04	Buncher	2011	Feller Buncher Track	Tiger Cat	822C 12-18
D-01	Dozer	2014	Dozer	Catapillar	D6NLGP
E05	Excavator	2004	Excavator EC290	Volvo	290
E06	Excavator	2005	Excavator(Trackhoe)	Hitachi	450
E07	Excavator	1995	Excavator - Rubber Tire	Volvo Ackerman	230B
E08	Excavator	2020	Excavator 300	John Deere	300
E09	Excavator	2020	Excavator 250 G	John Deere	250G
E10	Excavator	2020	Excavator 250 D	CASE	250D
E11	Excavator	2023	Excavator 250 P	John Deere	250 P
E12	Excavator	2023	Excavator CX 300E		
G11	Grinder	2011	Grinder Rubber Tire	Morbark	6604
G12	Grinder	2013	Grinder Rubber Tire	Morbark	6603
TG16	Grinder	2022	Grinder	Tiger Cat	6900
L14	Loader	2003	Loader L70	Volvo	L70
L17	Loader	2016	Loader L110H -1220	Volvo	L110
L18	Loader	2016	Loader L110H -1241	Volvo	L110
L19	Loader	2016	Front Loader 724K	John Deere	724K
L20	Loader	2006	Wheel Loader	Volvo	L90E
L21	Loader	2021	724P Wheel Loader	John Deere	724P
L22	Loader	2024		Volvo	L120H
S21	Skidder	2007	Skidder 648	John Deere	648
S22	Skidder	2016	Skidder 648 L	John Deere	648L
RE-01	300 CXD		EXCAVATOR TRACKHOE 250	CASE	
RE-03			Wheel Loader/Grapple	Doosan	507024-
GT02	Truck	2019	Grapple Truck	Peterbilt	N6453S
T02	Truck	2005	Wash Truck	Ford	F350SD Utility
T03	Truck	2005	Crane Truck	Ford	F550
T10	Truck	2009	Willy	Chevy	Silverado 2500
T12	Truck	2011	Silt Fence	Chevy	Silverado 2500
T15	Truck	2014	Flores 2014	Ford	F450

T16	Truck	2016	TY	Chevy	Silverado 350 4WD Utility
T19	Truck	2020	Eric 2020	Ford	F450 SD Utility
T20	Truck	2021	David Casey	GMC	Seirra 2500
T21	Truck	2008	Mechanic Truck	Chevy	Chevy 5500 C
T22	Truck	2017	Red	Chevy	Silverado 2500
T23	Truck	2021	Steve Lavoie	GMC	Sierra 2500
T24	Truck	2020	Dan Casey	Ford	F-150
T25	Truck	2024	Sean Casey	GMC	Sierra 2500
T26	Truck	2024	Robert Flores	Ford	F-450 4x4
FT10	Fuel Truck	2000	Fuel Truck	Sterling	
THB01	Telehandler Bobcat	2001	Telehandler Bobcat	Bobcat	V518
THF08	Telehandler Forklift	2006	JCB 520 Forklift	JCB	520
TR08	Trailer	2012	HDME	HDME	2012 HDME TRAILER
TR09	Trailer	2007	Enclosed Trailer	Enclosed	SWTM
TR16	Trailer	2018	TRAVEL TRAILER	Forest River	Tracer 3200BHT Travel Trailer
TR17	Grapple Trailer	2019	Grapple Trailer	RMPT	Grapple Trailer
TR18	Trailer	2022	Silt Fence Trailer	14TL-22	Big Tex Trailer
TRN22	Trencher		Trencher - Track	Vermeer	RTX450
TRN23	Trencher		Rock Trencher	Vermeer	RTX450
TRN24	LayMor		3 Wheel Broom		SM300
	UTV	2016	All Terrain		
			Grapple Knuckelboom		
TR04	Trailer	2005		Trailer	Big Tex Dump Trailer

May 25, 2024

Rio Indio

1233 South Brocksmitth Rd. Ft. Pierce, FL 34945

**Subject: Disaster Debris Removal Services**

Dear Mr. Luna,


This letter serves as notification of our interest to provide **Disaster Debris Removal Services, TDMS site services, and/or final disposal/recycling facility services** for Rio Indio Co. to utilize for disaster debris removal services throughout the state of Florida.

**Company Name:** Lopez Trucking LLC

**Office Address:** 5516 NW Downs st, Port Saint Lucie FL 34986

**Equipment on hand:** 2 self loaders with Trailers/ 1 Dump Truck

If anything additional is needed feel free to reach me at 772-201-0467.

Sincerely,  


May 25, 2024

Rio Indio

1233 South Brocksmith Rd. Ft. Pierce, FL 34945

**Subject: Disaster Debris Removal Services**

Dear Mr. Luna,

This letter serves as notification of our interest to provide **Disaster Debris Removal Services, TDMS site services, and/or final disposal/recycling facility services** for Rio Indio Co. to utilize for disaster debris removal services throughout the state of Florida.

**Company Name:** V&R SERVICES.FL,INC

**Office Address:** 3106 dame rd Fort pierce Fl 34981

**Equipment on hand:** 1 double barrel grapple truck 125 yds  
1 single grapple truck 55 yds  
1 dump truck

If anything additional is needed feel free to reach me at (316)761-5094

Sincerely,



• Additional AshBritt Subcontractors



May 25, 2024

AshBritt, Inc.  
565 E. Hillsboro Blvd  
Deerfield Beach, FL 33441

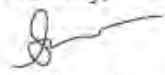
**Subject: Disaster Debris Removal Services for the City of Port Saint Lucie, FL**

Dear Mr. Knight,

This letter serves as notification of our interest to provide the City of **Port St. Lucie, FL** & AshBritt, Inc., with potential **Disaster Debris Removal Services, TDMS site services, and/or final disposal/recycling facility services** for AshBritt to utilize in the event they are awarded the contract, and are activated for post Disaster Debris Removal Services during the contract's term.

- **Company Name:** Touchdown Logistics LLC
- **Office Location:** Wesley Chapel, Florida
- **TDMS/or Final Disposal Site Location (if applicable):** \_\_\_\_\_
- **TDMS/or Final Disposal Site Usable Space (if applicable):**  
\_\_\_\_\_  
\_\_\_\_\_
- **Available Equipment Resources:** Backhoe, Loader, Triaxle Dump Trucks, End Dump Truck, Debris Trailers \_\_\_\_\_

If anything additional is needed feel free to reach me at 8137842310 Shedric Graham

Sincerely,  
  
Shedric Graham  
8137842310  
www.tdlogistics.net



U S D O T : 2 9 6 9 9 4 2 D U N S : 0 7 5 4 4 0 2 5 6  
C A G E : 8 6 L V 8 U E I : R W I K M Y 7 7 M J K 3

6201 Cedar Glen Drive  
Wesley Chapel, FL 33544  
www.tdlogistics.net  
touchdownlogisticsllc@gmail.com  
813-784-2310  
352-602-8810



**MBE/SBE Certifications:**  
State of Florida  
Moffit Hospital  
FL Dept of Transportation  
City of Tampa  
Port of Tampa  
Tampa International Airport  
Hillsborough County

**Florida UCP DBE Directory**

Number of Vendors Returned: 1  
Selection Criteria:  
Vendor : TOUCHDOWN LOGISTICS LLC

Vendor Name:	<a href="#">TOUCHDOWN LOGISTICS LLC</a>		
DBE Certification:	CERTIFIED	MBE Certification:	ACDBE Status: N Statewide Availability: Y
DBA:		Former Name:	
Business Description:	DUMP TRUCK HAULER		
Mailing Address:	6201 CEDAR GLEN DRIVE WESLEY CHAPEL FL 33544		
Contact Name:	TANNETTE GRAHAM	Phone:	(352) 602-8810
Email:	<a href="mailto:TOUCHDOWNLOGISTICSLLC@GMAIL.COM">TOUCHDOWNLOGISTICSLLC@GMAIL.COM</a>	Web Site:	
Fax:			

**Certified NAICS**

423320	Brick, Stone, and Related Construction Material Merchant Wholesalers
484110	General Freight Trucking, Local
484121	General Freight Trucking, Long-Distance, Truckload
484122	General Freight Trucking, Long-Distance, Less Than Truckload
484220	Specialized Freight (except Used Goods) Trucking, Local
484230	Specialized Freight (except Used Goods) Trucking, Long-Distance

4678 Landscaping Inc

May 25, 2024

AshBritt, Inc.  
565 E. Hillsboro Blvd  
Deerfield Beach, FL 33441

**Subject: Disaster Debris Removal Services for the City of Port Saint Lucie, FL**

Dear Mr. Knight,

This letter serves as notification of our interest to provide the City of **Port St. Lucie, FL** & AshBritt, Inc., with potential **Disaster Debris Removal Services, TDMS site services, and/or final disposal/recycling facility services** for AshBritt to utilize in the event they are awarded the contract, and are activated for post Disaster Debris Removal Services during the contract's term.

- **Company Name:** 4678 Landscaping Inc
- **Office Location:** 4440 Devinshire Fields loop Plant City FL 33567
- **TDMS/or Final Disposal Site Location (if applicable):** \_\_\_\_\_
- **TDMS/or Final Disposal Site Usable Space (if applicable):**  
\_\_\_\_\_  
\_\_\_\_\_
- **Available Equipment Resources:** Trailer, dump truck  
\_\_\_\_\_

If anything additional is needed feel free to reach me at 813 850-7958.

Sincerely,



5389 N. Nob Hill Road  
Sunrise, FL 33351  
Ph 954.495.1710 | Fax 813.944.4959

June 3, 2024

Mr. Dow Knight, Senior Vice President  
AshBritt, Inc.  
565 E. Hillsboro Blvd.  
Deerfield Beach, Florida 33441

Subject: **Letter of Intent to Provide Subconsultant Services  
Disaster Debris Removal Services for the City of Port Saint Lucie, Florida**

Dear Mr. Knight,

We appreciate the opportunity to join your team for the above referenced City of Port Saint Lucie project. Please accept this letter as AREHNA Engineering's commitment to provide the City of Port St. Lucie, FL & AshBritt, Inc., with potential Disaster Debris Removal Services, TDMS site services, and/or final disposal/recycling facility services for AshBritt to utilize in the event they are awarded the contract and are activated for post Disaster Debris Removal Services during the contract's term. We understand the scope of work requested and commit qualified and experienced resources.

**Requested Information:**

Company Name: AREHNA Engineering, Inc.  
Office Location: 5389 N. Nob Hill Road, Sunrise, Florida 33351  
Phone: 954.495.1710

Available Equipment Resources: 3 Drill Rigs  
Personnel Resources: 12 PE's, 8 EI's

Additionally, we are making known by issuance of this letter that AREHNA and certified Woman Owned firm with the State of Florida and Disadvantage Business Enterprise DBE and SBE with the FDOT.

We look forward to working with you on this important contract. If we can be of further assistance, please do not hesitate to contact us at 813-944-3464.

Sincerely,

A handwritten signature in blue ink that reads "Jessica McRory".

Jessica McRory, PE  
President

Attachment: MBE Certificate  
DBE/SBE Certificate



*Florida Unified Certification Program*  
**Disadvantaged Business Enterprise (DBE)  
Certificate of Eligibility**

*AREHNA ENGINEERING INC*  
**MEETS THE REQUIREMENTS OF 49 CFR, PART 26**  
*APPROVED NAICS CODES:*  
541330, 541990, 541380

*Samuel (Sammy) Febres*  
*DBE & Small Business Development Manager*  
*Florida Department of Transportation*



# State of Florida

## Woman Business Certification

AREHNA Engineering, Inc.

Is certified under the provisions of  
287 and 295.187, Florida Statutes, for a period from:  
07/10/2023 to 07/10/2025



J. Todd Inman  
Florida Department of Management Services



Office of Supplier Diversity  
4050 Esplanade Way, Suite 380  
Tallahassee, FL 32399  
850-487-0915  
[www.dms.myflorida.com/osd](http://www.dms.myflorida.com/osd)



May 25, 2024

AshBritt, Inc.  
565 E. Hillsboro Blvd  
Deerfield Beach, FL 33441

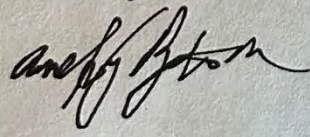
**Subject: Disaster Debris Removal Services for the City of Port Saint Lucie, FL**

Dear Mr. Knight,

This letter serves as notification of our interest to provide the City of **Port St. Lucie, FL** & AshBritt, Inc., with potential **Disaster Debris Removal Services, TDMS site services, and/or final disposal/recycling facility services** for AshBritt to utilize in the event they are awarded the contract, and are activated for post Disaster Debris Removal Services during the contract's term.

- Company Name: **Anthony Bertram Hauling llc**
- Office Location: **1003 SW 7th Ave Okeechobee Fl. 34974**
- TDMS/or Final Disposal Site Location (if applicable): \_\_\_\_\_
- TDMS/or Final Disposal Site Usable Space (if applicable):  
\_\_\_\_\_  
\_\_\_\_\_
- Available Equipment Resources: **2) Knuckle booms W/ Trailers 75 & 85yds  
Mini Excavator w/grinder attachment Skid Steer w/grinder attachment**

If anything additional is needed feel free to reach me at **(863)634-2480**

Sincerely, **Anthony Bertram**  




May 25, 2024

AshBritt, Inc.  
565 E. Hillsboro Blvd  
Deerfield Beach, FL 33441

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• **Company Name:** Bolide Construction LLC •

**Office Location:** 3950 SW Hwy 17, Arcadia FL 34956

• **TDMS/or Final Disposal Site Location (if applicable):** \_\_\_\_\_

• **TDMS/or Final Disposal Site Usable Space (if applicable):**  
\_\_\_\_\_  
\_\_\_\_\_

• **Available Equipment Resources:** Excavator, Loaders, Barges,, Marsh Buggies, Jaraffs etc  
\_\_\_\_\_

If anything additional is needed feel free to reach me at 616-318-0151

Sincerely,





May 25, 2024

AshBritt, Inc.  
565 E. Hillsboro Blvd  
Deerfield Beach, FL 33441

**Subject: Disaster Debris Removal Services for the City of Port Saint Lucie, FL**

Dear Mr. Knight,

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- **Company Name:** LNA Maintenance
- **Office Location:** 2403 Royal Palm Dr Fort Pierce Florida 34982
- **TDMS/or Final Disposal Site Location (if applicable):** \_\_\_\_\_
- **TDMS/or Final Disposal Site Usable Space (if applicable):**  
\_\_\_\_\_  
\_\_\_\_\_
- **Available Equipment Resources:** 5 to 7 Trucks With Trailers  
\_\_\_\_\_

If anything additional is needed feel free to reach me at 772-370-1190

Sincerely,

Noé Luna



May 25, 2024

AshBritt, Inc.  
565 E. Hillsboro Blvd  
Deerfield Beach, FL 33441

**Subject: Disaster Debris Removal Services for the City of Port Saint Lucie, FL**

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- **Company Name: SOUTH FLORIDA GRADING CORP.**

- 
- **Office Location:4217 SW HIGH MEADOW BLVD, PALM CITY, FL 34990**

- **TDMS/or Final Disposal Site Location (if applicable): STATE APPROVED LANDFILL**

- **TDMS/or Final Disposal Site Usable Space (if applicable):**  
N/A

---

**Available Equipment Resources:EXCAVATORS, LOADERS,GRAPPEL TRUCKS, END DUMPS, GOOSE NECK TRAILERS, ENCLOSED BOX TRAILERS AND DUMP TRUCKS.**

---

If anything additional is needed feel free to reach me at 772-448-4985

Sincerely,

TIM REYNOLDS  
SOUTH FLORIDA GRADING CORP.



May 25, 2024

AshBritt, Inc.  
565 E. Hillsboro Blvd  
Deerfield Beach, FL 33441

**Subject: Disaster Debris Removal Services for the City of Port Saint Lucie, FL**

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- **Company Name:** Aguilar Group Trucking, LLC
- **Office Location:** 12850 85th ST Fellsmere, FL 32948
- **Available Equipment Resources:** Grapple truck with an attachable trailer (loads 125 yrs total)

If anything additional is needed feel free to reach me at (772) 473-5820 or via email at [aguilargrouptrucking@gmail.com](mailto:aguilargrouptrucking@gmail.com)

Sincerely,


Jaime Gamez

- **Long-Term Subcontracting Partners**

During the critical first stages of disaster recovery, local subcontractors who are themselves affected by the event may be hampered in their ability to immediately respond. This is where larger, geographically independent firms excel. Their readily available resources and prior experience enable them to spearhead initial mobilization efforts while simultaneously supporting local businesses as operations scale up.

Our established network of trusted offsite subcontractors possesses extensive expertise in FEMA documentation, reimbursement procedures, and disaster project management. These partnerships ensure a swift and efficient debris removal response, ultimately helping communities recover faster.

<b>Subcontractor</b>	<b>Years of Debris Experience</b>	<b>Project Function</b>
Rio Indio Co.	20	ROW debris collection, TDMS management and reduction, and haul-out services.
County Waste, Inc.	25	ROW debris collection, TDMS management and reduction, and haul-out services.
Dorado Services Inc.	25	ROW debris collection, TDMS management and reduction, and haul-out services.
Doug Conner Inc. (WBE)	30	ROW debris collection, TDMS management and reduction, and haul-out services.
Catfish Construction (SDVOSB/DBE/WBE)	8	ROW debris collection, debris site management
Northern Tree Service, Inc.	30	ROW debris collection, TDMS management and reduction, and haul-out services.
Paul Bunyan, Inc.	25	ROW debris collection and TDMS management and reduction.
Kansas City Tree Services	35	ROW debris collection, PPDR, TDMS management and reduction, and haul-out services.
Tri-Rivers Logging	30	ROW debris collection, TDMS, and hazardous tree removal.
K&E Excavating	25	ROW, Demolition, TDMS Management, reduction, and haul-out services

 <p><b>RIO INDIO</b> HAULING DUMPSTERS DEBRIS REMOVAL HECTOR LUNA PRESIDENT 772-200-7334 rioindio@gmail.com 1233 S BROCKSMITH RD. FT PIERCE, FL 34981</p>	<p>1233 S. Brocksmith Rd. Ft. Pierce, FL 34981</p> <p>ROW debris collection, debris site management and reduction, and haul-out services.</p>
----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	-----------------------------------------------------------------------------------------------------------------------------------------------


Rio Indio Co. is the Port Saint Lucie expert in the removal, management, and disposal of construction, demolition, and vegetative debris. They are a certified Minority Owned Business (MBE) and Historically Underutilized Business (HUBZone) headquartered in Ft. Pierce, FL. **In September of 2022, Rio Indio augmented the City of Port St. Lucie's waste hauling contract by providing 20 self-loading grapple trucks and ensured the vegetative debris removal routes were completed ahead of the requested schedule by the City.**

Rio Indio has been providing debris removal services to local county governments, private sector waste companies, and other local agencies for 20 years and has removed over 2,500,000 cubic yards of debris over their history.

Rio Indio offers a host of services including 15 Self-Loading Grapple Trucks - (30 - 140 Cubic Yard capacities).

### Additional Debris Removal Experience Overview

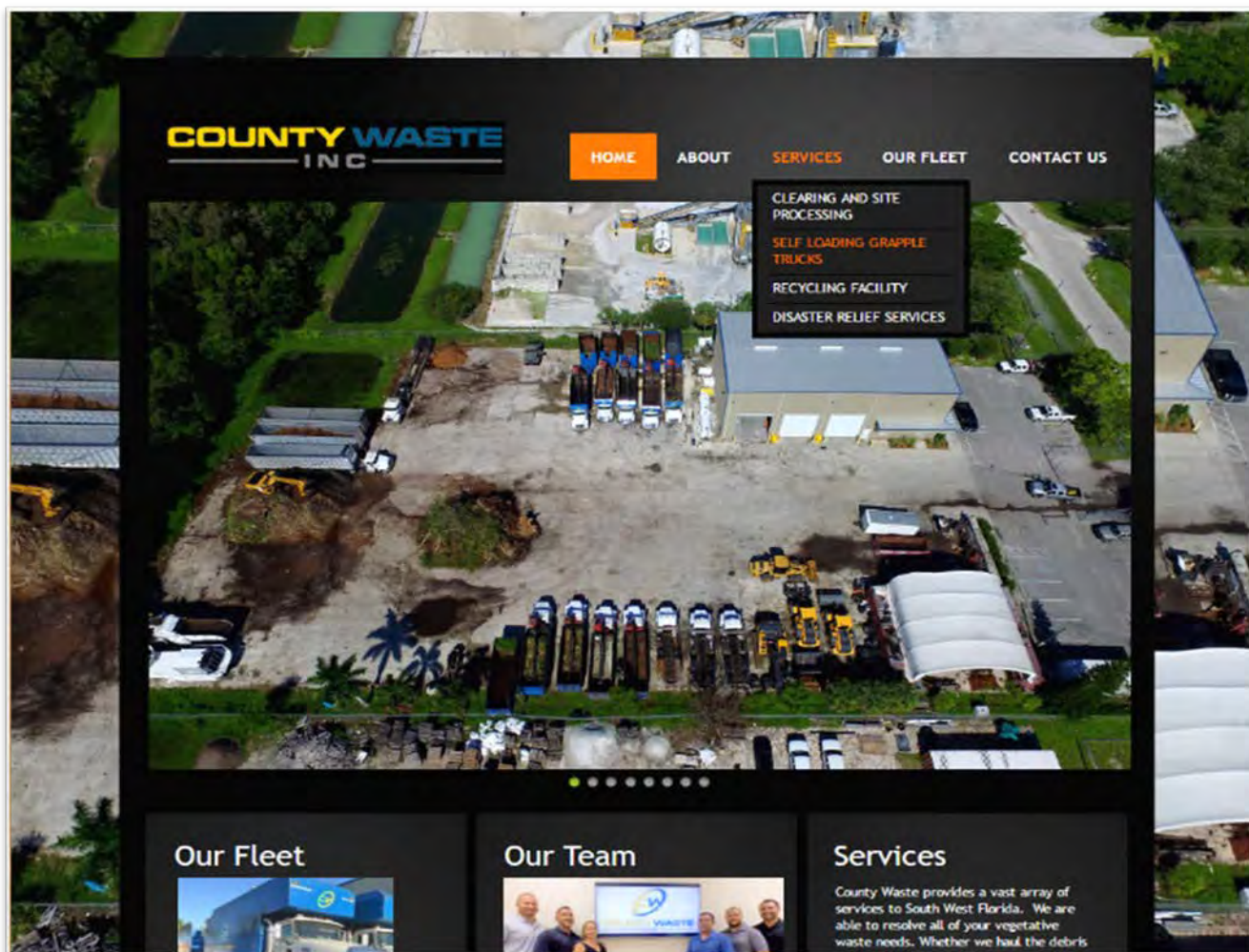
- ▶ 2023: Provided 5 self-loading grapple trucks that hauled over 10,000 cubic yards of debris from Windsor and Orchard Island in Indian River County, FL.
- ▶ 2022: Subcontractor for AshBritt Inc. for Brevard County, FL with 10 self-loading grapple trucks during the cleanup efforts in response to Hurricane Nicole and Ian.
- ▶ 2022: Augmented Hillsboro County's normal vegetative waste-hauling contract by working with FCC.
- ▶ 2017: Subcontractor for AshBritt Inc. in Palm Beach County in response to Hurricane Irma.
- ▶ 2016: Subcontractor for AshBritt Inc. in Martin County, FL in response to Hurricane Matthew.


	8060 Mainline Parkway Fort Myers, FL 33912
	ROW debris collection, debris site management and reduction, and haul-out services.

County Waste Inc. has been an industry leader for over 25 years in the vegetative management and processing field. They have incorporated our shared experiences from working large-scale natural disasters into their local debris hauling methodology. Their logistical expertise enables to haul any amount of debris from various locations while keeping overall costs down.

AshBritt utilized County Waste in multiple jurisdictions in response to the following disaster events:

- ▶ 2022 Kentucky Flooding
- ▶ 2022 Hurricane Ian
- ▶ 2021 Hurricane Ida
- ▶ 2018 Hurricane Michael
- ▶ 2017 Irma
- ▶ 2017 Harvey
- ▶ 2016 Matthew
- ▶ 2015 California Valley Fire
- ▶ 2012 Hurricane Sandy
- ▶ 2011 CT & MA Severe Storms
- ▶ 2008 Hurricane Ike
- ▶ 2005 Hurricane Katrina
- ▶ 2005 Hurricane Wilma
- ▶ An array of other projects.




	195 W Seminole Blvd, Sanford, FL 32771
	ROW debris collection, debris site management and reduction, and haul-out services.

Dorado Services, Inc. is a Sanford, Florida-based, HUB Zone small business with 25 years of experience and current holder of USACE SATOC contracts for debris removal. Dorado can self-perform and mentor others in all phases of disaster recovery.

AshBritt utilized Dorado Services, Inc. in multiple jurisdictions in response to the following disaster events:

- ▶ 2022 Hurricane Ian
- ▶ 2018 Hurricane Michael
- ▶ 2017 Hurricane Irma
- ▶ 2017 Hurricane Harvey
- ▶ 2016 Hurricane Matthew
- ▶ 2012 Hurricane Sandy
- ▶ 2011 CT & MA Severe Storms
- ▶ 2008 Hurricane Ike
- ▶ 2005 Hurricane Katrina
- ▶ 2005 Hurricane Wilma
- ▶ An array of other projects



**DORADO SERVICES**  
A HUBZone Certified Company

**ENVIRONMENTAL AND ENGINEERING SERVICES**


HOME | WASTE SERVICES | FACILITIES MAINTENANCE | ENVIRONMENTAL SERVICES | **DISASTER RECOVERY** | DEMOLITION SERVICES | AIRFIELDS | CONTACT US

**DISASTER RECOVERY**

Communities are vulnerable to five potential hazards that could cause major or catastrophic destruction: hurricanes, tornados, floods, wildfires, ice storms. Dorado is capable of providing a wide variety of services on an immediate basis to communities in need.

- Emergency Road Clearance
- Debris Removal, Reduction, Processing & Recycling
- Temporary Debris Storage & Reduction Site (TDSRS) Construction & Management
- Marine Removal, Recovery and Salvage
- Emergency Supplemental Collection of Residential & Commercial Solid Waste
- Hazardous Waste Collection, Transport, Staging and Permanent Disposal Demolition of Unsafe Structures
- Decontamination & Cleanup
- Beach Restoration
- Fire Suppression Support

All Rights Reserved ©2004 Dorado Services Inc. Designed by MILORIAN

	<p>830 Paw Prints Avenue, Melbourne, FL 32935</p> <p>ROW debris collection, debris site management and reduction, and haul-out services.</p>
-----------------------------------------------------------------------------------	----------------------------------------------------------------------------------------------------------------------------------------------

**Doug Connor Inc.** has been a Brevard County local woman-owned business for 30 years in the vegetative management and processing field. They conduct commercial and residential projects throughout the region. These range from construction development, recycled concrete aggregates, and vegetative debris removal. Doug Conner Inc. has worked with AshBritt on multiple projects in response to:

- ▶ 2022 Hurricane Nicole
- ▶ 2022 Hurricane Ian
- ▶ 2017 Irma
- ▶ 2016 Matthew



**EXECUTIVES:** Doug Connor, founder/owner;  
Dana Connor, CEO

.....

**FOUNDED:** 1985

.....

**LOCATION:** Melbourne

.....

**WEBSITE:** DCIonsite.com

**DESCRIPTION:**

For 29 years, Doug Connor Inc. (DCI) has ensured the quality, timely and cost effective completion of a wide range of commercial and residential projects. Today, Doug Connor and his daughter CEO Dana Connor lead the company, which provides construction site development, recycled concrete aggregates and vegetative debris removal.

Recycled concrete aggregate (RCA), an engineered and tested product made from 100 percent recycled material, is a specialized concrete crushing service yielding multiple aggregate products. Clean concrete from demolition projects is densified and then crushed and screened to produce variations of aggregate materials. Producing a product from recycled materials lowers costs and increases the "green" factor for construction projects.

The company's range of products are beneficial to both the general contractor of a large construction site and to the residential consumer purchasing alternative gravel products. DCI produces the following RCA: fines, #57 stone, sub-base, pea rock, bedding stone, rubble rip-rap, and FDOT-certified road base. DCI is the only source of RCA FDOT-certified road base on the entire east coast of Florida.

There are many benefits of using RCA. DCI accepts clean concrete free of charge, and it is recycled onsite in lieu of hauling and disposing of this material in our landfills taking up valuable space. Crushed concrete is stronger and will outlast other limestone products. RCA is the most cost effective aggregate sold in the area.






327 Magnolia Avenue Merritt Island, FL 32952

ROW debris collection and debris site management.

**Catfish Construction** is one of the fastest growing Veteran, Woman, and Minority-Owned debris removal and construction companies in Florida. They strive to be our customer's preferred resource for construction-based issues, and emergency response and are a one-stop shop for anything civil construction. Starting with clearing, grubbing, demolition, and hauling, they can handle each phase of debris removal.



# CATFISH CONSTRUCTION

## CAPABILITY STATEMENT

### CORE COMPETENCIES

Established in 2017, Catfish Construction is your one stop shop for anything civil construction related. We specialize in emergencies with a 24-48 hour response time. For services such as:

- Sewer and Waterline Repairs
- Lift station analysis/repairs
- Sinkhole and Manhole Rehab
- Outfall/Erosion Problems
- Flooding and Storm Damages
- Storm Response Services

In addition, Catfish Construction is capable of installing new, and tying into existing utilities, providing services on new buildings and entities such as:

- Hospitals/Medical Plants
- Apartments
- High End Residential Homes
- Hotels/Resorts
- Gas Stations

### PAST PERFORMANCE

- Jose Caballero - City of Hialeah, Senior Storm Water Manager (305) 457-3747, jecab205@hialeahfl.gov
- Cedric Coleman - City of Sanford, Operations Mgr (407) 416-3421, Cedric.Coleman@sanfordfl.gov
- Joseph Gianni - St. Lucie Habitat for Humanity - Operations Mgr (772) 454-1137, josephgianni@habitat.org
- Mike Madley - City of Coral Springs - Utility Coordinator (954) 858-1079, mmadley@coralsprings.org
- Tim Coble - City of Sunrise - Operations Manager (954) 650-6403
- Millar Pipelins - Midflora Catfish Construction Operations Manager (304) 482-1923, Millar@catfishconstruction.com
- Gary Dill Siteworks - Owner - (407) 236-1975, gary.siteworks@ic@gmail.com

### COMPANY DATA

**Licenses and Certifications**

- Cert. Gen. Contractor (CGC) 15204101
- NASSCO pipe Inspector, LADY, MACH, HACH
- MDT Advanced
- OSHA 30 Certified
- Trench and Confined Space Certified
- Cert. 3rd Flod. Over 1/4" underwater repairs
- Advanced CD9

**State and Federal Certifications**

- **CVE, SDWOSS** (Service Disabled Veteran Owned Small Business)
- **EDOT, DBE** (Disadvantaged Business Enterprise)
- **State of Florida, SDWOSS** (Economically Disadvantaged, Women Owned Small Business)
- **State of Florida, MBE** (Minority Business Enterprise)


**NAICS CODES**

- 23810 - Site Preparation Contractors
- 23710 - Water & Sewer Line related structures
- 23730 - Power A, Control Line & Related Structures
- 23720 - Heavy Sewer, E.C.V.I Engineering Constructors
- 23890 - All other special trade contractors
- 23790 - Land Subdivision

### COMPANY INFO

**Services we provide**

- Land Clearing/Hauling
- Dewatering/Sewer Bypass
- Installation/Repair Utilities
- Grading for Building Pads/House Pads/Parking Lots
- Pipe Inspections
- Rerouting Utilities in conflict
- Erosion Control/Silt Fencing
- Maintenance of Traffic




**Clients We Serve**


Catfish Construction has done over 8 million dollars in work private, to cities, counties, and other small government agencies. The majority of our work is done through repeat customers most by word of mouth. We are also the preferred site contractor for St. Lucie County's Habitat for Humanity. Catfish Strives to be the first call for any of our clients.

**Contact:**

Rachel Holcomb  
Catfish Construction  
327 Magnolia Avenue  
Merritt Island, FL 32952  
(321) 750-9025  
www.catfishconstruction.com

The owner, Rachel Holcomb is a former Marine and service connected disabled veteran - she manages all aspects of her business on a daily basis. She has a Bachelor's degree in Administration and Management, which allows her to deliver superior services through effective administration, scheduling management, safety, quality control, and quality assurance.



	<p>1290 Park St, Palmer, MA 01069</p> <p>ROW debris collection, debris site management, and haul-out services.</p>
-----------------------------------------------------------------------------------	--------------------------------------------------------------------------------------------------------------------








**Northern Tree Service, Inc.** is a small business based in Palmer, Massachusetts. The company was founded in 1932 and has grown to become the most diversified tree care company in the industry. Servicing all of New England and the surrounding states, Northern provides the most skilled personnel operating the latest equipment to address any measure of work. Northern Tree performs waste collection and is a large and important industry participant in all aspects of managing trees and forests. Northern Tree is a small business in NAICS 562119 but has a demonstrated performance history in quick-strike disaster recovery mobilizations.

AshBritt has utilized Northern Tree in multiple jurisdictions in response to the following disaster events:

- ▶ 2018 Hurricane Michael
- ▶ 2017 Hurricane Irma
- ▶ 2017 Hurricane Harvey
- ▶ 2016 Hurricane Matthew
- ▶ 2012 Hurricane Sandy
- ▶ 2011 CT & MA Severe Storms
- ▶ An array of other projects

**Since 1932 our commercial clients trust us to deliver proven solutions**

The Northern Team has earned a reputation for being a leader of quality tree care services that tailor to many enterprise commercial projects, including municipal institutions, utility R.O.W.'s, golf courses, sensitive environmental habitats, historic properties, prestigious colleges throughout New England, and specialized services such as line clearing for AMTRAK trust Northern.

 <p><b>Sensitive Habitats</b> Northern offers practical options for wetland access, sensitive habitat management, erosion control, sedimentation traps, riparian area restoration, wetland mitigation and more.</p>	 <p><b>Golf Course Care</b> We understand the importance of esthetics in the golfing industry and how well-managed tree features affect nuanced hole play.</p>	 <p><b>Institutional Services</b> Northern Tree Service offers full spectrum plant care; providing campuses with all their landscaping and arboricultural needs.</p>	 <p><b>Land Clearing</b> Northern is an industry leader in land clearing. Past projects include utility R.O.W., airport modification, stump removals, expansion, habitat restoration and more.</p>
 <p><b>Municipal</b> Northern's fleet of 50+ tree trucks are well prepared to provide municipalities with all their tree needs including 24-hour emergency storm response teams.</p>	 <p><b>Railroad</b> Railroad and Commuter Rail Tree &amp; Vegetation Management - Our arborists are certified by the State, ISA, AMTRAK and MBTA to provide the best in vegetation management.</p>	 <p><b>Utilities</b> Our unparalleled fleet of specialized equipment, timber mats and line clearance arborists allow us to address even the most challenging work with unmatched utility access solutions.</p>	

Northern Tree Service - Commercial Tree Care Services  
Servicing Massachusetts, New Hampshire, Connecticut, Vermont, New York, Rhode Island, Maine

	494 Harvest Dr., Rockwood, PA 15557
	ROW debris collection and debris site management

**Paul Bunyan, Inc.** is a small, Somerset, Pennsylvania-based disaster recovery firm specializing in emergency work and debris removal and has worked with AshBritt performing load and haul services and specialty hazardous tree removal on all major projects since 2001. Paul Bunyan, Inc. is our go-to subcontractor and can be relied upon to bring nearly unlimited resources when the event demands unrelenting high performance.

AshBritt utilized Paul Bunyan in multiple jurisdictions in response to the following disaster events:

- ▶ 2022 Hurricane Ian
- ▶ 2022 Kentucky Floods
- ▶ 2018 Hurricane Michael
- ▶ 2017 Hurricane Irma
- ▶ 2017 Hurricane Harvey
- ▶ 2016 Hurricane Matthew
- ▶ 2012 Hurricane Sandy
- ▶ 2011 CT & MA Severe Storms
- ▶ 2008 Hurricane Ike
- ▶ 2005 Hurricane Katrina
- ▶ 2005 Hurricane Wilma
- ▶ Hurricane Jeanne

  
**PAUL BUNYAN**  
 Residential & Commercial Tree Services Since 1983  
Senior & Military Discounts Available  
[Call Us to Schedule a Free Estimate](#)

**Professional Tree Service Company Since 1983**  
At Paul Bunyan Tree Service, we pride ourselves on having a team with ingenuity to provide solutions to your tree needs. When you run into a tree issue, you need a company that can handle the job. Our company strives to be a powerful giant like Paul Bunyan himself. We offer tree removals, tree trimming, tree care services, tree fertilization, and more! Whether a tree fell on your property or you have a tree with dead branches, count on us to get the job done at a competitive rate. We are the tree service company you need to take care of your property in Somerset, PA. Contact us today for a free estimate, or call us for your emergency tree service!

Certified Arborist  
ISA #PD-2476A  
PA Pesticide Applicator


	<p>P.O. Box 553 Cameron, MO 64429</p>
<p>ROW debris collection, debris site management, and hazardous tree removal.</p>	

**Tri-Rivers Logging Inc.** Tri-Rivers has provided services to help states and local governments overcome the devastation left behind after a natural disaster since 1983. Tri-Rivers has the strong personnel, equipment, and financial resources to provide complete, efficient management of a project from start to finish.

AshBritt utilized Tri-Rivers in multiple jurisdictions in response to the following disaster events:

- ▶ 2019 Hurricane Dorian
- ▶ 2018 Hurricane Michael
- ▶ 2017 Hurricane Harvey
- ▶ 2016 Hurricane Matthew
- ▶ 2003 Hurricane Isabel
- ▶


**Services Provided**

- Timber Harvesting
- Emergency road clearance
- Large scale debris removal and reduction
- Demolition of unsafe structures
- Construction and demolition removal
- Large scale forest management
- Timber clearing
- Tree trimming and stump removal
- Right-of-way clearing and removal
- Land clearing and removal
- Soil removal and remediation
- Site restoration and closure
- Excavating/Dozing/Terracing

Tri-Rivers has an unlimited resource of equipment to handle any situation.

We have a full time staff readily available for rapid response to any disaster with a single call.

Tri-Rivers is dedicated to providing the services needed to restore a community as quickly and efficiently as possible.


	<p>1505 Merriam Ln, Kansas City, KS 66103</p>
<p>ROW debris collection, debris site management, and hazardous tree removal.</p>	

Kansas City Tree is a full-service disaster response firm that is:

- ▶ Licensed and insured disaster debris contractor
- ▶ Access to 150+ bucket trucks, 100+ hauling trucks
- ▶ Army of highly trained, experienced tree professionals
- ▶ Experience responding to ice storms and hurricanes

AshBritt utilized Kansas City Tree in response to the following disaster events:

- |                          |                            |
|--------------------------|----------------------------|
| ▶ 2022 Hurricane Ian     | ▶ 2016 Hurricane Matthew   |
| ▶ 2018 Hurricane Michael | ▶ 2014 Winter Storm Pax    |
|                          | ▶ 2011 CT/MA Severe Storms |

Like us on:  <https://www.facebook.com/kansascitytreecare>

[kansascitytreecare@yahoo.com](mailto:kansascitytreecare@yahoo.com) | 1505 Merriam Lane, Kansas City, KS 66103

## Kansas City Tree Care


CALL US TODAY! (913) 894-4767

Quality Without Compromise

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Contact

	<p>3871 Langley St. SE Salem, OR 97317</p>
	<p>ROW debris collection, debris site management, and hazardous tree removal.</p>

**K&E Excavating, Inc.** has been providing excavating and construction services since 1998. Family owned and operated, they take pride in their work and provide the best service possible. Their labor force is more than 300 strong and capable of taking on the most challenging, deadline-driven commercial construction projects.

AshBritt utilized K&E Excavating in response to the following disaster events:

- ▶ 2022 Kentucky Flooding



Contact Our Construction Experts (800) 599-4833

SERVICES | TECHNOLOGY | CURRENT PROJECTS | ABOUT | SAFETY | MEDIA | K & E ROCK | K & E ALASKA

*Respected Northwest Excavating Contractor*



K&E Excavating, Inc. has been providing your excavating and construction needs since 1998. Family owned and operated, we take pride in our work and stay determined in providing you with the best service possible.

We understand that our success is dependent on our employees, from our skilled laborers and operators, to responsible foreman, superintendent and project managers to our very successful and strategic estimators, we firmly maintain that we have the best.

By utilizing all Caterpillar equipment, integrated with the latest in grade control, we are able to more efficiently and accurately tackle and perform at the highest level possible.

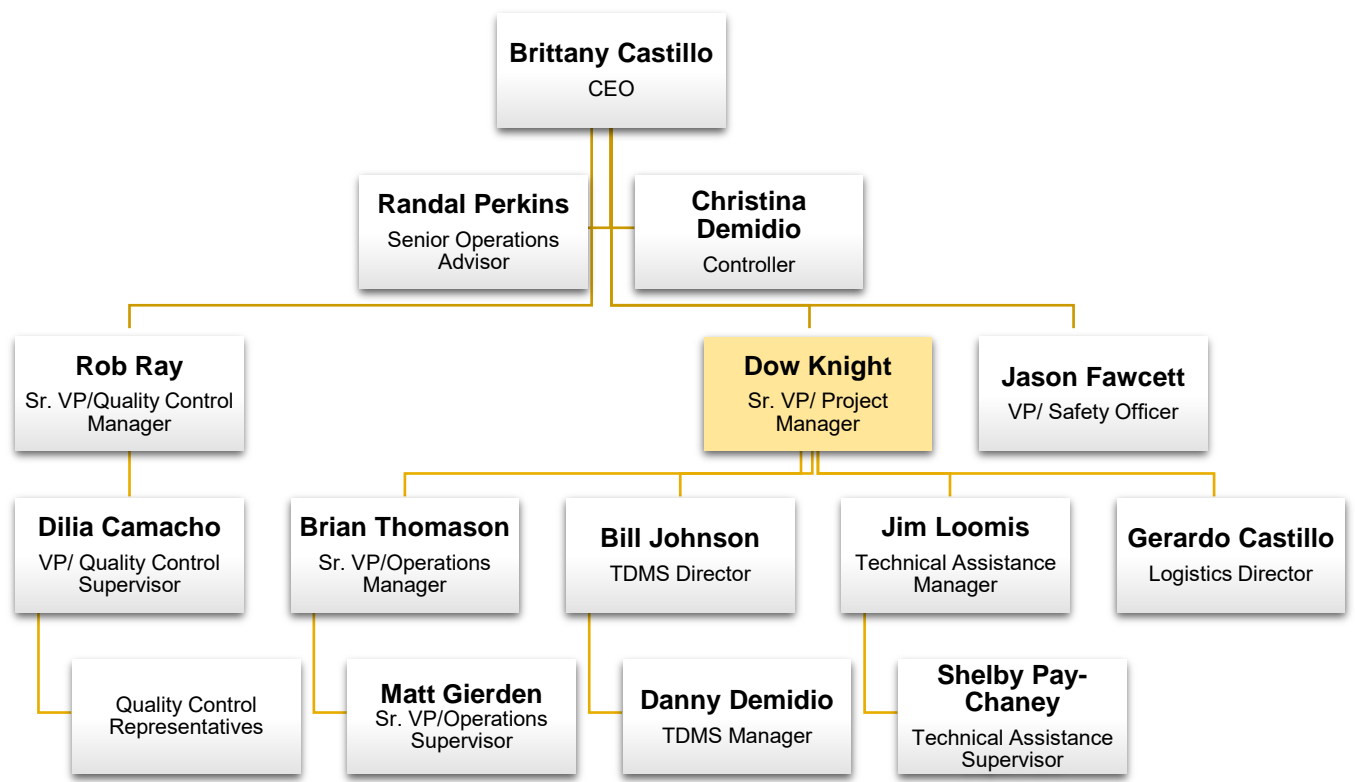
Whether it be a single home residential excavation or a multi million dollar freeway interchange, we are capable, poised and ready to meet the needs of any project.

*Featured Projects* [View all Projects](#)

	
<p><b>White City VA</b></p>	<p><b>Salem ASR Facility-Transmission Main</b></p>
<p>Project Manager: Brandon Young</p>	<p>Project Manager: Max Scott</p>
<p>Superintendent: Paul Eckis</p>	<p>Project Superintendent: Aaron Franzen</p>
<p>Contract Value: \$11,310,778</p>	<p>Contract Value: \$1,192,410</p>
<p><a href="#">More Details »</a></p>	<p><a href="#">More Details »</a></p>

### ■ C. Organizational Chart

Our Project Management model and staffing organization are designed to fit the unique situational and operational requirements that each debris client/project presents. While we will continually adjust the scale and structure of our team to match daily project requirements, the City of Port Saint Lucie’s specific organizational chart is located below. AshBritt has identified Dow Knight as the Project Manager should AshBritt be activated by the City of Port Saint Lucie.



TAB 4

AshBritt  
**30**  
YEARS  
SUPPORTING  
COMMUNITIES  
NATIONWIDE



 AshBritt

REFERENCES



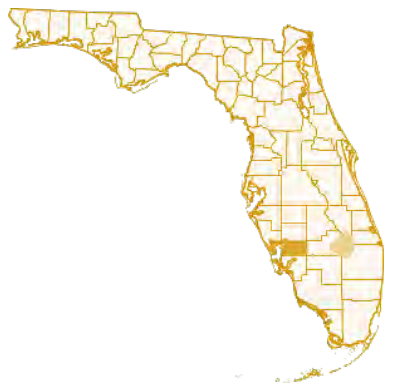
## Tab 4. References

AshBritt maintains a professional, positive relationship with all our clients. Below is a list of a minimum of 3 references for similar projects where we removed over 1,200,000 cubic yards of debris. These references can attest to our knowledge, quality of work, timeliness, diligence, and flexibility in providing disaster recovery and debris management services.

# Charlotte County, FL

### Contact Information

John Elias  
Phone: (941) 575-3600  
Fax: (941) 637-9265  
Email: [John.Elias@charlottecountyfl.gov](mailto:John.Elias@charlottecountyfl.gov)  
Address: 7000 Florida St, Punta Gorda, FL 33950



### Project Information

Dates: 09/30/2022 - 04/10/2023  
Details: Hurricane Ian - 4,672,700 CY  
Cost: \$79,835,000

Contract Term: 07/06/2020 - 12/31/2025. AshBritt has held this contract since 2010.

Scope of Project: AshBritt performed collection of vegetative and construction debris from public streets, rights of way, and hauled debris to TDMS. The geographic response area for AshBritt's contract with Charlotte County, FL covered 858 square miles. Resource requirements were determined, immediately mobilized, and assigned to zones. The 4,672,700 cubic yards of debris collected included vegetative and construction debris types. TDMS's were identified, permitted, operated, and closed successfully. Vegetation debris brought to these sites was managed and reduced by grinding. Construction debris was hauled directly to a permitted landfill. We also removed 38,000 hazardous hanging limbs and 13,000 hazardous leaning trees, and 1,885 white goods.

### Additional Projects Completed for Client

2004 - Hurricane Charley - 1,800,000 CY

# Collier County, FL

### Contact Information

Dan Rodriguez  
Phone: (239) 252-8383  
Fax: (239) 252-3991  
Email: [Dan.Rodriguez@colliercountyfl.gov](mailto:Dan.Rodriguez@colliercountyfl.gov)  
Address: 3299 Tamiami Trail East, Suite 202, Naples, FL 34112



## Project Information

Dates: 10/03/2022 - 02/08/2023  
 Details: Hurricane Ian - 1,371,000 CY  
 Cost: \$26,130,026

Contract Term: 01/12/2016 - 01/12/2025. AshBritt has held this contract since 2005.

Scope of Project: AshBritt performed collection of vegetative and construction debris from public streets, rights of way, and hauled debris to TDMS. The geographic response area for AshBritt's contract with Collier County, FL covered 2,305 square miles. AshBritt's management team arrived prior to official activation at no additional expense to the County. Resource requirements were determined, immediately mobilized, and assigned to zones. The 1,371,829 cubic yards of debris collected included vegetative and construction debris types. TDMS's were identified, permitted, operated, and closed successfully. Vegetation debris brought to these sites was managed and reduced by grinding. Construction debris was hauled directly to a permitted landfill. We also removed hazardous hanging limbs and trees, white goods, 11,225 pounds of household hazardous waste, and provided vacuum trucks for water relocation services and emergency fuel distribution..

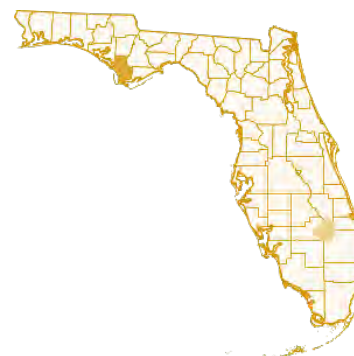
## Additional Projects Completed for Client

2017 - Hurricane Irma - 3,600,000 CY  
 2016 - Severe Storm - 44,000 CY  
 2008 - Tropical Storm Fay - 15,077 CY  
 2005 - Hurricane Wilma - 1,278,000 CY

# Gulf County, FL

## Contact Information

Warren Yeager  
 Phone: (850) 899-7337  
 Email: [wyeager7337@gmail.com](mailto:wyeager7337@gmail.com)  
 Address: 1000 Cecil G. Costin Sr. Blvd # 302, Port St Joe, FL 32456



## Project Information

Dates: 10/18/2018 - 10/28/2020  
 Details: Hurricane Michael - 1,975,000 CY  
 Cost: \$40,113,590

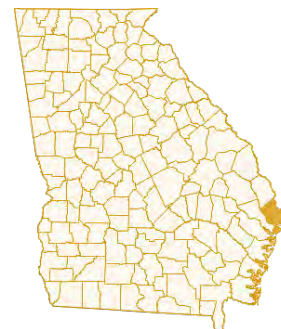
Contract Term: 07/10/2022 - 07/09/2025 AshBritt has held the contract since 2017.

Scope of Work: AshBritt removed vegetative and construction debris from public streets and ROWs, and hauled debris to two TDMS. The geographic response area for AshBritt's contract covered 756 square miles. Due to lodging constraints, AshBritt activated our temporary lodging plan to procure temporary lodging facilities (mobile homes). For debris removal operations, AshBritt identified and designated 13 collection zones throughout the County. We employed and managed over 130 debris hauling units and 6 tree crews which removed 16,848 hazardous leaning trees and 9,139 hazardous hanging limbs. We also handled numerous special debris waste streams on this project, including white goods and e-waste.

## Chatham County, GA

### Contact Information

Marc Ginsberg, Debris Operations Project Manager  
Phone: (912) 652-6867  
Fax: (912) 652-6845  
Email: [MBGinsbe@chathamcounty.org](mailto:MBGinsbe@chathamcounty.org)  
Address: 7226 Varnedoe Dr., Savannah, GA 31412



### Project Information

Dates: 10/18/2016 - 02/23/2017  
Details: Hurricane Matthew - 1,620,000 CY  
Cost: \$23,023,000

Contract Term: 03/25/2022 - 03/25/2025. AshBritt has held this contract since 2010.

Scope of Work: AshBritt collected vegetative debris from public streets and ROWs in 23 collection zones, and hauled to three TDMS for reduction by grinding. C&D debris was hauled directly to a permitted landfill. We worked 23 debris collections zones (or sectors). Approximately 400,000 cubic yards of reduced debris was hauled to three final disposal locations. We also removed and disposed of 1,175 hazardous trees, 21,795 hazardous limbs, and 113 hazardous stumps.

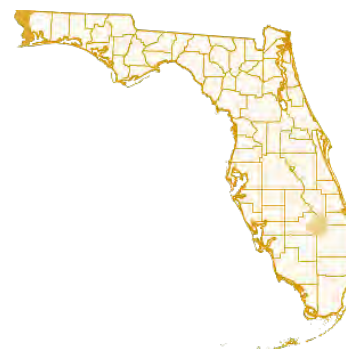
### Additional Projects Completed for Client

2017 - Hurricane Irma - 13,731 CY

## Escambia County, FL

### Contact Information

Don Seitz  
Phone: (850) 554-2753  
Email: [dseitz@myescambia.com](mailto:dseitz@myescambia.com)  
Address: 13009 Beulah Rd., Cantonment, FL 32533



### Project Information

Dates: 09/23/2020 - 01/27/2021  
Details: Hurricane Sally - 1,239,941 CY  
Cost: \$16,831,494

Contract Term: 08/18/2022 - 08/17/2025. AshBritt has held this contract since 2010.

Scope of Project: AshBritt performed collection of vegetative and construction debris from public streets, rights of way, and hauled debris to TDMS. The geographic response area for AshBritt's contract with Escambia County, FL covered 875 square miles. We assisted with the identification and designation of collection zones and removed 1,239,941 cubic yards of vegetative debris for the County, including over 22,000 hazardous leaning trees and limbs, using over 76 debris hauling units.

### Additional Projects Completed for Client:

2005 - Hurricane Ivan - 2,356,984 CY  
2005 - Hurricane Dennis - 699,936 CY

■ Referrals and Accolades

# AshBritt lands FEPA Award for Excellence in Emergency Management

The screenshot shows a news article on the Florida Politics website. The article title is 'AshBritt lands FEPA Award for Excellence in Emergency Management'. The date is February 5, 2024. The article text includes: 'Membership in FEPA ensures coordination and collaboration across the public and private sectors, working relationships that are critical to supporting communities across Florida.' and 'AshBritt, a national rapid-response emergency management and disaster debris removal contractor, has been honored with the Award for Excellence in Emergency Management from the Florida Emergency Preparedness Association (FEPA) in recognition for its contributions to the field.' It also mentions that AshBritt has long been involved with FEPA and quotes Sara Perkins, AshBritt Vice President of Business Affairs, saying 'We at AshBritt are honored by this distinction from FEPA. FEPA is an important association. FEPA trains, educates and supports those in the front lines of planning for, responding to and recovering from emergency disaster events.'

**Membership in FEPA ensures coordination and collaboration across the public and private sectors, working relationships that are critical to supporting communities across Florida.**

AshBritt, a national rapid-response emergency management and disaster debris removal contractor, has been honored with the Award for Excellence in Emergency Management from the Florida Emergency Preparedness Association (FEPA) in recognition for its contributions to the field.

AshBritt has long been involved with FEPA, contributing to its mission to foster an educational network among emergency management professionals, in a state that is no stranger to emergency management needs.

The FEPA network spans federal, state, county, municipal, tribal, volunteer and private sectors.

"We at AshBritt are honored by this distinction from FEPA. FEPA is an important association. FEPA trains, educates and supports those in the front lines of planning for, responding to and recovering from emergency disaster events," AshBritt Vice President of Business Affairs **Sara Perkins** said.

"Membership in FEPA ensures coordination and collaboration across the public and private sectors, working relationships that are critical to supporting communities across Florida. We are proud of this award, given by our colleagues in the industry, and that it recognizes the leadership and values of our company."

**CAVALRY** ✓ POLITICAL CONSULTING ✓ PUBLIC AFFAIRS

A photograph showing Sara Perkins, AshBritt Vice President of Business Affairs, receiving an award from a representative of the Florida Emergency Preparedness Association (FEPA). They are standing in front of a backdrop with the FEPA logo.

by disaster.

The company emphasizes its commitment to veterans and includes second chance programs in its business model to uplift the formerly incarcerated. The company utilizes an array of training and mentoring programs for small, local and minority-owned businesses.

The company also employs innovative partnerships with nonprofit organizations and community-based organizations to optimize access to key resources – such as logistics, financial support, temporary infrastructure and meals – to reach communities hit hardest by disaster as quickly as possible.

AshBritt was established in 1992 and, since then, has conducted more than 460 disaster response missions and 30 special environmental projects. It has successfully served more than 600 clients across the U.S., including direct involvement in recovery efforts related to 85 federally declared disasters in more than 30 states.

AshBritt has responded to major weather events – such as Hurricanes Ian, Harvey, Irma and Michael – and to wildfires in northern California, historic flooding in Kentucky, and vaccine administration in 12 states during the COVID-19 pandemic.

**WE WORK OUR TAILS OFF FOR YOU!**

PinPoint Results LLC is a government relations firm specializing in legislative and executive branch lobbying, government and consulting.

850.445.0107

The company has invested more than \$10 million across the U.S. to support communities where its team lives and works.



CHIEF FINANCIAL OFFICER  
JIMMY PATRONIS  
STATE OF FLORIDA

February 9, 2024

Brittany Perkins Castillo  
CEO, AshBritt, Inc.  
565 East Hillsboro Blvd  
Deerfield Beach, Florida 33441

Dear Mrs. Castillo,

With great pleasure and admiration, I extend my heartfelt congratulations to you and your esteemed team at AshBritt, Inc. for being awarded the prestigious Award for Excellence in Emergency Management by the Florida Emergency Preparedness Association (FEPA). This accolade reflects AshBritt's outstanding contributions to emergency management and its unwavering dedication to enhancing the safety and resilience of our communities.

Your leadership at AshBritt, Inc., has been instrumental in steering the company to remarkable success in emergency response and disaster recovery. Under your guidance, AshBritt has excelled in its operations and embodied the spirit of innovation and excellence this award seeks to recognize. Your commitment to providing rapid, effective, and compassionate services during times of crisis has made a significant difference in the lives of countless individuals and communities across Florida and beyond.

The FEPA Award for Excellence in Emergency Management is a testament to your vision, leadership, and the collective effort of the entire AshBritt team. It acknowledges your vital role in setting new emergency preparedness and response standards, fostering a culture of excellence, and contributing positively to the field.

On behalf of the state of Florida, I commend your outstanding achievements and thank you for your continued service and dedication to emergency management. Your contributions are invaluable to our state's resilience and the well-being of our citizens.

Please accept my congratulations once again on this well-deserved recognition. I look forward to witnessing AshBritt, Inc.'s continued success and impact under your exemplary leadership.

Warmest regards,

A handwritten signature in blue ink that reads "Jimmy Patronis".

Jimmy Patronis  
Chief Financial Officer

CC: Holly Raschein, Government Relations Director

DEPARTMENT OF FINANCIAL SERVICES  
THE CAPITOL, TALLAHASSEE, FLORIDA 32399-0301 • (850) 413-2850 FAX (850) 413-2950



Scott James Matheson  
Mayor

## CITY of VALDOSTA, GEORGIA

# PROCLAMATION

**WHEREAS**, on Wednesday, August 30, 2023, Hurricane Idalia made landfall as a Category 3 Hurricane near Keaton Beach, Florida, causing storm surge inundation of 7 to 12 feet and widespread rainfall which caused flooding in Florida and throughout the Southeast; and

**WHEREAS**, Hurricane Idalia moved through Valdosta and Lowndes County as a Category 2 storm with maximum sustained winds of 105 miles per hour and poured approximately seven inches of rain into our community causing life-threatening flooding; and

**WHEREAS**, over a thousand power poles in Valdosta and Lowndes County were snapped and thousands of trees were uprooted leaving 97% of our community in the dark; and

**WHEREAS**, the City of Valdosta selected AshBritt, a national leader in disaster response and recovery operations, to assist our community in the aftermath of Hurricane Idalia; and

**WHEREAS**, AshBritt's response to this disaster was truly amazing as they moved in with self-loading grapple and Paul Bunyan trucks and began to remove the huge trees, limbs, and debris from the roadways; and

**WHEREAS**, AshBritt conducted their work with diligence, respect, integrity, and professionalism, and we will always be forever grateful for their assistance in helping our community return to normal after this disaster; and

**WHEREAS**, AshBritt also has a philanthropic arm that supports four primary areas which include Disaster Impacted Communities, Vocational Schools and Technical Training, Youth Education, and Mental Health, and they are to be commended for their generous donation to the Greater Valdosta United Way.

**NOW, THEREFORE**, I, Scott James Matheson, Mayor of the City of Valdosta, do hereby proclaim Tuesday, December 12, 2023 as

## ASHBRITT DAY

in Valdosta and call upon all citizens to join me as we honor this organization for the exceptional work they did in our community after Hurricane Idalia and thank them for their selfless service and dedication in helping to make Valdosta, once again, a great place to live, work, and play.

**SO PROCLAIMED**, this 12<sup>th</sup> day of December, 2023.



Scott James Matheson, Mayor  
City of Valdosta, Georgia

*Lowndes County*  
*Board of Commissioners*  
*Bill Slaughter, Chairman*



*Joyce E. Evans, District 1*  
*Scott Crenstein, District 2*  
*Mark Wisenbaker, District 3*  
*Demarcus Marshall, Ph.D. Dist.*  
*Clay Griner, District 5*

*Post Office Box 1349 • Valdosta, GA 31603-1349 • Phone (229) 671-2400 • Fax (229) 245-*

January 23, 2024

RE: Letter of Recommendation

To Whom It May Concern

It is with great satisfaction that I extend this letter of recommendation for AshBritt. After Hurricane Idalia, AshBritt efficiently carried out hurricane debris removal services in Lowndes County. Over the past two years, under a contractual agreement, Lowndes County has maintained a highly positive and cooperative relationship with AshBritt.

Before Hurricane Idalia struck, the team at AshBritt maintained constant communication with our county staff. Following the hurricane, they swiftly positioned a representative in our Emergency Operation Center to formulate an action plan.

The level of professionalism demonstrated by AshBritt in the aftermath of Hurricane Idalia was outstanding. Their efforts enabled the opening two Debris Management Sites (DMS) across Lowndes County, covering various municipalities. Impressively, AshBritt managed the removal and processing of over 1.1 million cubic yards of debris while successfully implementing a program for leaners, hangers, and stumps across the county. Their senior project management and liaison teams were always responsive and collaborated seamlessly with our county staff in every project phase.

AshBritt's contribution significantly alleviated the challenges of a difficult situation. I am grateful for the ongoing professional relationship we share with them.

Sincerely,

Ashley Tye

GA-Professional Certified Emergency Manager  
Emergency Management Director  
Lowndes County Board of Commissioners

# Charlotte County Florida



## PROCLAMATION

**WHEREAS**, AshBritt is now in its 30th year of operations for services including national rapid-response emergency management and logistics, pre-positioned debris management, debris removal, and related natural disaster activities; AshBritt is a national leader in disaster response and recovery services in terms of experience, capacity, quality of service, operational innovation, and financial strength; and

**WHEREAS**, through proficiency in natural disaster rapid-response emergency management and logistics, AshBritt has supported all of Charlotte County in emergency management recovery efforts, including debris removal, hauling and citizen drop off sites; and

**WHEREAS**, during the most recent natural disaster, Hurricane Ian, AshBritt immediately responded and mobilized, continuously communicated with Charlotte County staff starting prior to landfall, and assisted with removal of more than 4.7 million cubic yards of debris; and

**WHEREAS**, AshBritt has demonstrated its commitment to supporting Charlotte County in hiring local businesses first and strengthening the local workforce; and

**WHEREAS**, AshBritt continues to support local charities such as the Charlotte County Boys & Girls Club, Keep Charlotte Beautiful, the United Way of Charlotte County, the Charlotte County Sheriff's Office, and was a proud sponsor of Charlotte County's Centennial Gala; and

**WHEREAS**, AshBritt has provided work and supporting documentation to maximize FEMA reimbursements for all eligible services and materials totaling more than \$79 million.

**NOW, THEREFORE, BE IT PROCLAIMED** that the month of June 2023 shall be known in all of Charlotte County as

### *AshBritt Month*

and is congratulated for 30 years of business and 13 years of serving Charlotte County.

PASSED AND DULY ADOPTED this 23<sup>rd</sup> day of May 2023

BOARD OF COUNTY COMMISSIONERS  
OF CHARLOTTE COUNTY, FLORIDA





**Ken Hagan**  
County Commissioner  
District 2

March 13, 2023

RE: Letter of Recommendation

To Whom it May Concern:

I am pleased to write a letter of recommendation on behalf of AshBritt. AshBritt performed hurricane debris removal services for Hillsborough County following the aftermath of Hurricane Ian, and I am extremely pleased with their service quality.

Prior to landfall of Hurricane Ian, AshBritt staff was in constant communication with County staff. AshBritt also had an available representative, if needed, in the Emergency Operation Center immediately following the hurricane to develop a plan of action.

The professionalism AshBritt exhibited after Hurricane Ian was greatly appreciated. While the damage in our community was not as extensive as in the neighboring counties to the south of us, we did experience a significant amount of downed trees, property damage, and flooding. AshBritt was able to remove over 700,000 tons of debris and worked across the many diverse communities in Hillsborough County to complete the work. Senior project management and liaisons were always very responsive and worked well as a team with the county in all aspects of the project.

The project was extremely successful and should AshBritt's services be needed in the future we look forward to the opportunity to work with their team again. From previous hurricane experiences, AshBritt made a bad situation extremely manageable, and I continue to appreciate the working relationship we have with this company.

Sincerely,

A handwritten signature in blue ink that reads "Ken Hagan".

Ken Hagan, Chairman  
County Commissioner  
District 2

County Center 601 E. Kennedy Blvd. 2nd Floor • Tampa, Florida 33602  
Telephone (813) 272-5452 Fax (813) 272-7047  
[HaganK@HCFLGov.net](mailto:HaganK@HCFLGov.net) • [HCFLGov.net](http://HCFLGov.net)



THE CITY OF KEY WEST

1600 N. Roosevelt Blvd. Key West, FL 33041-1409 (305) 809-3933

To: Holly Raschein  
From: Greg Barroso Emergency Manager / KWFD Division Chief  
Date: 1/2/2023

Reference: AshBritt Letter of Appreciation

Ms. Raschein:

I wanted to thank you, Brian Thomason, and all at AshBritt that helped with the rapid response to Key West for storm debris removal. In the days before land fall of Hurricane Ian, Mr. Thomason contacted me to assure me that AshBritt was monitoring TD Ian and was staged and ready to respond. Immediately after Hurricane Ian, AshBritt responded as promised and began working on Key West's storm debris cleanup priorities. Throughout the entire cleanup effort, AshBritt maintained constant communication and reported their daily progress to me. At times, AshBritt diverted their resources to address immediate priorities of cleaning a particular area within the city. Although this storm veered west of Key West, our island sustained flooding and widespread debris. In the day and weeks following, I witnessed AshBritt's project managers work with our city employees and local partners as a team to successfully carry out their mission.

I write this letter of appreciation as both the Emergency Manager for the City of Key West and as a resident who lives and works in this community. I truly appreciate how quickly AshBritt cleaned up the storm debris from our streets and sidewalks. This quick response and thorough clean up allowed for residents, employees, students, and visitors of Key West to return to their normal daily routine of traversing Key West.

Sincerely,

*Greg Barroso*  
Emergency Manager / KWFD Division Chief of Training  
[gbarroso@cityofkeywest-fl.gov](mailto:gbarroso@cityofkeywest-fl.gov)

Office: 305-809-3942  
1600 N Roosevelt Blvd  
Key West, FL 33040

*Serving the Southernmost City*



3266 LSSM W3X

*Key to the Caribbean – average yearly temperature 77 ° Fahrenheit.*

**William D. Beasley**  
County Manager

Deputy County Managers:

**Todd J. Bond**  
**Joe N. Halman, Jr.**  
**Ryan J. Taylor**



**Board of County Commissioners**

330 West Church Street  
PO Box 9005 • Drawer CA01  
Bartow, Florida 33831-9005

PHONE: 863-534-6444  
FAX: 863-534-7069  
[www.polk-county.net](http://www.polk-county.net)

January 19, 2023

Jamie Robbins – Texas Director of Operations  
565 East Hillsboro Blvd.  
Deerfield Beach, FL 33441

**Re: Reference for AshBritt, Inc.**

To Whom it may concern:

On September 23, 2022, Polk County, Florida sustained severe damages resulting from Hurricane Ian, a category 4 storm. The federal government declared Polk County as a major disaster area and approved 100% federal reimbursement through December 7, 2022. Prior to activation, AshBritt actively sought out local subcontractors to assist them with the debris removal operations; and once activated, they quickly began with debris removal services. At their peak, AshBritt had more than 90 units simultaneously in use ultimately collecting and removing more than 1 million cubic yards of debris in just a little over three (3) months' time.

County staff coordinated with the AshBritt Team on the optimal temporary debris management sites (TDMS) and residential storm debris drop-off locations. A total of six TDMS were established, and a complete restoration of each site was done in a timely manner. The debris that was collected and disposed was carefully observed to comply FEMA rules and regulations, putting Polk County in the best position to receive maximum reimbursement of federal emergency funds.

AshBritt was extremely proactive, provided exceptional communication to the County throughout the mission, and facilitated successful debris removal keeping Polk County's fiscal liability in mind every day.

While I do not look forward to the next major storm event, when it does happen I will not be concerned with debris removal services with AshBritt under contract. I would recommend AshBritt to anyone looking for debris removal services. If any further information is needed, please feel free to contact me.

Sincerely,

Ryan J. Taylor  
Deputy County Manager - Infrastructure

---

COMMISSIONERS: George Lindsey III, Chair • Rick Wilson • Bill Braswell, Vice Chair • Martha Santiago • Nell Combee



**Office of the County Manager**  
**Mark Isackson**

3299 Tamiami Trail East, Suite 202 • Naples Florida 34112-5746 • (239) 252-8383

April 25, 2022

Re: Reference for Ashbritt, Inc.

To Whom It May Concern:

The Board of County Commissioners approved AshBritt, Inc. (AshBritt), to provide disaster debris management and removal services for the 2017 hurricane season. AshBritt Inc. has been providing debris removal services for Collier County since the early 2000's. AshBritt has conducted 3 disaster debris removal projects for the County beginning with Hurricane Wilma. AshBritt has removed and managed over 4,500,000 cubic yards of disaster debris for the County. Since then, AshBritt has participated in numerous training and planning sessions with the County and is regularly engaged in the business of providing disaster debris removal services.

For the activation of Hurricane Irma in 2017, AshBritt provided exceptional and professional post-disaster debris collection, removal, and disposal services. AshBritt was able to provide immediate preemptive services that facilitated the overall success of the debris mission with no additional cost to the County. The county was divided into 58 work zones. Once activated, AshBritt quickly began with emergency road clearing services, which included 45 wheel loaders and over 100 chainsaw men. Following the road clearing, AshBritt began debris removal operations, over 40 tree crews removed more than 1,300 hazardous trees and over 22,000 hazardous limbs. Additionally, AshBritt included 128 generators, 352 chemical toilets, 2 shower facilities, 75 vacuum trucks, traffic signal inspections, fuel delivery, over 10,000 meals, temporary fencing, and raw sewage collection from overflowing manholes and lift stations.

With the tireless effort of the AshBritt's team, the county's six temporary debris staging sites and five residential storm debris drop-off locations were reviewed and surveyed. A complete restoration of all eleven sites was done in a timely manner. Debris was collected and disposed was in full compliance with FEMA rules and regulations, qualifying Collier County for maximum reimbursement of federal and state emergency funds. The County received 50 million dollars in reimbursements for the hurricane debris mission.



## Office of the County Manager Mark Isackson

3299 Tamiami Trail East, Suite 202 • Naples Florida 34112-5746 • (239) 252-8383

The collection and monitoring of approximately 3.6 million cubic yards from Hurricane Irma-generated debris was completed in 3 months, with the debris staging sites cleared shortly thereafter. AshBritt provided an excellent FEMA liaison and worked effectively with FEMA representatives, operating within FEMA's guidelines to optimize the county's eligibility for reimbursement. AshBritt's contract pricing included stumps, collection, processing, and disposal. Hurricane Irma's debris recovery cost was estimated at \$64 million dollars.

AshBritt also provided exceptional and professional debris collection and removal services following Tropical Storm Fay in 2008, collecting and disposing of an estimated 20,000 cubic yards of debris at an estimated cost of \$403,500. In 2005, post Hurricane Wilma, AshBritt provide debris collection, processing and disposal services collecting over 1 million cubic yards of debris, receiving reimbursements of \$24 million from FEMA and the State of Florida, with only \$1,000 disallowed due to rounding errors.

AshBritt was deployed in response to a severe windstorm that hit Collier County during the pre-dawn hours on January 17, 2016. AshBritt had skillful staff quickly mobilized for debris collection and removal, collecting and disposing of an estimated 44,032 cubic yards of debris at an estimated cost of \$465,152 proving they can handle both major and minor storm events.

The AshBritt Environmental Team is one of the best debris recovery businesses in the industry. Having 29 years in public service, I can vow for their ability to resource any emergency event and ensure that FEMA guidelines are strictly adhered to. Both the FEMA Administration and the State of Florida have recognized Collier County Government as one of the best debris management teams' thanks in great part to our contractor, AshBritt Environmental Inc.

Respectfully,

Daniel R. Rodriguez, M.B.A., CFM  
Deputy County Manager – Collier County



5000 Diamondhead Circle  
Diamondhead, MS 39525-3260  
Phone: 228.222.4626 Fax  
228.222.4390  
[www.diamondhead.ms.gov](http://www.diamondhead.ms.gov)

December 6, 2021

To whom it may concern:


I am writing to recommend Ashbritt as a debris removal contractor for your city.

The City of Diamondhead recently pre-arranged our debris hauling contractor as well as FEMA consultant and debris monitoring firms. We had to activate this contract once for Hurricane Ida, and Ashbritt was professional in helping us clean our streets.

Although I hope we do not need their services any time soon, I am comforted to know that Ashbritt is part of our team in the event of a disaster.

If you have any questions, please contact me at 228-222-4626.

Sincerely,



Michael J. Reso  
City Manager

# BOARD OF COUNTY COMMISSIONERS GULF COUNTY, FLORIDA

FROM THE DESK OF  
**Austin Horton, Mosquito Control Director**

725 Knowles Ave., Port St. Joe, Florida 32456  
PHONE: (850) 227-1401/639-5754 • FAX (850) 665-3429  
WEBSITE: [www.gulfcounty-fl.gov](http://www.gulfcounty-fl.gov) • EMAIL: [ahorton@gulfcounty-fl.gov](mailto:ahorton@gulfcounty-fl.gov)

To Whom It May Concern:

I am writing this letter to thank your company, AshBritt Environmental, for the job well done in the removal of debris from waterways in Gulf County through the USDA's NRCS Grant during the year 2020. During the 5-month span of the project, AshBritt Environmental demonstrated efficiency and dedication to complete work, which will greatly benefit the residents of Gulf County in many aspects.

In spite of the flooding associated with Hurricane Sally, your team was able to complete the project in a timely manner. The attention to detail shown by your team, resulted in a job well done.

Project managers Bob Hewett and Brett Postelli exhibited a can-do, willing to serve attitude that made the project a pleasure to be a part of. They were both very professional in any dealings with Gulf County and displayed genuine concern and interest to provide Gulf County with the very best product that could be provided.

Again, I would like to express the gratitude that we have for AshBritt in giving this project a 100% effort in helping to restore waterflow to some of the major ditches throughout Gulf County that was left from the destruction that Hurricane Michael caused.

Feel free to contact me any time.

Sincerely,



DAVID RICH  
District 1

WARD McDANIEL  
District 2

PATRICK FARRELL  
District 3

SANDY QUINN  
District 4

PHILLIP McCROAN  
District 5



## FLORIDA DEPARTMENT OF Environmental Protection

Marjory Stoneman Douglas Building  
3900 Commonwealth Boulevard  
Tallahassee, FL 32399

Ron DeSantis  
Governor

Jeanette Nuñez  
Lt. Governor

Noah Valenstein  
Secretary

September 23, 2020

Mr. Dow Knight  
Senior Vice President  
AshBritt, Inc.  
565 E. Hillsboro Blvd.  
Deerfield Beach, FL 33441

RE: Letter of Recognition – Econfina Creek, Hurricane Michael, Waterway Debris Project

Dear Mr. Knight,


In response to Hurricane Michael, which made landfall October 11, 2018, AshBritt was provided a notice to proceed on February 1, 2019, from the State of Florida's Department of Environmental Protection to perform waterway debris removal operations along a 14-mile segment of Econfina Creek in Northwest Florida.

AshBritt's operations started on February 4th, with a kick-off meeting with the Department's project management team, waterway debris removal crews, state and federal representatives to review scopes of work, approaches and methodology, debris monitoring, and state and federal guidelines. The creek segment was divided into 7 sectors, and each sector was assigned a debris removal crew. In total, roughly 82,000 cubic yards of vegetative debris was collected from the waterway, transported to one of the six access points using shallow draft grapple barges, offloaded and transferred into grapple trucks, and hauled to a permitted disposal facility. The Department, through its monitoring firm, employed an Automated Debris Management System to track the debris from origin to final disposal.

The Econfina Creek waterway debris clean-up project was handled efficiently with care given to limiting damage to the fragile habitat, addressing boater safety and citizen's concerns, and maximizing debris removal within budget. The Department was able to receive full reimbursement from FEMA for this clean-up project and appreciates Ashbritt's ongoing communication, timely reporting and professional efforts throughout the project.

Please accept this letter of recognition of AshBritt' efforts regarding the clean-up of the Econfina waterway debris and we will continue to work with you on our current contract with your firm.

Sincerely

  
Scott Woolam  
Senior Program Analyst  
Division of State Lands

/sew





April 28, 2020

Ashbritt, Inc.  
 Mr. Matt Gierden, Vice President  
 565 East Hillsboro Blvd  
 Deerfield Beach, FL

Subject: Waterway Debris Removal - Hurricane Michael

Dear Mr. Gierden,

I would like to take a moment to thank and extend our appreciation to you and the entire Ashbritt staff who assisted in the waterway debris removal from Clay's Bayou following hurricane Michael.

In October of 2018, Hurricane Michael gave mild to moderate impacts to Walton County. Our Public Works Department was able to handle all the debris that was left behind except for approximately 400 – 500 cubic yards of debris in Clay's Bayou, a non-navigable waterway.

Since this was a non-navigable waterway, FEMA refused to let us put this in as a PA project. After 17 months, emails, phone calls, and constant requests for documentation assistance from you, we were able to get the project funded by NRCS under the EWP program.

You, Bob Hewitt, Mark Dotson, and Kevin Spindler did an amazing job during the recovery process. Your assistance and the assistance of your team was phenomenal! The patience and help you gave us ensured the process moved along seamlessly.

This was the first project that Walton County has worked with Ashbritt on and this was by far the best partnership we have experienced. The communication and commitment to ensure debris removal was completed as fast as possible so that our residents could start using the waterway for kayaking and to help restore the area back to its natural habitat was outstanding.

Should Walton County need assistance in the future we would seek out the help of Ashbritt. On behalf of Walton County, I would like to thank Ashbritt Environmental, Mr. Gierden and all the other employees who assisted my County during our time of need. Thank you for your dedication, commitment and excellent customer service you provided during this event.

If you have any questions, please feel free to contact me at [jeff@waltoncountym.org](mailto:jeff@waltoncountym.org) or 850-307-4121.

Respectfully,

Jeffrey M. Goldberg, FPPEM, FMI  
 Director  
 Walton County Emergency Management

75 South Davis Lane DeFuniak Springs, FL 32435  
 (850) 892-8065



**JOHN J. TECKLENBURG**  
Mayor

*City of Charleston*  
*South Carolina*  
*Department of Public Service*

**THOMAS F. O'BRIEN**  
Director of Public Service

Ashbritt, Inc.  
Attn: Mr. Matt Gierden, Vice President  
565 East Hillsboro Blvd  
Deerfield Beach, FL

1/13/2020

Subject: Debris Removal – Hurricane Dorian

The City of Charleston would like to take a moment to thank and extend our appreciation to the entire Ashbritt staff who assisted in the City's debris removal following hurricane Dorian.

On September 5<sup>th</sup> 2019 Hurricane Dorian impacted the City of Charleston and left a significant amount of debris in its wake. Due to the amount of debris left behind from Dorian the City of Charleston decided to participate in Charleston County's debris removal contract. On September 6<sup>th</sup> Matt Gierden of Ashbritt Environmental was already in contact with city officials and had begun the staging of debris removal equipment while the city began the process of debris removal and started hauling debris to our storage site at Sumar St.

Matt Gierden, Dilla Camacho and Geno Hernandez did an amazing job during the recovery process. Mr. Gierden and Mrs. Camacho attended our morning meetings every day answering any questions we had and addressing any concerns that may have come up from the previous day. Mr. Gierden and Mrs. Camacho were in constant contact with the City of Charleston throughout each day to ensure the process moved along seamlessly.

The City of Charleston has worked with Ashbritt on previous events and this was by far the best partnership we have experienced. The communication and commitment to ensure debris removal was completed as fast as possible so that our city could get back to normal was outstanding.

Should the City of Charleston need assistance in the future we would seek out the help of Ashbritt. The City of Charleston also would like to thank Ashbritt Environmental, Mr. Gierden and all of the other employees who assisted the city during our time of need. Thank you for your dedication, commitment and excellent customer service you provided during this event.

Michael Metzler  
Interim Director, Public Service  
City of Charleston

---

2 George Street, Suite 2100, Charleston, SC 29401-3506 · Phone (843) 724-3754 · fax (843) 973-7261



Office of the County Manager  
840 West 11<sup>th</sup> Street  
Panama City, Florida 32401  
Telephone: (850) 248-8145

November 19, 2019

BOARD OF COUNTY  
COMMISSIONERS

www.baycountyfl.gov

840 WEST 11<sup>TH</sup> STREET  
PANAMA CITY, FL 32401

COMMISSIONERS:

TOMMY HAMM  
DISTRICT I

ROBERT CARROLL  
DISTRICT II

WILLIAM T. DOZIER  
DISTRICT III

KEITH BAKER  
DISTRICT IV

PHILIP "GRIFF" GRIFFITTS  
DISTRICT V

ROBERT J. MAJKA JR.  
COUNTY MANAGER

AshBritt, Inc.  
565 East Hillsboro Blvd.  
Deerfield Beach, FL 33441

Re: Hurricane Michael Debris Removal

Bay County would like to thank you and your staff for the exceptional job in assisting with the debris removal and cleanup efforts from Hurricane Michael.

Hurricane Michael devastated Bay County and the surrounding areas and has been determined to be the largest local led debris removal operation in history. Your team came onboard immediately following the storm and expedited the setup and operations to remove debris from our roadways to allow for immediate cleanup efforts.

We would like to personally thank Matt Gierden and Bob Hewett for their assistance and sincerely appreciate their support. Matt was instrumental in the setup of operations to begin the debris removal process in our County. Additionally, Bob Hewett, as Project Manager, provided seamless onsite day-to-day management of the debris removal. Bob worked very well with staff and citizens addressing hundreds of calls and requests for debris removal assistance. Their efforts were professional and well organized.

We would like to commend Matt Gierden, Bob Hewett and the Ashbritt Team for their assistance and continued efforts throughout the disaster recovery process. Should Bay County need debris removal support in the future, we would gladly pursue Ashbritt's assistance.

Sincerely,

Joel Schubert  
Assistant County Manager



**CITY OF CALLAWAY**  
CITY HALL  
6601 EAST HIGHWAY 22, CALLAWAY, FL 32404  
PHONE 850-871-6000 • FAX 850-871-2444  
WWW.CITYOFCALLAWAY.COM

MAYOR  
PAMM HENDERSON

COMMISSIONERS  
SCOTT DAVIS  
DAVID GRIGGS  
RON FAIRBANKS  
MIKE JONES

November 11, 2019

AshBritt, Inc.  
Attn: Mr. Matt Gierden, Vice President  
565 East Hillsboro Blvd.  
Deerfield Beach, FL 33441

Subject: Debris Removal - Hurricane Michael

I just wanted to take a moment to thank you and extend my sincere appreciation for all of your personnel and crews on the outstanding assistance they provided with the debris removal from Hurricane Michael.

Bob Hewett did an outstanding job of managing the recovery process for the City of Callaway. Not only did he keep me updated with the constant communication, but he also went above and beyond to address any questions or concerns. He is true professionals that made this process seamless.

Should we need debris removal support in the future, I would actively seek AshBritt's assistance and request Matt Gierden & Bob Hewett as my project managers. Their actions exemplify dedication and commitment to excellent customer service.

If you have any questions, you can contact me at (850)-871-6000 or by email at [citymanager@cityofcallaway.com](mailto:citymanager@cityofcallaway.com).

Sincerely,

Ed Cook  
City Manager  
City of Callaway

**FIRE DEPARTMENT**  
P: 850-871-5300  
F: 850-871-5564

**LEISURE SERVICES**  
P: 850-874-0031  
F: 850-874-9977

**PLANNING / CODE ENFORCEMENT**  
P: 850-871-4672  
F: 850-871-2404

**PUBLIC WORKS**  
P: 850-871-1033  
F: 850-871-2416

**ARTS & CONFERENCE CENTER**  
P: 850-874-0035  
F: 850-874-0706

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Beach Management  
Storm Water Management  
Facilities & Infrastructure  
Capital Projects



21 Center Street  
Folly Beach, SC 29439  
843-588-2477  
elutz@cityoffollybeach.com

## Department of Public Works

AshBritt, Inc.  
Attn: Mr. Matt Gierden, Vice President  
565 East Hillsboro Blvd.  
Deerfield Beach, FL 33441

10/30/2019

Subject: Debris Removal - Hurricane Dorian To Whom It May Concern

I just wanted to take a moment to thank you and extend my sincere appreciation for all of your personnel and crews for the outstanding assistance they provided with the debris removal from Hurricane Dorian.

Geno Hernandez and Trey Davis did an outstanding job of expediting the recovery process. Not only did they keep me updated with the constant communication, but they also went above and beyond to address any citizen questions or concerns. They are true professionals and made this process seamless.

This project has been our second opportunity to work with AshBritt, the first one being after Hurricane Matthew in 2016. We could not have asked for a more professional team to work with as we quickly and efficiently put the City of Folly Beach back together with an impressively short recovery period.

Should we need debris removal support in the future, I would actively seek AshBritt's assistance and request Matt Gierden, Geno Hernandez, and Trey Davis as my project managers. Their actions exemplify dedication and commitment to excellent customer service.

If you have any questions, you can contact me at (843) 708-9982 or by email at [elutz@cityoffollybeach.com](mailto:elutz@cityoffollybeach.com).

Sincerely,

A handwritten signature in blue ink, appearing to be "EL", is written over a light blue circular background.

Eric Lutz CBO, CFM  
Director Public Works



October 14, 2019

Ashbritt, Inc.  
Mr. Eugenio "Geno" Hernandez, Project Manager  
Mr. Matt Gierden, Vice President  
565 E. Hillsboro Blvd.  
Deerfield Beach, FL 33441

RE: Debris Removal – Hurricane Dorian

Gentlemen:

I just wanted to take a moment to thank you both and all of your crews, equipment operators and laborers for the outstanding assistance they provided with the debris removal from Hurricane Dorian.

Geno did an outstanding job staying in touch with myself and Mr. Hood at all times keeping us updated on daily progress. On the rare occasion he wasn't available by phone he called back within minutes. Geno also did a great job keeping up with the debris from the staging site and making sure it was clean every Friday.

We greatly appreciated your flexibility and your attention to detail. It did not go unnoticed by the residents that we serve.

Both of you were a pleasure to work with, and we hope if needed in the future we will have the ability to work together again.

Sincerely

Walter Desmond  
Director of Solid Waste Services

1739 Signal Point Road | P.O. Box 12140 | Charleston, SC 29422-2140 | P 843-795-9060 | F 843-762-5240 | [www.jipsd.org](http://www.jipsd.org)

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[twitter.com/JamesIslandPSD](https://twitter.com/JamesIslandPSD)



# Town of Meggett

Harry V. "Buster" Herrington III  
Mayor

Stephanie Smith, Town Administrator  
W. Andrew Gowder, Jr., Town Attorney  
Ali Ravenel, Town Clerk

Tommy Butler, Mayor Pro Tem  
Tom Hutto, Council Member  
Keith McCarty, Council Member  
Angela Watts, Council Member

September 27, 2019

AshBritt, Inc.  
Mr. Jason Haynie, Project Manager  
Mr. Matt Gierden, Vice President  
565 E. Hillsboro Boulevard  
Deerfield Beach, FL 33441

RE: Town of Meggett, Debris Removal  
Hurricane Dorian

Dear Mr. Haynie and Mr. Gierden,

The debris removal in Meggett, SC by AshBritt, Inc. was completed in the time frame promised. Mr. Gierden, Mr. Haynie and their crews were professional and easy to work with through the debris removal process. They were available when contacted and quickly addressed our concerns. Mr. Haynie contacted my office when specific concerns were addressed and to verify our satisfaction for the work performed by their crew.

Additionally, their crews had to work amongst a bridge replacement crew and utility line tree trimming operations. They did so in a professional manner and keep their goal in front of them through, what I am sure were, obstacles created by the extra presence in our town.

Sincerely,

A handwritten signature in cursive script that reads "Stephanie Smith".

Stephanie Smith  
Town Administrator – Meggett, SC

4776 Hwy 165, Meggett, SC 29449 phone 843-889-3622 fax 843-889-6873

**From:** Vickie Gainer <vgainer@cityoflynnhaven.com>  
**Date:** October 8, 2019 at 8:17:41 AM EDT  
**To:** Bob Hewett <bhewett@ashbritt.com>  
**Cc:** Bobby Baker <bbaker@cityoflynnhaven.com>, Dow Knight <dow@ashbritt.com>, Matt Gierden <matt@ashbritt.com>, Luciano Costa <lcosta@ashbritt.com>, "Gresenz, Bob" <Bob.Gresenz@tetrattech.com>  
**Subject:** RE: Lynn Haven NRCS Waterways and Ditch Completion

Bob, thank you. You and your crew have done an outstanding job. The City of Lynn Haven is better because of your tireless efforts.

Best,  
Vickie

*Vickie L. Gainer*  
Acting City Manager  
825 Ohio Avenue  
Lynn Haven, FL 32444  
Phone: 850.265.2121 ext. 112  
[vgainer@cityoflynnhaven.com](mailto:vgainer@cityoflynnhaven.com)  
[www.cityoflynnhaven.com](http://www.cityoflynnhaven.com)

*"Flexible people don't get bent out of shape."*

1



PATRICK M. O'NEIL  
MAYOR

TOWN COUNCIL  
CHAUNCEY CLARK, MAYOR PRO TEM  
SARAH CHURCH  
GREG HAMMOND  
TIM REESE  
BACHMAN SMITH, IV  
KAYE SMITH

TOWN OF SULLIVAN'S ISLAND



ANDY BENKE  
TOWN ADMINISTRATOR  
JASON BLANTON  
DEPUTY ADMINISTRATOR/COMPTROLLER  
LAWRENCE A. DODDS  
TOWN ATTORNEY  
GREG GRESS  
WATER AND SEWER MANAGER  
JOE HENDERSON  
DIRECTOR OF PLANNING AND ZONING  
CHRISTOPHER GRIFFIN  
CHIEF OF POLICE  
COURTNEY LILES  
TOWN CLERK  
RANDY ROBINSON  
BUILDING OFFICIAL  
M. ANTHONY STITH  
FIRE CHIEF

October 11, 2019

Mr. Matt Gierden, Vice President  
Mr. Eugenio "Geno" Hernandez, Project Manager  
Ashbritt, Inc.  
565 E. Hillsboro Blvd.  
Deerfield Beach, FL 33441

In reference: Debris Removal

Dear Messrs. Gierden and Hernandez,

It is with great pleasure that I send this note of appreciation thanking both of you, your crews, administrators, mechanics, and all involved at AshBritt who made it possible to provide the support and assistance afforded Charleston County for debris removal on Sullivan's Island following Hurricane Dorian.

As noted, Sullivan's Island is a small littoral municipality that funds its services on ad valorem property taxes. Additionally, Sullivan's Island is a community where residents take great pride in the appearance of their property. Once FEMA made the declaration to assist municipalities with the debris cleanup there was great interest in restoring the Island to its pre-storm order. To that end the Town is very thankful for your quick response to remove the debris and to do so quickly, efficiently and without disturbance to the right-of-way.

Following declaration, I was in daily communication with Joe Neris who was very responsive to all of my requests for assistance. The work was done as explained and on time. The Ashbritt team was a pleasure to work with during a very stressful time following this natural disaster.

Once again, thank you for the outstanding effort on Sullivan's Island.

With kind regards, I am

Very truly yours,

TOWN OF SULLIVAN'S ISLAND

Andy Benke

Town Administrator

WWW.SULLIVANSISLAND.SC.GOV  
P.O. BOX 427 • SULLIVAN'S ISLAND, SC 29482  
(843) 883-3198 • FAX (843) 883-3009



October 9, 2019

Ashbritt, Inc.  
Mr. Eugenio "Geno" Hernandez, Project Manager  
Mr. Matt Gierden, Vice President  
565 E. Hillsboro Blvd.  
Deerfield Beach, FL 33441

RE: Debris removal - Hurricane Dorian

Gentlemen:

I just wanted to take a minute to thank both of you and all of your crews, administrators, mechanics, and everyone involved at AshBritt who made it possible for you to provide the support and assistance that was afforded Charleston County, specifically St. Andrews Public Service District, following Hurricane Dorian.

As I personally shared with each of you, SAPSD is a very small, frugal, and cost effective government servicing approximately 22,000 residents West of the Ashley. Our sole revenue source is property taxes. Period. As a result, we must be very financially responsible, which is why we requested minimal assistance from AshBritt until President Trump/FEMA made the declaration to assist municipalities with the debris cleanup.

I appreciate your flexibility in working with us prior to the declaration in a manner that was best for our residents in the interest of cost. I am also very thankful for your quick response when assistance was needed with the extremely large trees and of course, clearing the area on North Westchester daily.

Following declaration, I was in daily communication with Gino and he was very responsive to all of my requests for assistance, including several idiosyncrasies within the district. Matt, you and Gino were a pleasure to work with during a very stressful time following this natural disaster.

Again, thank you for all you have done and hopefully will continue to do as long as you are here in Charleston County helping us keep West Ashley clean!!

Sincerely,

St. Andrews Public Service District

Christie Holderness

CEO/District Manager

Address: 1775 Ashley River Road Charleston, SC 29407 Phone: 843-556-6310 Fax: 843-769-2404 www.standrewspsd.org

f @ t in



AshBritt Environmental  
Mr. Matt Gierden, Vice President  
Mr. Joe Nerris, Project Manager  
565 East Hillsboro Blvd  
Deerfield Beach, FL 33441

Subject: Debris Removal- Hurricane Dorian

To Whom It May Concern,

Please extend my sincere and personal appreciation to everyone involved at AshBritt Environmental who made it possible for you to provide the outstanding service with debris removal following Hurricane Dorian's aftermath.

Dorian skimmed the South Carolina coast on September 4<sup>th</sup> and 5<sup>th</sup> 2019. As part of Charleston County's emergency debris removal contract, Matt Gierden of AshBritt Environmental was in contact with Town officials on September 6<sup>th</sup> and was staging debris removal equipment on September 7<sup>th</sup>. Initial coordination took place between the Town and Matt, who then assigned Joe Neris as the Project Manager for the area east of the Cooper River.

Joe seamlessly integrated AshBritt's resources into the Town's debris removal efforts. He is a true professional who provided sound advice, based on his years of experience with natural disasters.

Joe attended a daily coordination meeting with Town staff where we synchronized the efforts of Town Waste Management Division crews and the crews provided by AshBritt. We divided the Town into sectors and cleared debris by neighborhood, ensuring debris was removed in an efficient and timely manner.

Joe also supervised the temporary Debris Management Site that the Town established for the town/county's debris removal efforts. This site was incredibly efficient and processed 103,805 Cubic Yards of Debris while keeping the facility clean and orderly.

This has been our second opportunity to work with Matt and Joe, the first one being after Hurricane Mathew in 2016. We could not have asked for a more professional team to work with as we tried to put the Town of Mount Pleasant back together after the storms.

Should we need debris removal support in the future, I would actively seek AshBritt Environmental's support and request Matt Gierden and Joe Neris to work with. Their actions exemplify dedication and commitment to excellent customer Service.

Many thanks for a job well done.

If you have any questions, you can contact me at (843) 849-2022 or by email at [jpee@tompssc.com](mailto:jpee@tompssc.com).

Sincerely,

Jody Peele  
Director, Public Services Department  
Town of Mount Pleasant, SC



October 8, 2020

To Whom It May Concern:

The Board of County Commissioners approved AshBritt, Inc. (AshBritt), to provide disaster debris management and removal services for the 2017 hurricane season. AshBritt Inc. has been providing debris removal services for Collier County since the early 2000's. AshBritt has conducted 3 disaster debris removal projects for the County beginning with Hurricane Wilma. AshBritt has removed and managed over 4,500,000 cubic yards of disaster debris for the County. Since then, AshBritt has participated in numerous training and planning sessions with the County and is regularly engaged in the business of providing disaster debris removal services.

For the activation of Hurricane Irma in 2017, AshBritt provided exceptional and professional post-disaster debris collection, removal, and disposal services. AshBritt was able to provide immediate preemptive services that facilitated the overall success of the debris mission with no additional cost to the County. The county was divided into 58 work zones. Once activated, AshBritt quickly began with emergency road clearing services, which included 45 wheel loaders and over 100 chainsaw men. Following the road clearing, AshBritt began debris removal operations, over 40 tree crews removed more than 1,300 hazardous trees and over 22,000 hazardous limbs. Additionally, AshBritt included 128 generators, 352 chemical toilets, 2 shower facilities, 75 vacuum trucks, traffic signal inspections, fuel delivery, over 10,000 meals, temporary fencing, and raw sewage collection from overflowing manholes and lift stations.

With the tireless effort of the AshBritt's team, the county's six temporary debris staging sites and five residential storm debris drop-off locations were reviewed and surveyed. A complete restoration of all eleven sites was done in a timely manner. Debris was collected and disposed was in full compliance with FEMA rules and regulations, qualifying Collier County for maximum reimbursement of federal and state emergency funds. The County received 50 million dollars in reimbursements for the hurricane debris mission.



Administration • 3339 Tamiami Trail East, Suite 301 • Naples, Florida 34112-5361 • 239-252-2540 • FAX 239-252-6474



The collection and monitoring of approximately 3.6 million cubic yards from Hurricane Irma-generated debris was completed in 3 months, with the debris staging sites cleared shortly thereafter. AshBritt provided an excellent FEMA liaison and worked effectively with FEMA representatives, operating within FEMA's guidelines to optimize the county's eligibility for reimbursement. AshBritt's contract pricing included stumps, collection, processing, and disposal. Hurricane Irma's debris recovery cost was estimated at \$64 million dollars.

AshBritt also provided exceptional and professional debris collection and removal services following Tropical Storm Fay in 2008, collecting and disposing of an estimated 20,000 cubic yards of debris at an estimated cost of \$403,500. In 2005, post Hurricane Wilma, Ashbritt provide debris collection, processing and disposal services collecting over 1 million cubic yards of debris, receiving reimbursements of \$24 million from FEMA and the State of Florida, with only \$1,000 disallowed due to rounding errors.

AshBritt was deployed in response to a severe wind storm that hit Collier County during the pre-dawn hours on January 17, 2016. AshBritt had skillful staff quickly mobilized for debris collection and removal, collecting and disposing of an estimated 44,032 cubic yards of debris at an estimated cost of \$465,152 proving they can handle both major and minor storm events.

The AshBritt Environmental Team is one of the best debris recovery businesses in the industry. Having 29 years in public service, I can vow for their ability to resource any emergency event and ensure that FEMA guidelines are strictly adhered to. Both the FEMA Administration and the State of Florida have recognized Collier County Government as one of the best debris management teams' thanks in great part to our contractor, AshBritt Environmental Inc.

Respectfully,  


Daniel R. Rodriguez, M.B.A., CFM  
 Public Utilities Deputy Department Head  
 Cell: (239) 253-0866



Administration • 3339 Tamiami Trail East, Suite 301 • Naples, Florida 34112-5361 • 239-252-2540 • FAX 239-252-6474



July 23, 2020

Dear Mr. Gierden,

On behalf of the Public Utilities Department's Solid and Hazardous Waste Management Division, I would like to thank you for your time and presentation on Wednesday, July 22, 2020. Your understanding of debris management and post-disaster cleanup is invaluable. The experience and expertise you shared demonstrated a valued and clear understanding of how to step into action during a catastrophe.

Your presentation was thorough and, well put together. With your guidance and ability to quickly offer solutions to ensure the County's fiscal responsibility to achieve maximum FEMA reimbursement was evident. Collaboration with the debris monitoring team, Tetra Tech, demonstrates you share the County's values and have the County's best interest in the forefront.

I understand from the Irma experience the County values Ashbritt as a reliable and trustworthy resource. It is because of people like you and your team that Collier County safely and swiftly offer relief to the county constituents, maintaining Collier County the best place to live, work, and play.

Respectfully,

A handwritten signature in black ink that reads "Kari Hodgson".

Kari Ann Hodgson, P.E.  
 Division Director  
 Solid & Hazardous Waste Management Division  
 Collier County Public Utilities Department



February 21, 2018

To: Whom it May Concern

From: John Archambo, Director  
 Customer Relations

**Subject: Ashbritt, Inc. Emergency Debris Management Services**

Palm Beach County was impacted by Hurricane Irma on Sunday, September 10, 2017, which generated approximately 3 million cubic yards of storm debris to be collected, reduced and transported to a final disposal (recycling) destination.

The Solid Waste Authority of Palm Beach County (SWA) is the agency responsible for the cleanup of storm debris impacting the County. Ashbritt, Inc. played a key role removing, processing and transporting eligible storm debris material to a final destination in a very safe and timely manner. They also operated temporary debris disposal sites in a safe and efficient manner.

Ashbritt, Inc.'s constant communication before, during and after Hurricane Irma provided a true sense of confidence in the task before us. They are a proven and experienced disaster response team that will exceed a customer's expectations at every turn. Ashbritt, Inc. always provides a very high quality team of managers that communicate and organize an outstanding cleanup effort.

The Ashbritt, Inc. team are also well aware of all FEMA eligibility requirements, responding immediately to any and all challenges presented during a natural disaster.

It is truly a pleasure working with the Ashbritt, Inc. team and I can assure you this company will not disappoint.

You may feel free to contact me at 561-697-2700, ext 4725 if you require any further information.

7501 North Jog Road, West Palm Beach, Florida 33412 • (561) 640-4000 • FAX (561) 640-3400  
 Customer Information Services: (561) 697-2700 • Toll-Free: 1 (866) 792-4636





## CITY OF HOLLY HILL

The City with a Heart

1065 Ridgewood Avenue ♥ Holly Hill, Florida 32117

[www.hollyhillfl.org](http://www.hollyhillfl.org)

**Building,  
Zoning,  
Licensing &  
Inspections**

386-248-9442  
Fax 386-248-9498

**City  
Clerk**

386-248-9441  
Fax 386-248-9448

**City  
Manager**

386-248-9425  
Fax 386-248-9448

**Economic  
Development**

386-248-9444  
Fax 386-248-9446

**Finance**

386-248-9427  
Fax 386-248-9497

**Human  
Resources**

386-248-9440  
Fax 386-248-9448

**Information  
Technology**

386-248-9459  
Fax 386-248-9448

**Public  
Works**

386-248-9463  
Fax 386-248-9499

**Utility  
Billing**

386-248-9432  
Fax 386-248-9458

**Mayor & City  
Commission**

386-248-9441  
Fax 386-248-9448

July 13, 2017

Mr. Ralph Dahlgren  
Ash Britt Environmental  
565 East Hillsboro Blvd.  
Deerfield Beach, Florida 33441

Re: Letter of Recommendation

Dear Ralph,

I want to take this opportunity to thank you and all those involved with Ash Britt Environmental for the fantastic job done cleaning up our City as a result of Hurricane Matthew.

Prior to the storms arrival on Friday October 7, 2016, you maintained contact with me to let me know you were closely monitoring Matthew's storm track and that Ash Britt Environmental was ready and prepared to assist our City when called upon. As it became evident that Holly Hill was in the direct path of the storm, our contract with you was activated and true to your word you arrived the next day.

Beginning with the 72 hour push and continuing right on through until the last limb was picked up, Ash Britt Environmental was on the job every single day. For more than 3 months, working 7 days a week sun up to sun down, your crews worked diligently removing debris expeditiously and efficiently. The debris was hauled to our Debris Management Site (DMS) where it was ground and chipped to be hauled to its final resting place. I especially want to thank Mr. John Nobile Sr. for his efforts overseeing the DMS operations and his coordination with City Staff working to clean our City.

I greatly appreciate the hard work and dedication of Ash Britt Environmental assisting in our recovery from Hurricane Matthew and would not hesitate to utilize your services again if necessary. Thanks again for everything you do!

Sincerely,

Mark T. Juliano, PWLF  
Public Works Director  
The City of Holly

Providing a safe, vibrant, affordable and diverse community in which all generations may enjoy a secure quality of life.





**BEAUFORT COUNTY PUBLIC WORKS**  
**Solid Waste and Recycling**  
 120 Shanklin Road  
 Beaufort, South Carolina 29906  
 Voice (843) 255-2800 Facsimile (843) 255-9435

July 17, 2017

Mr. John Noble  
 Ashbritt Environmental Inc.  
 565 East Hillsboro Blvd.  
 Deerfield Beach, FL 33441

Dear Mr.Noble:

I am writing to express my appreciation for the performance of the entire team from Ashbritt in the marine debris removal operations for Hurricane Matthew. As our marine debris removal firm the level of support and professional performance provided has been outstanding. My direct points of contact with your firm were Project managers Dan Strode at the beginning and Blake Riley. Both supported the County in an outstanding manner. They are both professional in all respects and helped to establish a high standard for compliance. On a personal level, Blake was extremely responsive to answer any questions and provide the assistance I required. As the Debris Manager I am not exaggerating when I state that without his diligence, knowledge, and ability to gain the cooperation within the team we would not have been as effective. I am sure you are aware of the challenges presented in just dealing with 6-8 foot tide changes every 6 hours. All observers of our operation remarked that "Beaufort County had their operation together". Blake played a huge part in making that happen.

Providing Ralph Dahlgren to assist with the process allowed the County to get a jump on a difficult task. Ralph provided essential high level technical support and coordination for the debris removal operation. His experience and knowledge enabled the entire team to work seamlessly. His professionalism, personality and ability to communicate with our citizens kept things moving smoothly. Ralph handled the most difficult situations with ease which I sincerely appreciated. His ability "To Make the Noise Stop" was exceptional. I would also be remiss if I did not mention your safety officer Brett Postelli who did an outstanding job in all respects.

Bottom line, Ashbritt did an exceptional job and I am thankful for each member of your team. You completed a very difficult project with superlative results and continue to provide us with excellent customer service. I am forwarding a copy of this letter to our Administration and Purchasing Department for future reference.

Regards

JAMES S. MINOR, JR  
 SOLID WASTE / DEBRIS MANAGER

JAMES W. CAMPO, CFP  
Mayor

PAUL LUGER  
Vice Mayor

VINCENT N. BARILE  
Commissioner

FRANK FENDER  
Commissioner

DAN MORRIS  
Commissioner

## TOWN OF SEWALL'S POINT



PAMELA MAC'KIE WALKER  
Town Manager

LAKISHA Q. BURCH, CMC  
Town Clerk

TINA CIECHANOWSKI  
Chief of Police

JOHN ADAMS  
Building & Facilities Director

April 21, 2017

Mr. Randal Perkins  
AshBritt Environmental  
565 East Hillsboro Blvd.  
Deerfield Beach, FL 33441

Re: Mr. Chris Holsinger

Dear Mr. Perkins:

As you know, the Town of Sewall's Point recently utilized the services of AshBritt Environmental for the cleanup of our town following Hurricane Matthew. We are very grateful for the services performed by your company, but particularly appreciate of the guidance and expertise we received from Mr. Chris Holsinger.

Having served in various executive capacities in local and regional government agencies for many years, I have had the opportunity to work with many knowledgeable professionals in a wide variety of capacities. Mr. Holsinger's expertise and proficiency, however, were notably remarkable. In every conversation with Chris, with every problem or concern that arose, Chris had the solution. And not only did he know the answer, he could quote the section and verse of the code that supported his position.

In the pitfall-laden world of FEMA reimbursement, having a person with the knowledge and expertise of Chris Holsinger was immeasurably reassuring. I could not let the opportunity pass to commend you for providing such outstanding service to the Town of Sewall's Point, and to congratulate you on having a consummate professional in the person of Chris Holsinger representing your company during the challenging times of disaster recovery.

Very truly yours,

Pamela Mac'Kie Walker  
Town Manager

One South Sewall's Point Road, Sewall's Point, Florida 34996  
Town Hall (772) 287-2455 • Fax (772) 220-4765 • E-Mail: [pwalker@sewallspoint.org](mailto:pwalker@sewallspoint.org)  
Police Department (772) 781-3378 • Fax (772) 286-7689 • E-Mail: [sppd@sewallspoint.org](mailto:sppd@sewallspoint.org)



South Carolina  
Department of Transportation

March 17, 2017

AshBritt, Inc.  
565 E. Hillsboro Blvd.  
Deerfield Beach, Florida 33441

Subject: AshBritt's Past Performance Providing Disaster Debris Management to the South Carolina Department of Transportation

To Whom It May Concern:

In October of 2016, Hurricane Matthew brought high winds and heavy rainfall to South Carolina. The effects of this hurricane resulted in flooding and wind damage resulting in many downed trees; breached dams; and rivers that burst their banks washing away roads, bridges, and flooding homes. As a result, the South Carolina Department of Transportation (SCDOT) activated AshBritt's pre-positioned contract for Disaster Recovery Assistance to provide debris management services to Dillon, Dorchester, and Marlboro counties.

AshBritt quickly mobilized and began debris management operations. The project team was accessible, responsive, knowledgeable, and professionally implemented a recovery plan. The AshBritt team has been flexible and able to address evolving project plans, and successfully executed the scope of work in each assigned county.

We appreciate AshBritt's continued support with post-event clean-up and are pleased to have them as a part of our disaster response and recovery team. Please feel free to use this letter as a positive recommendation attesting to AshBritt's ability to successfully provide disaster debris management services.

Sincerely,

David B. Cook, PE  
State Maintenance Engineer  
(803) 737-1290

Post Office Box 191  
Columbia, South Carolina 29202-0191



Phone: (803) 737-2314  
TTY: (803) 737-3870

AN EQUAL OPPORTUNITY  
AFFIRMATIVE ACTION EMPLOYER



February 24, 2017

Dear Sir/ Madam,

I am writing this letter to recommend the services of AshBritt. During this past hurricane season we were hit by Hurricane Matthew. It had a serious impact on our community and brought significant damage to the City.

From the beginning, AshBritt was knowledgeable and helpful with many aspects of reimbursement through FEMA. Specifically, Dow Knight made sure we were on the path to have things done right the first time. He assisted greatly in the finalization of our contract and worked tirelessly to get the ball rolling.

AshBritt sent professionals to work in our community. They were adamant about being notified of any concerns and never complained when we sent more work their way. Project managers were diligent about checking in and keeping us up to date with progress. AshBritt fulfilled each detail of their contract and went above and beyond with their service. If you need a disaster professional, then I would highly recommend them to you.

Best Regards,

Matthew E. Saxon

Assistant City Manager

City of Pooler

CHATHAM COUNTY  
DEPARTMENT OF PUBLIC WORKS



*Robert W. Drewry*  
Director

*William E. Wright*  
Deputy Director

March 30, 2017

Mr. John Noble  
AshBritt Inc.  
565 E. Hillsboro Boulevard  
Deerfield Beach, FL 33441

Dear Mr. Noble,

On October 11, 2016 Chatham County issued your Notice to Proceed to remove debris as a result of Hurricane Matthew. Your company deployed resources immediately and when all was said and done, AshBritt collected and processed more than 1.6M cubic yards of vegetative debris over a 130 day period. The volume of debris from this storm far exceeded our expectations.

Chatham County was extremely pleased with the response from AshBritt. Project Manager Dow Knight was always professional, thorough, organized and responsive. As you know, demands and expectations from the public are high during difficult situations. Under immense pressure AshBritt remained respectful and steadfast from beginning to end.

On behalf of Chatham County, I thank you for the work AshBritt performed for our citizenry and I appreciate the significant amount of work it took to complete this project.

Sincerely,

Robert W. Drewry

*“Dedicated and Committed”*

P.O. Box 8161 • Savannah, GA • 31412 • (912) 652-6840 • FAX (912) 652-6845  
<http://publicworks.chathamcounty.org>

**CHATHAM COUNTY  
 DEPARTMENT OF PUBLIC WORKS  
 AND PARK SERVICES**



Robert w. Drewry  
 Director

William Wright  
 Deputy Director

**February 9, 2017**

Ash Britt

Re: Gratitude and Thanks

Ash Britt:

I am writing this letter to express my gratitude. Now that this experience is all but behind us, I have had a moment to reflect back at the work that you (Dow Knight) and Ash Britt have accomplished. I truly believe that Chatham County fared well due to you and the Ash Britt's teams extraordinary efforts. I know that it is truly a team effort. After seeing you and your crew in action it is easy to understand why you are regarded with such high standards. You have a way of working with everyone from the guys in the field all of the way up the department heads and even the commissioners when called upon.

It is evident that you are a seasoned vet and very knowledgeable within your area of expertise. It has been a pleasure working with you and Ash Britt. Although I hope that the County doesn't have to go through this again, I know that as long as Ash Britt and you are onboard the County will have nothing less than expedient first class service.

Thanks for all that you did for Chatham County and good luck with all of your endeavors.

*Sincerely,*  
*Mare Ginsberg*  
*Debris Operations Project Manager*  
*Chatham County Public Works*

7226 Varnedoe Drive • P.O. Box 8161 • Savannah, Ga 31412-8161 • (912) 652-6840 • FAX (912) 652-6845



## St. Johns County Board of County Commissioners

Public Works | Engineering Division

**January 13, 2017**

RE: Recommendation – AshBritt Environmental, Inc.

AshBritt Environmental, Inc.  
565 East Hillsboro Blvd. Deerfield Beach, FL 33441  
Re: Hurricane Matthew 2016 - 2017

I would be remiss if we did not take the time to commend your company and express how grateful and appreciative we are of the amazing operation your company ran here during Hurricane Matthew from October 2016 – January 2017

Ash Britt provided outstanding service during a time of urgency for our county after it was impacted by Hurricane Matthew. AshBritt Environmental worked quickly and efficiently to remove debris on the Right of Way, as well as worked diligently and carefully during a beach clean-up mission from the storm. AshBritt Environmental helped St. Johns County provide the most efficient and expeditious debris removal services to its residents.

Your assistance in our time of need meant a great deal not only to our Department but to our community as well. The clean-up efforts were overwhelming yet the competency, structure and organizational skills displayed by Ash Britt were excellent and helped our county return to its normal state as quickly as possible.

Sincerely,

A handwritten signature in blue ink, appearing to read "Greg Caldwell".

Greg Caldwell, MPA  
St. Johns County Public Works Department  
Assistant Public Works Director  
gcaldwell@sjcfl.us  
Office: (904) 209-0132  
Mobile: (904) 669-5221

2740 Industry Center Road, St. Augustine, FL 32084  
P: 904.209.0110 | F: 904.209.0140

[www.sjcfl.us](http://www.sjcfl.us)



**Company Name: ASHBRITT, INC.**

Comments:

The Board of County Commissioners approved AshBritt, Inc. (AshBritt) as our primary contractor to provide disaster debris management and removal services for the 2016 hurricane season. AshBritt has been under contract with Collier County for eleven years.

Following Hurricane Wilma in 2005, AshBritt provided exceptional and professional post-disaster debris collection, monitoring, and disposal services. The county was divided into 58 work zones. Debris was collected and disposed of in full compliance with FEMA rules and regulations, qualifying Collier County for maximum reimbursement of federal and state emergency funds. The county's four temporary debris staging sites were reviewed and surveyed. A complete restoration of all four sites was done in a timely manner.

The collection and monitoring of approximately 1 million cubic yards of Hurricane Wilma-generated debris was completed in 45 days, with the debris staging sites cleared shortly thereafter. AshBritt provided an excellent FEMA liaison and worked effectively with FEMA representatives, operating within FEMA's guidelines to optimize the county's eligibility for reimbursement. AshBritt's cradle-to-grave contract price included stumps, collection, processing, and disposal. Following the project's final audit, Collier County received a reimbursement of \$24 million, with only \$1,000 ineligible.

AshBritt also provided exceptional and professional debris collection and removal services following Tropical Storm Fay in 2008, collecting and disposing of an estimated 20,000 cubic yards of debris at an estimated cost of \$403,571.



Solid and Hazardous Waste Management Division • 3339 Tamiami Trail East, Suite 302 • Naples, Florida 34112-5361 • 239-252-2508 • FAX 239-774-9222



AshBritt was deployed on January 17, 2016 for a severe wind storm event that unexpectedly hit Collier County during the pre-dawn hours of that day. AshBritt was outstanding and had skillful staffing quickly mobilizing the debris collection and removal, collecting and disposing of an estimated 25,000 cubic yards of debris at an estimated cost of \$450,000.

Collier County Solid & Hazardous Waste Management

By: Sue Zimmerman  
Sue Zimmerman, CPM, Planner

Colleton County  
Office of the County Engineer  
403 E. Washington St, Suite B  
Walterboro, South Carolina 29488  
Phone: 843-782-3104



October 6, 2014

Mr. Matt Gierden, Vice President  
AshBritt, Inc  
565 East Hillsboro Blvd.  
Deerfield Beach, FL 33441

RE: Winter Storm PAX 2014

Dear Mr. Gierden,

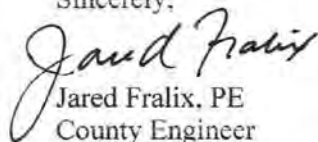
On behalf of Colleton County, I extend our thank you and appreciation for the services provided by AshBritt, Inc amidst our time of emergency during the Winter Storm PAX which occurred in February 2014. In addition to the immediate disaster relief, I thank you for the continued clean-up efforts and coordination that took place over the following weeks.

It has been a long time since the County has experienced a natural disaster of this magnitude. Most of the personnel in leadership roles that were present during the last disaster are no longer with the County. Needless to say, there was a steep learning curve for us current County employees tasked with leading the relief efforts. I am most grateful and appreciative how AshBritt came along side our staff with support and direction, helping us navigate the detailed FEMA procedures required in order to later seek potential federal aid reimbursements for our clean-up efforts.

In addition to the debris management services, I am thankful for the coordination effort extended by AshBritt as we worked through payment. Colleton County is a large rural county with a small operating budget. The disaster and clean-up efforts from Winter Storm PAX were not a planned expenditure. AshBritt worked with the County as we sought federal reimbursement and reallocated funds from the operating budget to cover the incurred expenses.

In all, we are pleased with the excellent services provided and are confident we can rely on AshBritt in the wake of any future disaster.

Sincerely,

  
Jared Fralix, PE  
County Engineer



**Georgetown County**  
**Department of Public Services**  
*Innovative Leadership & Teamwork!*



June 11, 2014

Mr. Matt Gierden, Vice President  
AshBritt, Inc.  
565 East Hillsboro Blvd.  
Deerfield Beach, FL 33441

Re: Winter Storm PAX 2014

Dear Mr. Gierden:

Georgetown County would be remiss if we did not take the time to commend your company and express how grateful and appreciative we are of the amazing operation your company ran here during Winter Storm PAX in February 2014.

AshBritt provided outstanding service during a time of urgency for our county after it was impacted by damaging snow and ice. AshBritt worked quickly and efficiently to remove broken limbs and roadside debris, as well as worked diligently and carefully at cutting dangerous limbs left in trees from the storm. AshBritt helped us ensure and provide the most efficient and expeditious debris removal services to Georgetown County and its residents. Your assistance in our time of need meant a great deal not only to our Department but to our community as well. The clean-up efforts were overwhelming yet the competency, structure and organizational skills displayed by AshBritt were excellent and helped our county return to its normal state as quickly as possible.

Beyond Winter Storm PAX, AshBritt has provided excellent training services to us in the past and I feel confident that we can rely on AshBritt in the future. Thank you again for all of your support and efforts to keep our county safe.

Sincerely,

Ray C. Funnye, Director  
Department of Public Services

**Administration**

108 Screven Street • PO Drawer 421270 • Georgetown, SC 29440  
Phone: 843-545-3325 • Fax: 843-545-3648 • email: rcfunnye@gtcounty.org

- **Client Training Testimonials**

As a value-added service, AshBritt launched an Online Training Academy in response in 2020. The portal, which can be found on our website, includes videos and supplemental training guides tailored for public sector officials, subcontractor partners, emergency management students, job seekers, and volunteers. It is a beneficial resource often used by our clients as a training tool for new hires and refresher courses.



**One Mission,  
One Family,  
One Neighborhood.**

June 29, 2019

To Whom It May Concern:

I am very pleased to recommend AshBritt Inc. as a thought leader in the Debris Management and Disaster Recovery Industry and specifically their *Debris Management 101* educational presentation.

The *Debris Management 101* training provided valuable insight for attendees at the 2018 National CERT Conference as the focus was related to the response and recovery from Hurricane Irma. Feedback was so overwhelmingly positive I had invited the team back to present at the 2019 Florida CERT Conference to speak to Hurricane Michael disaster recovery efforts.

**Debris Management 101**

- 2018 National CERT Conference

**Panel:**

- Brittany Perkins Castillo, AshBritt CEO
- Matt Gierden, AshBritt Senior Vice President
- Brett Postelli, AshBritt Safety Manager
- Gerardo Castillo, AshBritt Chief of Staff

I am happy to recommend AshBritt as a presenter at your conference or event. If you have any questions, please feel free to contact me.

Sincerely,

James Cunningham  
Florida CERT Association President



## Virginia Peninsulas Public Service Authority

April 24, 2024

Mr. Jason Fawcett, Vice President  
AshBritt, Inc.  
565 East Hillsboro Blvd.  
Deerfield Beach, FL 33441

RE: Recent Debris Training Session

Dear Jason:

I wanted to thank you for sharing your expertise about emergency preparedness and proper planning at the two Debris Management Training Sessions. Our first session was held at the James City County Law Enforcement Center in Williamsburg, Virginia on February 2, 2024 and was attended by over 10 cities and counties with over 50 attendees.

The second Debris Management Training Session was held at the Hampton Roads Planning District Commission Office in Chesapeake, Virginia on April 8, 2024 with 59 attendees from the Southside of Virginia. You provided a clear path forward.

Your presentation was easily understood and although we all hope we will never need to use these services that we have in our back pockets, it is refreshing to have folks like you and AshBritt to guide us through the process.

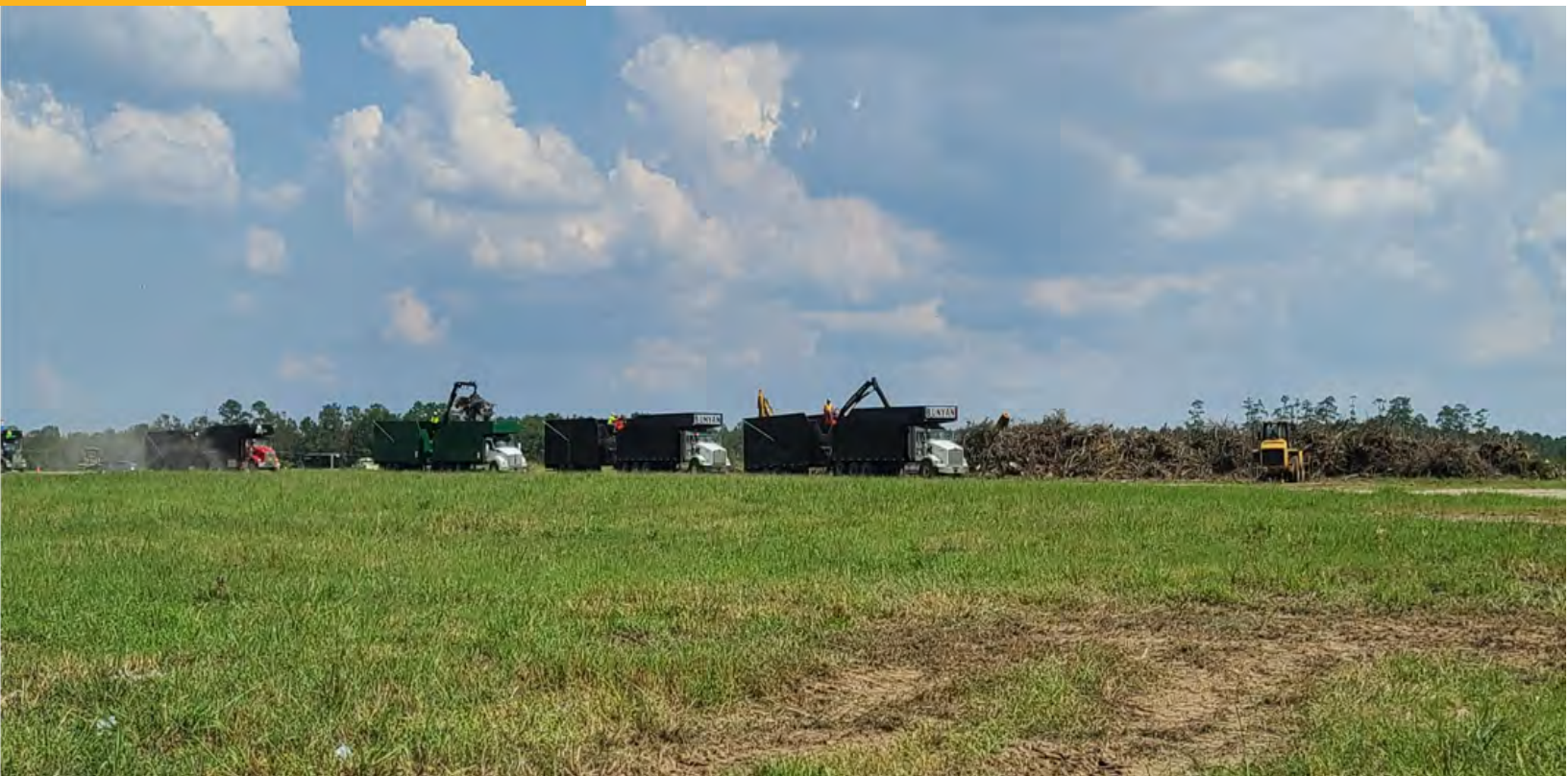
Thank you again!

Respectfully,

A handwritten signature in black ink, appearing to read "David Magnant". The signature is fluid and cursive, with a long, sweeping horizontal line extending to the right.

David Magnant, VPPSA  
Executive Director

TAB 5



**MINORITY/WOMAN  
OWNED BUSINESS  
ENTERPRISE  
DOCUMENTATION**

## Tab 5. Minority/Woman Owned Business Enterprise Documentation

Although AshBritt is not a certified minority/woman owned business enterprise, we have provided a local and minority subcontractor plan.

### Local and Minority Subcontractor Plan

In our industry, large scale response operations require substantial amounts of equipment and personnel, and subcontractor resources play a crucial role in filling that requirement. AshBritt has worked with thousands of subcontractors and individuals over our history. We maintain databases of past subcontractors and employees, and we always encourage new firms and qualified individuals to register and submit resumes through our website ([www.AshBritt.com](http://www.AshBritt.com)). We also maintain: 1) a core group of standby subcontractors who are exclusively available for deploying to AshBritt projects, and 2) long-term relationships with regional and nationwide subcontractors, equipment rental companies, logistics/freight forwarding firms, recycling/disposal companies, etc. who have registered with us for potential work.

Project Role / Scope of Work Activity	Service provided by:	
	AshBritt	Subcontractors
<b>Project Role</b>		
Project Manager	•	
Operations Manager	•	
Quality Control Manager	•	
Field QC Supervisors & Field/Site QC Personnel	•	•
Operations Supervisor	•	
Logistics Managers	•	•
Sector Managers	•	•
Environmental Health & Safety Manager	•	
Health & Safety Monitor	•	•
Safety Training Personnel	•	
Environmental Compliance Manager	•	•
Hazardous Material Field Personnel	•	•
TDMS Director	•	
TDMS Manager	•	•
TDMS Foremen	•	
Technical Assistance Manager	•	
Data/Administrative Personnel	•	•
<b>Scope of Work Activity</b>		
Emergency Road Clearance	•	•
Debris Collection	•	•
Debris Hauling	•	•
Tree/Stump Removal	•	•
Debris Reduction	•	•
Marine Debris	•	•
TDMS Management	•	•

We have registered hundreds of subcontractors across the U.S. that may be deployed under this contract. AshBritt has taken affirmative steps to ensure that these subcontractors are vetted, registered, and prequalified to perform disaster debris removal services for AshBritt in accordance with the FEMA *Checklist for Reviewing Procurements by Federal Grant Grantees and Subgrantees (#6)* and 2 C.F.R. § 215.44(b). AshBritt also adheres to the Executive Order 11246 of September 24, 1965, entitled "Equal Employment Opportunity," as amended by Executive Order 11375 of October 13, 1967, and as supplemented by Department of Labor regulations.

When utilizing subcontractor resources, we establish stringent standards and guidelines to protect AshBritt and the City's interests. AshBritt's Subcontracting Plan sets performance criteria for subcontractors to develop a capable workforce. Most importantly, the plan ensures the participation of qualified disaster-affected local firms, thereby boosting the local economic recovery. All subcontractors must be pre-approved from our resource database, have a favorable evaluation from either a prior AshBritt project or at least three non-AshBritt projects, or the favorable endorsement of the client. All equipment to be deployed is inspected and certified as operationally safe. Workforce safety training is administered as necessary, and a compliance agreement with safety policies as mandated by governing authorities must be acknowledged.

Subcontractors must execute a hold-harmless agreement indemnifying the City as well as relevant stakeholders. Based on the estimated cost of the project, comprehensive insurance coverage, including worker's compensation, is mandated to cover the estimated amount. A certificate of liability insurance with established limits as mandated by the contract must be submitted before work can begin. Moreover, compliance with applicable federal, state, and local tax, unemployment compensation, and worker compensation laws is required.

- **Local Subcontracting to Rebuild Communities**

Importantly, we are committed to giving local firms and individuals the first opportunity for work when it is available. We have accumulated a robust pool of qualified staff reservists across the country by following this practice. All available local resources are beneficial to the rapid, efficient, and successful completion of any recovery project.



**AshBritt actively ignites positive social-economic changes by use of local contractors and laborers in the communities where we work. These local contractors provide us unique insight on local customs, politics, demographics, geography, and area suppliers.**



On the following pages we have provided articles demonstrating our commitment to local hiring and community renourishment. **AshBritt was once a small business, and we understand the importance of using local workers and businesses to rebuild a community in its time of need.** Our own venture into disaster assistance following Hurricane Andrew in 1992 led AshBritt to become what it is today.



Included on the next page is an example of AshBritt supporting a Florida community by partnering with local fishermen. This article highlights the experience of a local fisherman whose business was lost to Hurricane Ian in September 2022. AshBritt's founder reached out to him, and the individual created a new company called Fisherman's Disaster Response that AshBritt then hired to assist with waterway debris cleanup.

## Fishermen join disaster response effort

It took 10 years for Casey Streeter to build his fishing business, but it took just 10 hours for it all to be washed away.

When Hurricane Ian hit Florida last September, local Pine Island fisherman Streeter lost nearly everything. With his shop devastated by 155 mph winds, house flooded by a 15-foot storm surge, the waterways damaged by debris, and tourism to the area all but extinct, Streeter found himself out of work with a long road of rebuilding ahead.



A barge makes its way to St. James City after collecting about 40 cubic yards of waste May 2. Congressman Byron Donalds (R-FL) was participating in a Hurricane Ian marine debris removal tour alongside representatives from AshBritt in St. James City. Although large quantities of debris have already been removed since Hurricane Ian devastated the area last year, recovery efforts and clean-up continue. *Ricardo Rolon/USA TODAY NETWORK-FLORIDA*

But everything changed when Streeter got a personal call from AshBritt’s founder Randy Perkins to join him in recovery efforts. No one understands the importance of engaging local businesses in disaster response better than Randy Perkins, who founded AshBritt in 1992 after his landscaping business was upended when Hurricane Andrew devastated South Florida. In the aftermath of the hurricane, Randy got the opportunity to pivot from landscaping to hurricane clean-up, and his life has never been the same.

Today, celebrating 30 years in business, AshBritt is the largest disaster response contractor in the United States. During every single activation, Randy is grounded in how he got started in this industry, and is committed to engaging the local business community in post-disaster work.

Streeter jumped at the opportunity to regain an income while giving back to his community. In fact, Streeter viewed the job as more than a personal lifeline, but also an opportunity to help revitalize the damaged waterways central to the community and local economy. Streeter called on four other out-of-work fishermen to join him, forming a new business called Fisherman's Disaster Response (FDR).

As a contractor for AshBritt, FDR's crews and local know-how have been critical in removing debris from the area's environmentally sensitive waterways and mangroves. More than 500,000 cubic yards of marine debris have been collected from the surrounding barrier islands to date, and that doesn't include the thousands of pounds of debris recovered from the mangroves by hand.

Just as the mangroves' root systems and the waterways connect all who call the area home, the cleanup requires a coordinated effort by local residents, businesses, contractors, elected officials and beyond.

That's why it was special for Streeter to join Congressman Byron Donalds to experience AshBritt's coordinated debris removal work in action.

The group toured St. James City, discussing operations which include mechanical lifting of large debris from the water, aerial removal of boats, and individual hand-picking crews that put in long hours pulling home cleaning product containers, paint cans and lumber from the labyrinth of the mangroves.

As the local member of Congress, Donalds' passion for protecting Florida's waterways and proactive leadership are well known. Our waterways are the lifeblood of our local economy, and I am proud to champion the necessary funding and resources to ensure our waters are clean and safe. Since entering Congress, Rep. Donalds has sponsored more than five bills focused on preserving Southwest Florida's water and enacting common sense bipartisan action that supports the environment, the economy and the people's health.

We want to thank Governor DeSantis and Florida Division of Emergency Management (FDEM) Director Kevin Guthrie for their commitment to Southwest Florida. It is through these partnerships between elected leaders, government, contractors and local businesses that Southwest Florida's community and economy will continue to heal and ultimately thrive again.

There's more work to be done, but with companies committed to supporting the local community, Southwest Florida will be back to normal soon. Until then, we look forward to continuing to help the recovery process and seeing this region succeed.

<https://www.news-press.com/story/opinion/2023/05/21/fishermen-join-disaster-response-effort/70228416007/>

- **Small and Disadvantaged Business Partnerships**

We have an established Small/Disadvantaged Business program that is administered by our in-house S/D Business Officer. Through this program, we will assure that Small Business Enterprises (SBE), Minority-Owned Business Enterprises (MBE), Women-Owned Business Enterprises (WBE), and Labor Surplus Area firms are utilized to the fullest extent possible, pursuant to 44 C.F.R. § 13.36(e), using Florida resources, such as Broward County's Small Business Certified Firms Directory. We follow guidance established in the Office of Management and Budget's Super Circular, *The Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and Florida Statutes 287.09451 to ensure that our subcontracting procedures stand up to federal and state auditing.

**AshBritt was once a small landscaping firm whose participation in local recovery efforts following a major disaster (Hurricane Andrew, 1992) led us to where we are today. We recognize the importance of utilizing small and/or disadvantaged businesses to kickstart economic recovery.**

Throughout our history, AshBritt has had great success in employing small and disadvantaged businesses for debris management contracts, often exceeding 50-60% local participation.

Under our contract with Kentucky Department of Transportation, 65% of the workforce was either local/small/minority or Kentucky-based businesses. AshBritt also created a workforce re-entry program in partnership with the Kentucky State Department of Corrections offices for justice involved individuals and hired them to assist with our debris removal project

One our proudest examples is our 2017/18 California fire debris recovery project. AshBritt's contractually obligated goal for hiring small businesses was 75%. We surpassed that goal and achieved 97.2 percent utilization. Similarly, AshBritt's small business subcontracting goal for recovery work in New Jersey following Hurricane Sandy was set at 40%. We achieved 65%.

We pride ourselves on understanding our role as not only a professional stakeholder, but also a mentor within these relationships; thus, we are committed to team building and developing quality relationships.

- **Women in the Field of Emergency Management**

AshBritt actively engages local Small, Minority, Veteran, and Women Business Enterprises to participate in AshBritt's Small Business Program through employment and various work opportunities. In one of our most recent initiatives, AshBritt's CEO, Brittany Castillo, spearheaded a women-focused industry initiative to increase the representation of women at every level of emergency management to achieve the industry's objectives of building resiliency and promoting effective and equitable planning, response, and recovery. Below is an overview and a link with additional information on this effort.

<https://wtfem.org/resources/>

- **Subcontracting Plans and Agreements**

When employing subcontractor resources, it is critical to establish stringent standards and guidelines to protect AshBritt and the City's interests. AshBritt's **Base Subcontracting Plan** sets performance criteria for all prospective subcontractors to develop a professional and capable workforce that promotes diversity and the inclusion of small and disadvantaged firms. Most importantly, our plan ensures the actual participation of qualified disaster-affected local firms in the recovery mission, thereby boosting the local economic recovery.

All potential subcontractors must be pre-approved from our resource database and have a favorable evaluation from either a prior AshBritt project or at least three non-AshBritt projects or the City's endorsement. All equipment to be deployed must be thoroughly inspected and certified as operationally safe. We also administer Workforce Safety training when necessary, and require that subcontractors sign a compliance agreement for all applicable safety policies.

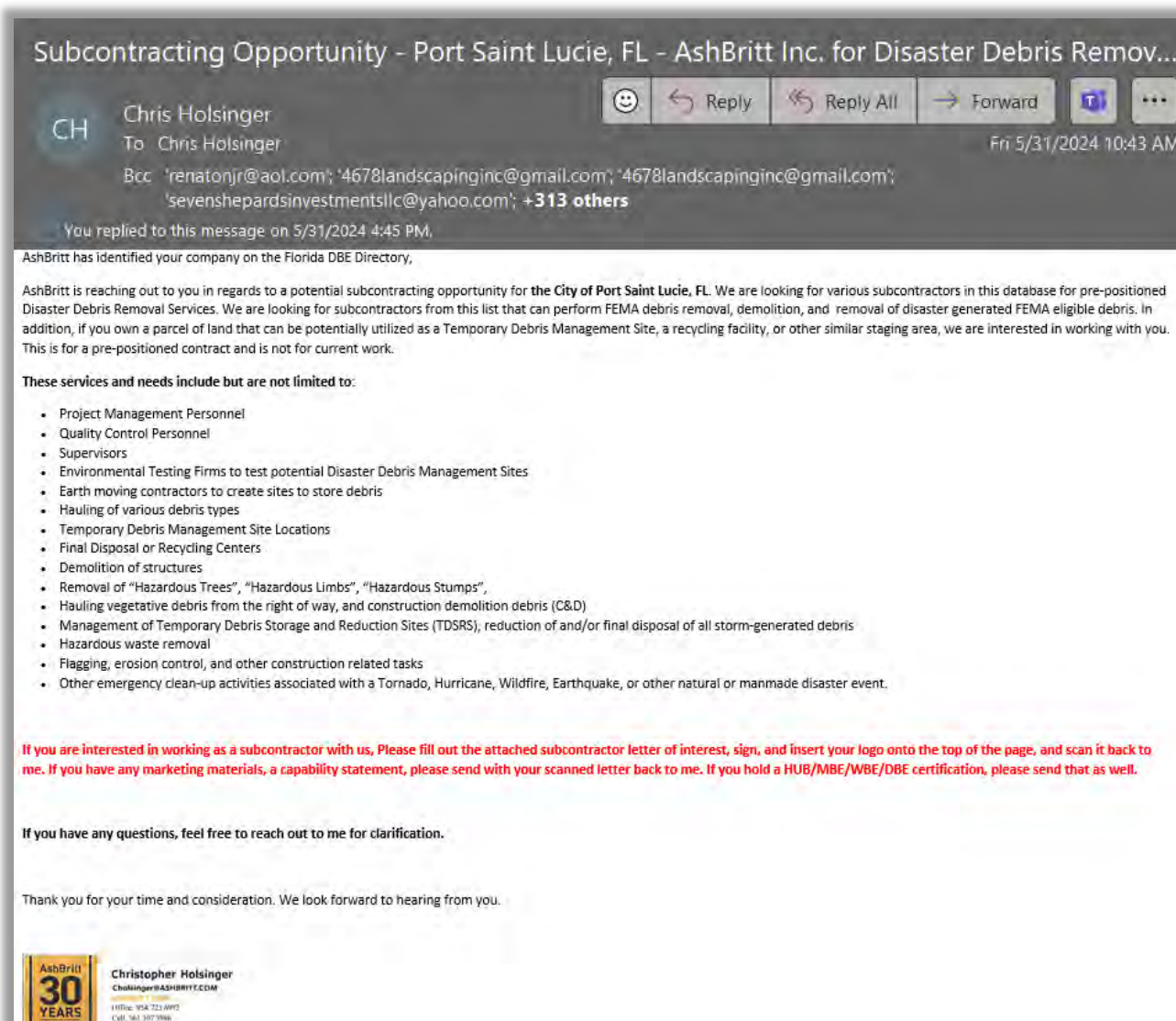


**Subcontractors must execute a **Subcontractor Agreement** that defines the scope of work, responsibilities, and accountabilities, and binds the subcontractor to comply with Federal Acquisition Regulations (FAR), FEMA guidelines, and contract requirements.**

Subcontractors must execute a hold harmless agreement indemnifying the City and any relevant stakeholders. Based on the estimated cost of the project, comprehensive insurance coverage, including worker's compensation, is mandated to cover the estimated amount. A certificate of liability insurance with established limits as mandated by the contract must be submitted before work can commence. Moreover, compliance with all applicable federal, state, and local tax, unemployment compensation, and worker compensation laws is required.

- **Disadvantaged Business Outreach**

To ensure that we maximize our local workforce and disadvantaged business usage for this contract and meet the M/WBE procurement goals under **Florida Statutes 287.09451**, AshBritt preemptively reached out to over 300 Florida subcontractors who provide services and maintain equipment that can be utilized on future debris removal contracts for the City of Port Saint Lucie. One of the emails we used for outreach is presented below.



Listed below are subcontractors who responded with interest in working on future disaster response contracts with AshBritt for the City of Port Saint Lucie. Each provided a Letter of Intent that we have kept on record for future activations with the City. These letters can be found in Tab (3).

<b>Subcontractor</b>	<b>Location</b>	<b>Scope of Services</b>
Rio Indio Co. (MBE/WBE)	Fort Pierce ,FL	ROW Hauling
South Florida Grading Corp.	Palm City, FL	ROW Hauling, TDMS, Haulout, Final Disposal Location
LNA Maintenance	Fort Pierce, FL	ROW Hauling
4678 Landscape	Planty City, FL	ROW Hauling, TDMS
AREHNA Engineering, Inc. (MBE)	Miami, FL	Project Management
Anthony Bertram Hauling, Inc.	Okeechobee, FL	ROW Hauling, Road Clearance
Bolide Construction	Arcadia, FL	TDMS, Waterway Debris

TAB 6

AshBritt  
**30**  
YEARS  
SUPPORTING  
COMMUNITIES  
NATIONWIDE



 AshBritt

PRICE PROPOSAL  
AND  
PROPOSAL BOND

## Tab 6. Price Proposal and Proposal Bond

Original Proposal Bond shipped and delivered to the City of Port St. Lucie via Fedex on June 7, 2024.

**\*\* Please see the following pages for AshBritt's Price Proposal and Proposal Bond\*\***



PROPOSER: AshBritt, Inc.

**PROPOSAL FORM 3 – PRICE PROPOSAL**

**PART A – VOLUME BASED PRICING FOR 3,000,000 CUBIC YARD (CY) DEBRIS DISASTER**

ITEM/DESCRIPTION	ESTIMATED QUANTITY	UNIT	PRICE PER CY	EXTENSION
<b>1.0</b> Public Property and Right of Way Collection, Loading and Hauling to a designated DTMS.				
A. Vegetation	2,500,000	CY	\$ 8.25	\$ 20,625,000.00
B. Construction Debris / Mixed Debris	500,000	CY	\$ 8.25	\$ 4,125,000.00
<b>2.0</b> TDMS operation to include placement of monitoring towers, portable toilets, keeping on-site and adjacent roads area clean of trash and garbage, debris acceptance, pile management, and Phase I Reclamation.	3,000,000	CY	\$ 1.10	\$ 3,300,000.00
<b>3.0</b> Processing of debris through grinding and/or chipping.	2,500,000	CY	\$ 3.25	\$ 8,125,000.00
<b>4.0</b> Loading, hauling and disposing wood chips to final destination. <i>(This rate includes disposal cost) See Note 1</i>	1,000,000	CY	\$ 7.50	\$ 7,500,000.00
<b>5.0</b> Volume reduction through air curtain incineration.	2,500,000	CY	\$ 4.00	
<b>6.0</b> Loading and hauling of construction debris and/or mixed debris from TDMS to a permitted C&D recycling facility or any other designated Disposal Facility. <i>(This rate shall not include disposal cost). Based on miles from TDRS to final destination– 1 way.</i>				
A. 0 ≤ 20 miles	500,000	CY	\$ 4.75	
B. > 20 ≤ 50 miles	500,000	CY	\$ 6.83	
C. > 50 ≤ 100 miles	500,000	CY	\$ 8.35	
D.				
E.				
<b>AVERAGE:</b> (Item 6.0 A-E)			\$ 6.64	
<b>AVERAGE</b> (Item 6.0 A-C) x 500,000			CY =	\$ 3,321,666.50
<b>TOTAL PROPOSAL PRICE:</b> (Items 1.0 - 4.0; 6.0)				\$ 46,996,666.50

7.0 Additional Pricing for C&D compaction CY \$3.20

Unit Prices, unless otherwise indicated, shall include all labor (operators, laborers, supervisors) and materials including but not limited to: supplies, equipment maintenance, repairs, repair parts, fuels, lubricants, cellular phones, transportation, and housing, if required, necessary to accomplish the project. The quantities and distributions are estimated for the purpose of making an award. Locations of sites, debris quantities, destinations, material densities, etc. may differ substantially in an actual disaster.

Assumptions: 3,000,000 cubic yards of debris consisting of 2,500,000 cubic yards of vegetation debris and 500,000 cubic yards of mixed debris.

(Note 1) Rate is valid for hauls to recycling destinations only (no landfills) within St. Lucie County up to 15 miles one way. Rate is comprised of two components: 1) \$4.50 for the loading and hauling to destination, and 2) \$3.00 for disposal/tipping fee. When activated for an event, if the destination facility disposal/tipping fee is different than the disposal/tipping fee component rate noted herein, AshBritt will adjust either down or up the disposal/tipping fee component of this rate to match that of the destination facility. For hauls to destinations outside of St. Lucie County, add \$0.18/CY-Mile to component 1) of the rate.

PROPOSER: AshBritt, Inc.

**PROPOSAL FORM 3 – PRICE PROPOSAL**

**PART B – HOURLY RATES**

<b>TDMS SET-UP AND CLOSURE AND DEBRIS CLEARANCE FOR ACCESS - OPTIONAL USE BY COUNTY AND OTHER GOVERNMENTAL ENTITIES</b>			
<b>EQUIPMENT AND LABOR RATES</b>			
<b>EQUIPMENT TYPE</b>	<b>HOURLY EQUIPMENT RATE</b>	<b>HOURLY LABOR RATE</b>	<b>TOTAL HOURLY RATE</b>
Bobcat Loader	\$ 70.00	\$ 55.00	\$ 125.00
Crew Foreman w/ Cell Phone and Pickup	\$ 35.00	\$ 80.00	\$ 115.00
Dozer, Tracked, D5 or similar	\$ 110.00	\$ 55.00	\$ 165.00
Dozer, Tracked, D6 or similar	\$ 120.00	\$ 55.00	\$ 175.00
Dozer, Tracked, D7 or similar	\$ 145.00	\$ 55.00	\$ 200.00
Dozer, Tracked, D8 or similar	\$ 225.00	\$ 55.00	\$ 280.00
Dump Truck, 18 CY-20 CY	\$ 85.00	\$ 60.00	\$ 145.00
Dump Truck, 21CY-30 CY	\$ 95.00	\$ 60.00	\$ 155.00
Generator and Lighting	\$ 45.00	\$ 45.00	\$ 90.00
Grader w/ 12' Blade	\$ 125.00	\$ 55.00	\$ 180.00
Hydraulic Excavator, 1.5 CY	\$ 115.00	\$ 55.00	\$ 170.00
Hydraulic Excavator, 2.5 CY	\$ 135.00	\$ 55.00	\$ 190.00
Knuckleboom Loader	\$ 225.00	\$ 70.00	\$ 295.00
Laborer w/ Chain Saw	\$ 25.00	\$ 45.00	\$ 70.00
Laborer w/ small tools, traffic control, flag person	\$ 10.00	\$ 45.00	\$ 55.00
Lowboy Trailer w/ Tractor	\$ 100.00	\$ 55.00	\$ 155.00
Operations Manager w/ Cell Phone and Pickup	\$ 35.00	\$ 95.00	\$ 130.00
Pickup Truck, .5 Ton	\$ 35.00	\$ 45.00	\$ 80.00
Soil Compactor 81 HP+	\$ 80.00	\$ 55.00	\$ 135.00
Soil Compactor to 80 HP	\$ 70.00	\$ 55.00	\$ 125.00
Soil Compactor, Towed Unit	\$ 75.00	\$ 55.00	\$ 130.00
Truck, Flatbed	\$ 35.00	\$ 45.00	\$ 80.00
Tub Grinder, 800 to 1,000 HP	\$ 550.00	\$ 55.00	\$ 605.00
Water Truck	\$ 85.00	\$ 45.00	\$ 130.00
Wheel Loader, 2.5 CY, 950 or similar	\$ 125.00	\$ 55.00	\$ 180.00
Wheel Loader, 3.5-4.0 CY, 966 or similar	\$ 145.00	\$ 55.00	\$ 200.00
Wheel Loader, 4.5 CY, 980 or similar	\$ 195.00	\$ 55.00	\$ 250.00
Wheel Loader-Backhoe, 1.0-1.5 CY	\$ 85.00	\$ 55.00	\$ 140.00
<b>Other – Please List</b>			
			\$ 0.00

*Attach additional sheet with equipment type and labor rates, if needed*

**PROPOSAL FORM 3 – PRICE PROPOSAL**

**PART C – UNIT COST SCHEDULE**

ITEM	HAZARDOUS STUMP REMOVAL, HAULING, AND DISPOSAL	UNIT	UNIT COST
1	6 inch diameter to 12 inch diameter	Stump	\$ 125.00
2	13 inch diameter to 24 inch diameter	Stump	\$ 225.00
3	25 inch diameter to 48 inch diameter	Stump	\$ 475.00
4	49 inch diameter and greater	Stump	\$ 825.00
5	Stump Fill Dirt – Fill dirt for stump holes after removal	CY	\$ 15.00
<b>HAZARDOUS TREE REMOVAL, HAULING, AND DISPOSAL</b>			
6	6 inch diameter to 12 inch diameter	Tree	\$ 105.00
7	13 inch diameter to 24 inch diameter	Tree	\$ 250.00
8	25 inch diameter to 48 inch diameter	Tree	\$ 450.00
9	49 inch diameter and greater	Tree	\$ 695.00
10	Additional Pricing for Hazardous Hanging Limbs	Tree	\$ 95.00

**NOTE:**

The following item listed below is a special service for a small storm event that does not qualify for FEMA assistance and will NOT be considered in the evaluation of this eRFP

The CITY reserves the right to use this contract to handle small quantities of debris removal related to a disaster event that does not qualify for FEMA assistance. This will include any disaster event that produces small quantities of debris Below is a daily rate to remove debris. The CITY will pay for the disposal cost. There is no requirement to provide a rate, however if you do, we expect your company to honor this special service and respond within 48 hours at the rate below.

<b>COLLECTION SERVICE ONLY</b>	
<b>EQUIPMENT</b>	<b>DAILY RATE (10 HRS/DAY)</b>
Knuckleboom Loader	\$ 295.00

**PROPOSAL FORM 3 – PRICE PROPOSAL**

**PART D - REASONABLENESS OF RATES**

Please explain and provide further information how the above listed hourly rates shall be regarded as "fair and reasonable" by FEMA for the identified listed services provided above in comparison to the "going rate" for similar or identical services within the geographic area which includes the City of Port St. Lucie. Please provide quantitative as well as qualitative data that substantiates the claim that the rates your firm has bid in response to this RFP are "fair and reasonable" and that they should meet any possible reasonableness test required by FEMA for similar or identical competitively bid rates within the City's geographic area. (attach additional pages if necessary)

Qualitative data: The fair and reasonable rates quoted herein are carefully structured to address the unique challenges and requirements for this critical scope of work, and reflects a comprehensive understanding of the scope, complexity, and resources needed to successfully complete it. We strive to be competitive yet realistic, balancing the need for performance and cost-effectiveness with the assurances of quality, safety, and compliance with regulatory standards. Our rates also encompass the costs associated with adherence to both local and federal environmental regulations, while ensuring that the debris removal process is performed in accordance to strict guidance FEMA requires for federal reimbursement available for these services. The rates also takes into account certain costs associated with mobilization and lodging that are not able to be charged separately. Additionally, the nature of disaster debris collection demands a rapid, efficient, and yet environmentally sensitive response, factors that are reflected in our rates. Furthermore, this proposal includes a contingency allowance to cater for unforeseen challenges or additional work based on our three decades of experience in executing debris removal operations. This ensures that the project remains adequately funded and avoids unexpected expenses that could delay the cleanup process. Overall, our proposed rates represents a comprehensive approach that balances the need for immediate, effective action with the realities of operating in a challenging post disaster environment.

Quantitative data:  
AshBritt holds debris management contracts with three Florida jurisdictions that are in proximity to the City of Port St. Lucie. We consider the rates provided on this sheet as fair and reasonable since these rates are either approximately equal to, or less than, the contracted prices we have with those three Florida jurisdictions.



PROPOSER: AshBritt, Inc.

IN WITNESS WHEREOF, the parties hereto have duly executed this bond on the 31st day of May, 2024.

PRINCIPAL: AshBritt, Inc.

By: BP Castillo  
Signature

(Seal)

WITNESS:

1. Erin Mahnight
2. Jackie Ryan

Name: Brittany Perkins Castillo

Title: CEO

Address: 565 East Hillsboro Blvd.

Deerfield Beach, FL 33441

Telephone: (954) 725-6992



SURETY: Liberty Mutual Insurance Company

By: T. Leggett  
Signature

(Seal)

WITNESS:

1. Taylor Leggett
2. John Daily

Name: Taylor Leggett

Title: Attorney-in-Fact / Fisher Brown Bottrell Insurance, Inc.

Address: PO Box 1490

Jackson, MS 39215-1490

Telephone: 251-431-7829

Surety companies executing bonds **must** appear on the Treasury Department's most current list (Circular 570 as amended) and be authorized to transact business in the State of Florida, in accordance with Florida Statute 287.0935, and be approved by the City of Port St. Lucie.



This Power of Attorney limits the acts of those named herein, and they have no authority to bind the Company except in the manner and to the extent herein stated.

Liberty Mutual Insurance Company
The Ohio Casualty Insurance Company
West American Insurance Company

Certificate No: 8208988-014041

POWER OF ATTORNEY

KNOWN ALL PERSONS BY THESE PRESENTS: That The Ohio Casualty Insurance Company is a corporation duly organized under the laws of the State of New Hampshire, that Liberty Mutual Insurance Company is a corporation duly organized under the laws of the State of Massachusetts, and West American Insurance Company is a corporation duly organized under the laws of the State of Indiana (herein collectively called the "Companies"), pursuant to and by authority herein set forth, does hereby name, constitute and appoint, Amanda Jean Charfauros; Angela Bullic; Jason J. Young; Jerry E. Horner, Jr.; Jerry G. Veazey, Jr.; Peggy L. Jackson; Stephen Wesley Price, Jr.; Taylor Leggett; Trina Cobb

all of the city of Jackson state of MS each individually if there be more than one named, its true and lawful attorney-in-fact to make, execute, seal, acknowledge and deliver, for and on its behalf as surety and as its act and deed, any and all undertakings, bonds, recognizances and other surety obligations, in pursuance of these presents and shall be as binding upon the Companies as if they have been duly signed by the president and attested by the secretary of the Companies in their own proper persons.

IN WITNESS WHEREOF, this Power of Attorney has been subscribed by an authorized officer or official of the Companies and the corporate seals of the Companies have been affixed thereto this 10th day of November, 2022.



Liberty Mutual Insurance Company
The Ohio Casualty Insurance Company
West American Insurance Company

By: [Signature]

David M. Carey, Assistant Secretary

State of PENNSYLVANIA ss
County of MONTGOMERY

On this 10th day of November, 2022 before me personally appeared David M. Carey, who acknowledged himself to be the Assistant Secretary of Liberty Mutual Insurance Company, The Ohio Casualty Company, and West American Insurance Company, and that he, as such, being authorized so to do, execute the foregoing instrument for the purposes therein contained by signing on behalf of the corporations by himself as a duly authorized officer.

IN WITNESS WHEREOF, I have hereunto subscribed my name and affixed my notarial seal at Plymouth Meeting, Pennsylvania, on the day and year first above written.



Commonwealth of Pennsylvania - Notary Seal
Teresa Pastella, Notary Public
Montgomery County
My commission expires March 28, 2025
Commission number 1126044
Member, Pennsylvania Association of Notaries

By: [Signature]
Teresa Pastella, Notary Public

This Power of Attorney is made and executed pursuant to and by authority of the following By-laws and Authorizations of The Ohio Casualty Insurance Company, Liberty Mutual Insurance Company, and West American Insurance Company which resolutions are now in full force and effect reading as follows:

ARTICLE IV - OFFICERS: Section 12. Power of Attorney.

Any officer or other official of the Corporation authorized for that purpose in writing by the Chairman or the President, and subject to such limitation as the Chairman or the President may prescribe, shall appoint such attorneys-in-fact, as may be necessary to act in behalf of the Corporation to make, execute, seal, acknowledge and deliver as surety any and all undertakings, bonds, recognizances and other surety obligations. Such attorneys-in-fact, subject to the limitations set forth in their respective powers of attorney, shall have full power to bind the Corporation by their signature and execution of any such instruments and to attach thereto the seal of the Corporation. When so executed, such instruments shall be as binding as if signed by the President and attested to by the Secretary. Any power or authority granted to any representative or attorney-in-fact under the provisions of this article may be revoked at any time by the Board, the Chairman, the President or by the officer or officers granting such power or authority.

ARTICLE XIII - Execution of Contracts: Section 5. Surety Bonds and Undertakings.

Any officer of the Company authorized for that purpose in writing by the chairman or the president, and subject to such limitations as the chairman or the president may prescribe, shall appoint such attorneys-in-fact, as may be necessary to act in behalf of the Company to make, execute, seal, acknowledge and deliver as surety any and all undertakings, bonds, recognizances and other surety obligations. Such attorneys-in-fact subject to the limitations set forth in their respective powers of attorney, shall have full power to bind the Company by their signature and execution of any such instruments and to attach thereto the seal of the Company. When so executed such instruments shall be as binding as if signed by the president and attested by the secretary.

Certificate of Designation - The President of the Company, acting pursuant to the Bylaws of the Company, authorizes David M. Carey, Assistant Secretary to appoint such attorneys-in-fact as may be necessary to act on behalf of the Company to make, execute, seal, acknowledge and deliver as surety any and all undertakings, bonds, recognizances and other surety obligations.

Authorization - By unanimous consent of the Company's Board of Directors, the Company consents that facsimile or mechanically reproduced signature of any assistant secretary of the Company, wherever appearing upon a certified copy of any power of attorney issued by the Company in connection with surety bonds, shall be valid and binding upon the Company with the same force and effect as though manually affixed.

I, Renee C. Llewellyn, the undersigned, Assistant Secretary, The Ohio Casualty Insurance Company, Liberty Mutual Insurance Company, and West American Insurance Company do hereby certify that the original power of attorney of which the foregoing is a full, true and correct copy of the Power of Attorney executed by said Companies, is in full force and effect and has not been revoked.

IN TESTIMONY WHEREOF, I have hereunto set my hand and affixed the seals of said Companies this 31st day of May, 2024.



By: [Signature]

Renee C. Llewellyn, Assistant Secretary

Not valid for mortgage, note, loan, letter of credit, currency rate, interest rate or residual value guarantees.

For bond and/or Power of Attorney (POA) verification inquiries, please call 610-832-8240 or email HOSUR@libertymutual.com.

TAB 7

AshBritt  
**30**  
YEARS  
SUPPORTING  
COMMUNITIES  
NATIONWIDE



 AshBritt

REQUIRED  
FORMS



## Tab 7. Required Forms

- **Contractor's General Information Worksheet**

**\*\* Please see the following pages for AshBritt's Form\*\***

**CONTRACTOR'S GENERAL INFORMATION WORKSHEET**  
**eRFP #20230046**

It is understood and agreed that the following information is to be used by the City to determine the qualifications of prospective Contractor to perform the work required. The Contractor waives any claim against the City that might arise with respect to any decision concerning the qualifications of the Contractor.

The undersigned attests to the truth and accuracy of all statements made on this questionnaire. Also, the undersigned hereby authorizes any public official, Engineer, Surety, bank, material or equipment manufacturer, or distributor, or any person, firm or corporation to furnish the City any pertinent information requested by the City deemed necessary to verify the information on this questionnaire.

Dated at Deerfield Beach, FL, this 3rd day of June, 2024  
(Location)

Name of Organization/Contractor: AshBritt, Inc.

By: Charles Knight, Corporate Secretary & Senior Vice President  
Name and Title

1. Corporation, Partnership, Joint Venture, Individual or other? Corporation

2. Firm's name and main office address, telephone and fax numbers

Name: AshBritt, Inc.

Address: 565 E. Hillsboro Blvd.

Deerfield Beach, FL 33441

Telephone Number: (954) 725-6992

Fax Number: (954) 725-6991

3. Contact person: Charles "Dow" Knight Email: dow@ashbritt.com  
response@ashbritt.com

4. Firm's previous names (if any). None

5. How many years has your organization been in business? 31

6. How many years has your organization been performing these services? 31

7. Total number of staff at this location: 40 Total number of staff on the Treasure Coast: 1

8. List the license(s) that qualifies your firm to perform the required services (if applicable): \_\_\_\_\_

General Contractor License #CGC1533864 (State of Florida)

9. Please explain and provide further information how the above listed hourly rates shall be regarded as “fair and reasonable” by FEMA for the identified listed services provided above in comparison to the “going rate” for similar or identical services within the geographic area which includes the City of Port St. Lucie. Please provide quantitative as well as qualitative data that substantiates the claim that the rates your firm has bid in response to this RFP are “fair and reasonable” and that they should meet any possible reasonableness test required by FEMA for similar or identical competitively bid rates within the City’s geographic area.

(Limit 1 page).

Supplemental Response is attached to this form.

10. Describe the firm’s ability to handle multiple contractual obligations in the event of a regional or state-wide disaster involving multiple municipalities also under Contract for similar support. Include a sample Mobilization Plan. (Limit 2 pages).

Supplemental Response is attached to this form.

11. The Contractor will comply with all applicable federal and state laws and regulations, to include 2 C.F.R. 200.318 through 200.326 as well as Appendix II to 2 C.F.R. Part 200 entitled “Contract Provisions for Non-Federal Entity Contracts Under Federal Awards.

Yes \_\_\_\_\_ No \_\_\_\_\_

12. Has the Contractor or any principals of the applicant organization failed to qualify as a responsible Contractor; refused to enter into a contract after an award has been made; failed to complete a contract during the past five (5) years or been declared to be in default in any contract or been assessed liquidated damages or had a claim filed against a project bond in the last five (5) years? List the name of project, location, client, date and reason. Use additional pages if needed.

Total Number of Projects where Failure to Complete Work Occurred: 0

Project Number 1

Project Name:

Project Location:

Client Name and Phone Number:

Engineer Name and Phone Number:

Date:

Reason:

Insert additional projects if needed.

13. Has the Contractor or any of its principals ever been declared bankrupt or reorganized under Chapter 11 or put into receivership?

Yes ( ) No ( )

If yes, please explain:

---

---

---

14. List any lawsuits pending or completed within the past five (5) years involving the corporation, partnership or individuals with more than ten percent (10 %) interest:

There have been no lawsuits filed against the individual who owns more than 10% of the Company. Lawsuits pending or completed within the past five (5) years relate to contract interpretation/dispute, not performance.

**Pending:** Keith Rose v. AshBritt, Inc., et al. | Donald Young v. AshBritt, Inc. et al. | Blaze Tree Service, Inc. v. NEV, LLC, et al.  
(N/A is not an acceptable answer - insert lines if needed)

**Completed:** Stephen Watts, et al. v. Michael Lewis, et al.


15. List any judgments from lawsuits in the last five (5) years:  
None

(N/A is not an acceptable answer - insert lines if needed)

16. List any criminal violations and/or convictions of the Proposer and/or any of its principals:  
None

(N/A is not an acceptable answer - insert lines if needed)

17. Has Proposer been banned or disbarred from any Federally Funded Project or Program?  
Yes  No



Signature

Corporate Secretary & SVP

Title

■ **Supplemental Responses to Contractors General Information Worksheet**

• **Question #9**

**Qualitative data:** The fair and reasonable rates quoted herein are carefully structured to address the unique challenges and requirements for this critical scope of work, and reflects a comprehensive understanding of the scope, complexity, and resources needed to successfully complete it. We strive to be competitive yet realistic, balancing the need for performance and cost-effectiveness with the assurances of quality, safety, and compliance with regulatory standards. Our rates also encompass the costs associated with adherence to both local and federal environmental regulations, while ensuring that the debris removal process is performed in accordance to strict guidance FEMA requires for federal reimbursement available for these services. The rates also takes into account certain costs associated with mobilization and lodging that are not able to be charged separately. Additionally, the nature of disaster debris collection demands a rapid, efficient, and yet environmentally sensitive response, factors that are reflected in our rates. Furthermore, this proposal includes a contingency allowance to cater for unforeseen challenges or additional work based on our three decades of experience in executing debris removal operations. This ensures that the project remains adequately funded and avoids unexpected expenses that could delay the cleanup process. Overall, our proposed rates represents a comprehensive approach that balances the need for immediate, effective action with the realities of operating in a challenging post disaster environment.

**Quantitative data:** AshBritt holds debris management contracts with three Florida jurisdictions that are in close proximity to the City of Port St. Lucie. We consider the rates provided on this sheet as fair and reasonable since these rates are either approximately equal to, or less than, the contracted prices we have with those three Florida jurisdictions.

• **Question #10**

We have been able to scale up our capacity to conduct simultaneous operations from 1-2 jurisdictional projects to over 60 concurrent projects across multiple states. AshBritt can do this by maintaining a team of experienced project managers across the nation that can be activated at a moment's notice. The table below demonstrates our experience in successfully expanding our management teams to accomplish concurrent mission activations within and across states.

Year	Disaster	EM/DR/FM #	State	Jurisdictions Worked	Debris Removed
2023	Hurricane Idalia	4738	GA	3	1,185,289 CY
		4734	FL	3	118,130 CY
2023	Straight-Line Windstorm	4747	KS	2	67,000 CY
2022	Kentucky Flooding	4663	KY	8	663,000 Tons
2022	Hurricane Ian	4673	FL	15	9,500,000 CY
2021	Tropical Storm Isais	4580	CT	2	16,050 CY
2021	Wildfires	4562	OR	2	328,145 Tons
2021	Hurricane Ida	4614	NJ	3	54,676 CY
2020	Hurricane Laura	4559	TX	3	732,064 CY
2019	Hurricane Dorian	4468	SC	2	619,000 CY
2018	Hurricane Michael	4399	FL	14	12,523,753 CY
			GA	2	31,286 CY
2017	Hurricane Harvey	4332	TX	14	1,785,363 CY
2017	Hurricane Irma	4337	FL	60	10,430,086 CY
		4338	GA	2	13,731 CY
2017	Tubbs, Nuns, Pocket, Atlas, Redwood Valley, and Sulphur Fires	4344	CA	4	770,000 Tons

• **Sample Mobilization Plan**

Pre/Post-Event Countdown		the City of Port Saint Lucie Example Response Plan	Responsible Party
Days	Hours		
-5	0	Within 24 hours of the City being placed in the National Oceanic Atmospheric Administration's five (5) -day hurricane forecast, AshBritt will contact the City regarding potential contract activation. Discuss preliminary plan overview; identify and confirm contact information for City Debris Manager and response and recovery management team personnel; establish reporting schedule.	AshBritt Principal, Project Manager (PM) Operations Manager (OM)
-3	0	Notify potential regional and national First Responders (i.e., local standby subcontractors) to begin preparation for activation and deployment (Tier One Activation).	PM, OM
-0	6	Initiate 6-hour update for the City of Port Saint Lucie Debris Manager, EOC, First Responders, vendors and activated Staff.	PM, OM
0	0	Maintain contact with the City of Port Saint Lucie Debris Manager and EOC. Receive available updates. Discuss preliminary damage reports, impending NTP. (OM, PM and others may be on-site at strike.)	PM, OM
+0	6	Upon NTP from City, AshBritt will mobilize to report to the City's Emergency Operations Center (EOC) or other designated City.	PM, OM, SM

Pre/Post-Event Countdown		the City of Port Saint Lucie Example Response Plan	Responsible Party
Days	Hours		
+0	12	Deploy crews, personnel and equipment from "hold point(s)" to pre-determined "rally point(s)" within the affected region/area. Efficiently certify and ramp-up maximum crews within first 24 hours under authorized safe operational conditions.	PM, OM
+0	12	Following NTP and Task Order(s), review with the City as necessarily applicable contract provisions and expectations.	PM, OM, CDM
+1	0	Deploy emergency road clearance crews as directed and tasked by the City. Continuation of certifying recovery crews and sector deployment planning.	PM, OM, City Planning Team
+1	0	Begin equipment certification at the rally point(s) to include load volume certification, safety inspection, and compliance, truck numbering, insurance certification, and digital photos of all trucks and equipment.	OM, SM, QCM
+1	<b>6</b>	<b>AshBritt to begin operations.</b>	<b>OM</b>
+1	12	Assess damage to pre-identified DMS. Confirm DMS selection and post-disaster viability.	OM, SM
+1	12	Submit/Approve site plans for the development of DMS sites. Submit Quality Control (QC) plans, and Management/Ops plans. Daily QC reporting commences.	OM, CDM
+1	12	Begin baseline testing and development of DMS sites. Open for debris delivery as soon as possible.	SM
+1	12	Start to establish a local geographical area management plan, including primary routes, collection zones for crew assignment, DMS locations, dissemination of maps and/or GPS equipment to ensure maximum productivity and safety.	PM, OM, SM
+2	6	Collection crew meeting. Set debris collection parameters for the project, truck routes, DMS status, reporting structure, quality control standards, safety concerns, and chain of command.	PM, SM, QCM
+2	12	Assign collection crews to areas/zones; ready QC field monitors. Coordination with City personnel. Begin wide-scale debris collection. Have all "documentation systems" primed and in place.	PM, OM, SM, QCM, et al.
+2	12	Deployment of wide-scale (debris field monitors), and the QA tower monitors (as additional sites are opened).	CDM
+2	12	Deploy Quality Control personnel. Commence quality assurance and compliance program to identify, track, and correct deficiencies. Interface with City Quality Assurance Monitors. Commence and ramp-up wide-scale QC and Safety reporting and distribution.	QCM, CDM
+3	0	Push continued; ROW collection ramp-up with emphasis on assessment priorities; DMS operations fine-tuned.	OM, DMS Manager
+4	0	Priority emergency road clearance completed; Full mobilization of resources; Continue ROW collection efforts; Begin Hazardous Tree and Stump assessment/removal.	PM, OM, CDM
+5	0	Continue assessment, planning, and progress; add additional resources as necessary.	PM, OM, CDM

■ **Cone of Silence Form**

**\*\* Please see the following pages for AshBritt's Form\*\***





**NOTICE TO ALL PROPOSERS:**

**To ensure fair consideration is given for all Proposers, it must be clearly understood that upon release of the proposal and during the proposal process, firms and their employees of related companies as well as paid or unpaid personnel acting on their behalf shall not contact or participate in any type of contact with City employees, department heads or elected officials, up to and including the Mayor and City Council. The "Cone of Silence" is in effect for this solicitation from the date the solicitation is advertised on DemandStar, until the time an award decision has been approved by City Council and fully executed by all parties. Information about the Cone of Silence can be found under the [City of Port St. Lucie Ordinance 20-15, Section 35.13](#). Contact with anyone other than the Issuing Officer may result in the vendor being disqualified. All contact must be coordinated through Nathaniel Rubel, Issuing Officer, for the procurement of these services.**


All questions regarding this Solicitation are to be submitted in writing to Nathaniel Rubel, Procurement Assistant Director with the Procurement Management Department via e-mail [nrubel@cityofpsl.com](mailto:nrubel@cityofpsl.com), or by phone 772-344-4230. Please reference the Solicitation number on all correspondence to the City.

All questions, comments and requests for clarification must reference the Solicitation number on all correspondence to the City. Any oral communications shall be considered unofficial and non-binding.

Only written responses to written communication shall be considered official and binding upon the City. The City reserves the right, at its sole discretion, to determine appropriate and adequate responses to the written comments, questions, and requests for clarification.

\*NOTE: All addenda and/or any other correspondence before bid close date (general information, question and responses) to this solicitation will be made available exclusively through the [DemandStar Website](#) for retrieval. All notice of intent to award documentation will be published on the [DemandStar Website](#). Proposers are solely responsible for frequently checking these websites for updates to this solicitation.

**I understand and shall fully comply with all requirements of City of Port. St. Lucie Ordinance 20-15, Section 35.13.**

Typed Name: Charles Knight  
Signed:   
Company and Job Title: AshBritt, Inc. Corporate Secretary & Senior Vice President  
Date: 06/03/2024

■ **Contractor's Code of Ethics**

**\*\* Please see the following pages for AshBritt's Form\*\***



**eRFP #20230046**  
**CONTRACTOR'S CODE OF ETHICS**

The City of Port St Lucie ("City), through its Procurement Management Department ("Procurement Management Department") is committed to a procurement process that fosters fair and open competition, is conducted under the highest ethical standards and enjoys the complete confidence of the public. To achieve these purposes, Procurement Management Department requires each vendor who seeks to do business with the City to subscribe to this Contractor's Code of Ethics.

- ◆ A Contractor's bid or proposal will be competitive, consistent and appropriate to the bid documents.
- ◆ A Contractor will not discuss or consult with other Vendors intending to bid on the same contract or similar City contract for the purpose of limiting competition. A Vendor will not make any attempt to induce any individual or entity to submit or not submit a bid or proposal.
- ◆ Contractor will not disclose the terms of its bids or proposal, directly or indirectly, to any other competing Vendor prior to the bid or proposal closing date.
- ◆ Contractor will completely perform any contract awarded to it at the contracted price pursuant to the terms set forth in the contract.
- ◆ Contractor will submit timely, accurate and appropriate invoices for goods and/or services actually performed under the contract.
- ◆ Contractor will not offer or give any gift, item or service of value, directly or indirectly, to a City employee, City official, employee family member or other vendor contracted by the City.
- ◆ Contractor will not cause, influence or attempt to cause or influence, any City employee or City Official, which might tend to impair his/her objectivity or independence of judgment; or to use, or attempt to use, his/her official position to secure any unwarranted privileges or advantages for that Vendor or for any other person.
- ◆ Contractor will disclose to the City any direct or indirect personal interests a City employee or City official holds as it relates to a Vendor contracted by the City.
- ◆ Contractor must comply with all applicable laws, codes or regulations of the countries, states and localities in which they operate. This includes, but is not limited to, laws and regulations relating to environmental, occupational health and safety, and labor practices. In addition, Contractor must require their suppliers (including temporary labor agencies) to do the same. Contractor must conform their practices to any published standards for their industry. Compliance with laws, regulations and practices include, but are not

limited to the following:

- Obtaining and maintaining all required environmental permits. Further, Contractor will endeavor to minimize natural resource consumption through conservation, recycling and substitution methods.
- Providing workers with a safe working environment, which includes identifying and evaluating workplace risks and establishing processes for which employee can report health and safety incidents, as well as providing adequate safety training.
- Providing workers with an environment free of discrimination, harassment and abuse, which includes establishing a written antidiscrimination and anti-bullying/harassment policy, as well as clearly noticed policies pertaining to forced labor, child labor, wage and hours, and freedom of association.

Name of Organization/Proposer AshBritt, Inc.

Signature 

Printed Name and Title Charles Knight, Corporate Secretary & Senior Vice President

Date 06/03/2024

DISCLAIMER: This Code of Ethics is intended as a reference and procedural guide to contractors. The information it contains should not be interpreted to supersede any law or regulation, nor does it supersede the applicable contractor contract. In the case of any discrepancies between it and the law, regulation(s) and/or contractor contract, the law, regulatory provision(s) and/or vendor contract shall prevail.

■ E-Verify Form

**\*\* Please see the following pages for AshBritt's Form\*\***



**E-Verify Form**

**Supplier/Consultant acknowledges and agrees to the following:**

1. Shall utilize the U.S. Department of Homeland Security's E-Verify system to verify the employment eligibility of all new employees hired by the Supplier/Consultant during the term of the contract; and
2. Shall expressly require any subcontractors performing work or providing services pursuant to the state contract to likewise utilize the U.S. Department of Homeland Security's E-Verify system to verify the employment eligibility of all new employees hired by the subcontractor during the contract term.

**E-Verify Company Identification Number** 142135

**Date of Authorization** 08/07/2008

**Name of Contractor** AshBritt, Inc.

**Name of Project** Disaster Debris Removal Services

**Solicitation Number (If Applicable)** 20230046

I hereby declare under penalty of perjury that the foregoing is true and correct.

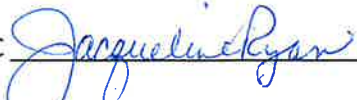
Executed on                          June 3rd, 20 24 in Deerfield Beach (city), FL (state).

  
Signature of Authorized Officer

Charles Knight, Corporate Secretary & SVP  
Printed Name and Title of Authorized Officer or Agent

SUBSCRIBED AND SWORN BEFORE ME

ON THIS THE 3rd DAY OF June, 20 24.

NOTARY PUBLIC   
My Commission Expires: 04/08/2027



**JACQUELINE RYAN**  
Notary Public  
State of Florida  
Comm# HH373452  
Expires 4/8/2027

■ **Non-Collusion Affidavit**

**\*\* Please see the following pages for AshBritt's Form\*\***



**NON-COLLUSION AFFIDAVIT**  
**Solicitation#20230046**  
**Disaster Debris Removal**  
**Services**

State of Florida }

County of Broward }

Charles Knight, being first duly sworn, disposes and says that:  
(Name/s)

1. They are Corporate Secretary & SVP of AshBritt, Inc. the Proposer that  
(Title) (Name of Company)

has submitted the attached PROPOSAL;

2. He is fully informed respecting the preparation and contents of the attached proposal and of all pertinent circumstances respecting such PROPOSAL;

3. Such Proposal is genuine and is not a collusive or sham Proposal;

4. Neither the said Proposer nor any of its officers, partners, owners, agents, representatives, employees or parties in interest, including this affiant, has in any way colluded, conspired, connived or agreed, directly or indirectly with any other Proposer, firm or person to submit a collusive or sham Proposal in connection with the contract for which the attached proposal has been submitted or to refrain from proposing in connection with such Contract or has in any manner, directly or indirectly, sought by agreement or collusion or communication or conference with any other Proposer, firm or person to fix the price or prices in the attached Proposal or of any other Proposer, or to secure through any collusion, conspiracy, connivance or unlawful agreement any advantage against the City of Port St. Lucie or any person interested in the proposed Contract; and

5. The price or prices quoted in the attached Proposal are fair and proper and are not tainted by any collusion, conspiracy, connivance or unlawful agreement on the part of the Proposer or any of its agents, representatives, owners, employees, or parties in interest, including this affiant.

(Signed) 


(Title) Corporate Secretary & Senior Vice President





STATE OF FLORIDA }  
COUNTY OF ~~ST. LUCIE~~ } SS:  
Broward

The foregoing instrument was acknowledged before me this (Date) 3rd day of June, 2024

by:  who is personally known to me or who has produced  
\_\_\_\_\_ as identification and who did (did not) take an oath.

Commission No. HH373452

Notary Print: Jacqueline Ryan

Notary Signature 



JACQUELINE RYAN  
Notary Public  
State of Florida  
Comm# HH373452  
Expires 4/8/2027

■ **Drug Free Workplace Form**

**\*\* Please see the following pages for AshBritt's Form\*\***



**DRUG-FREE WORKPLACE FORM**  
**e-RFP #20230046**  
**Disaster Debris Removal Services**

The undersigned vendor in accordance with Florida Statute 287.087 hereby certifies that

\_\_\_\_\_ AshBritt, Inc. \_\_\_\_\_ does:  
(Name of Business)

1. Publish a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the workplace and specifying the actions that will be taken against employees for violations of such prohibition.
2. Inform employees about the dangers of drug abuse in the workplace, the business's policy of maintaining a drug-free workplace, any available drug counseling, rehabilitation, and employee assistance programs, and the penalties that may be imposed upon employees for drug abuse violations.
3. Give each employee engaged in providing the commodities or contractual services that are under proposal a copy of the statement specified in subsection (1).
4. In the statement specified in subsection (1), notify the employees that, as a condition of working on the commodities or contractual services that are under proposal, the employee will abide by the terms of the statement and will notify the employer of any conviction of, or plea of guilty or nolo contendere to, any violation of Chapter 893 Florida Statutes or of any controlled substance law of the United States or any state, for a violation occurring in the workplace no later than five (5) days after such conviction.
5. Impose a sanction on or require the satisfactory participation in a drug abuse assistance or rehabilitation program if such is available in the employee's community, by any employee who is so convicted.
6. Make a good faith effort to continue to maintain a drug-free workplace through implementation of this section.

As the person authorized to sign the statement, I certify that this firm complies fully with the above requirements.

Vendor's   
Consultant's Signature

06/03/2024  
Date

■ **Certification Regarding Debarment**

**\*\* Please see the following pages for AshBritt's Form\*\***

**CITY OF PORT ST. LUCIE, FLORIDA**  
**eRFP No. #20230046**  
**PROJECT TITLE: Disaster Debris Removal Services**

***Certification Regarding Debarment, Suspension, Ineligibility and Voluntary  
Exclusion--Primary Covered Transactions***

The Contractor certifies that, the firm or any person associated therewith in the capacity of owner, partner, director, officer, principal, investigator, project director, manager, auditor, and/or position involving the administration of federal funds:

(a) are not presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from covered transactions, as defined in 49 CFR s29.110(a), by any federal department or agency;

(b) have not within a three-year period preceding this certification been convicted of or had a civil judgment rendered against it for: commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a federal, state, or local government transaction or public contract; violation of federal or state antitrust statutes; or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property

(c) are not presently indicted for or otherwise criminally or civilly charged by a federal, state, or local governmental entity with commission of any of the offenses enumerated in paragraph (b) of this certification; and

(d) have not within a three-year period preceding this certification had one or more federal, state, or local government public transactions terminated for cause or default.

The Contractor certifies that it shall not knowingly enter into any transaction with any subcontractor, material supplier, or vendor who is debarred, suspended, declared ineligible, or voluntarily excluded from participation in this project by any federal agency unless authorized by the Florida Department of Transportation.”

Company Name: AshBritt, Inc.

Authorized By:  Charles Knight  
(Sign) (Print Name)

Title: Corporate Secretary & Senior Vice President Date: 06/03/2024

***\*\*All subcontractors are required to submit this form with the prime contractor's proposal\*\* This is a mandatory document. No exceptions will be made.***

■ **Certification Regarding Lobbying**

**\*\* Please see the following pages for AshBritt's Form\*\***

**CITY OF PORT ST. LUCIE, FLORIDA**  
**eRFP No. #20230046**  
**PROJECT TITLE: Disaster Debris Removal Services**

**CERTIFICATION REGARDING LOBBYING**

The undersigned Contractor certifies, to the best of his or her knowledge and belief, that:

- (1) No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.
- (2) If any funds other than Federal appropriated funds have been paid or will be paid to any person for making lobbying contacts to an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form – LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions [as amended by "Government wide Guidance for New Restrictions on Lobbying", 61 Fed. Reg. 1413 (1/19/96). Note: Language in paragraph (2) herein has been modified in accordance with Section 10 of the Lobbying Disclosure Act of 1995 (P.L. 104-65, to be codified at 2 U.S.C. 1601, *et seq.*)]
- (3) The undersigned shall require that the language of this certification be included in the awards documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by 31, U.S.C. 1352 (as amended by the Lobbying Disclosure Act of 1995). Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

[Note: Pursuant to 31 U.S.C. 1352 (1)-(2)(A), any person who makes a prohibited expenditure or fails to file or amend a required certification or disclosure form shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such expenditure or failure]

The Contractor, certifies or affirms the truthfulness and accuracy of each statement of its certification and disclosure, if any. In addition, the Contractor understands and agrees that the provisions of 31 U.S.C. A 3801, *et seq.*, apply to this certification and disclosure, if any.

Company Name: AshBritt, Inc.

Authorized By:  Charles Knight  
(Sign) (Print Name)

Title: Corporate Secretary & Senior Vice President Date: 06/03/2024

**\*\*\*ALL SUBCONTRACTORS ARE REQUIRED TO FILL OUT THIS FORM AND SUBMIT WITH BID PACKAGE\*\*\* *This is a mandatory document. No exceptions will be made.***

■ **BABA Certification**

**\*\* Please see the following pages for AshBritt's Form\*\***



### Sample Self-Certification

The undersigned acknowledges that the Build America, Buy America Act (BABA) requires that NEH will not provide federal financial assistance for “infrastructure” projects “unless all of the iron, steel, manufactured products, and construction materials used in the project are produced in the United States” (Section 70914 of Public Law No. 117-58, §§ 70901-52). The undersigned certifies that for the Disaster Debris Removal (Project Name and Location) that the iron, steel, manufactured products, and construction materials used in this contract are in full compliance with BABA requirements, including:

All iron and steel used in the project were produced in the United States. This means all manufacturing processes, from the initial melting stage through the application of coatings, occurred in the United States.

All manufactured products purchased with NEH financial assistance were produced in the United States. For a manufactured product to be considered produced in the United States, the cost of the components of the manufactured product that are mined, produced, or manufactured in the United States is greater than 55% of the total cost of all components of the manufactured product, unless another standard for determining the minimum amount of domestic content of the manufactured product has been established under applicable law or regulation.

All construction materials were manufactured in the United States. This means that all manufacturing processes for the construction material occurred in the United States.

The Contractor or Subcontractor, AshBritt, Inc., certifies or affirms the truthfulness and accuracy of each statement of its certification and disclosure, if any. In addition, the Contractor or Subcontractor understands and agrees that the provisions of 31 U.S.C. Chap. 38, Administrative Remedies for False Claims and Statements, apply to this certification and disclosure, if any.



Charles Knight, Corporate Secretary & SVP Signature of Contractor or Subcontractor’s Authorized Official  
06/03/2024 Name and Title of Contractor or Subcontractor’s Authorized Official  
Date