

**Parks and Recreation Impact Fees** 

City Council Meeting Port St. Lucie, Florida April 24, 2023

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TischlerBise.com



### TischlerBise Experience

# 40-year consulting practice serving local governments nationwide

- Impact fees / infrastructure financing strategies
- Fiscal / economic impact analyses
- Capital improvement planning
- Infrastructure finance / revenue enhancement
- Real estate and market feasibility





### What are Impact Fees?

- One-time payment for growth-related infrastructure
- Not for operations, maintenance, or replacement
- Not a tax, but a contractual arrangement to build growth-related infrastructure



### Impact Fee Requirements

- Must meet growth-related infrastructure <u>needs</u>
  - Provide infrastructure as growth occurs
  - System-level improvements, not project-level improvements
- Represent new development's <u>proportionate share</u> of capital cost for system improvements
  - Demographic analysis and development projections
  - Infrastructure needs and cost analysis
- Fee payers must receive a <u>benefit</u>
  - Geographic service areas
  - Accounting and expenditure controls



### Fee Methodologies

### Cost Recovery Approach (Past)

- Future development is "buying in" to the cost the community has already incurred to provide growth-related capacity
- Common in communities approaching buildout

# Incremental Expansion Approach (Present)

- Formula-based approach based on existing levels of service
- Fee is based on the current cost to replicate existing levels of service (i.e., replacement cost)

# Plan-Based Approach (Future)

- Usually reflects an adopted CIP or master plan
- Growth-related costs are more refined



### **Evaluate Need for Credits**

### Site specific

Developer constructs a capital facility included in fee calculations

### Debt service

Avoid double payment due to existing or future bonds

### Dedicated revenues

Property tax, local option sales tax, gas tax



### Recent Legislative Changes

### Impact fee increase limits

- An increase of not more than 25% must be implemented in two equal annual increments
- An increase between 25% and 50% must be implemented in four equal increments
- An impact fee increase may not exceed 50% of the current rate

# Fee increase can exceed the phase-in limitations if

- Conduct an analysis demonstrating "extraordinary circumstances"
- Two publicly noticed workshops
- Increase must be approved by at least two-thirds vote of the governing body

# Fee may not be increased more than once every 4 years





### **Development Projections**

**Residential Growth:** Based on 2020-2022 average annual construction trends (4,214 single-family units per year and 177 multi-family units per year)

Nonresidential Growth: Based on Technical Memorandum #2 related to the Southern Grove Master Plan (2020)

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	10-Year
Port St. Lucie, Florida	Base Year	1	2	3	4	5	6	7	8	9	10	Increase
Resident Population												
Single Family	222,595	233,804	245,013	256,223	267,432	278,641	289,850	301,060	312,269	323,478	334,687	112,092
Multi-Family	14,002	14,310	14,618	14,926	15,234	15,542	15,850	16,158	16,466	16,774	17,082	3,080
Total	236,597	248,114	259,631	271,149	282,666	294,183	305,700	317,218	328,735	340,252	351,769	115,172
Housing Units												
Single Family	86,860	91,074	95,288	99,502	103,716	107,930	112,144	116,358	120,572	124,786	129,000	42,140
Multi-Family	8,288	8,465	8,642	8,819	8,996	9,173	9,350	9,527	9,704	9,881	10,058	1,770
Total	95,148	99,539	103,930	108,321	112,712	117,103	121,494	125,885	130,276	134,667	139,058	43,910
Employment												
Industrial	5,099	5,104	5,108	5,113	5,117	5,122	5,126	5,130	5,135	5,139	5,144	44
Commercial	13,380	13,533	13,685	13,838	13,990	14,143	14,295	14,448	14,600	14,752	14,905	1,524
Office & Other Services	19,172	19,366	19,560	19,755	19,949	20,143	20,337	20,531	20,725	20,919	21,114	1,941
Institutional	5,005	5,033	5,062	5,090	5,119	5,147	5,176	5,205	5,233	5,262	5,290	286
Total	42,657	43,036	43,416	43,795	44,175	44,555	44,934	45,314	45,693	46,073	46,452	3,796
Nonres. Floor Area (x1,000)												
Industrial	3,463	3,477	3,490	3,503	3,516	3,529	3,542	3,555	3,568	3,581	3,594	131
Commercial	7,709	7,780	7,852	7,924	7,996	8,068	8,139	8,211	8,283	8,355	8,427	718
Office & Other Services	6,841	6,900	6,960	7,019	7,079	7,139	7,198	7,258	7,317	7,377	7,437	596
Institutional	1,752	1,762	1,772	1,782	1,792	1,802	1,812	1,822	1,832	1,842	1,852	100
Total	19,764	19,919	20,073	20,228	20,382	20,537	20,691	20,846	21,000	21,155	21,309	1,545

46,000 units approved and currently in development pipeline. SW annexation area only 30% built out.





# **Existing Parks**

Park Name	Park Type	Acres
Jessica Clinton Park	Community	20.00
Lyngate Park & Dog Park	Community	16.00
McChesney Park & Dog Park	Community	24.50
Sandhill Crane Park	Community	19.00
Sportsman's Park	Community	16.00
Sportsman's Park West	Community	13.00
Swan Park	Community	6.50
Whispering Pines Park	Community	37.00
Mariposa Cane Slough Preserve	Nature Preserve	19.75
Midport Lake	Nature Preserve	12.00
O.L. Peacock, Sr. Park/Lake	Nature Preserve	110.00
Oak Hammock Park	Nature Preserve	48.70
McCarty Ranch Preserve	Nature Preserve	600.00
Botanical Gardens	Special Purpose	20.19
Canal Park	Special Purpose	9.00
Community Center	Special Purpose	4.90
MIDFLORIDA Event Center Recreation & Fitness	Special Purpose	10.11
Minsky Gym	Special Purpose	1.00
Saints Golf Course	Special Purpose	185.00
Ravenswood/Racquetball Courts	Special Purpose	1.00
Veterans Memorial Park	Special Purpose	2.50
Veterans Park at Rivergate	Special Purpose	21.50
Wilderness Park	Undeveloped Open Space	85.00
Subtotal		1,282.65

Park Name	Park Type	Acres
Gulf Stream Park	Mini	8.50
Harborview park	Mini	4.80
Ian T. Zook Park	Mini	3.50
Loyalty Park	Mini	0.70
Milner Tot Lot	Mini	0.50
Apache Park	Neighborhood	13.90
Charles Ray Park	Neighborhood	8.70
Doat Street Park	Neighborhood	2.40
Fred Cook Park	Neighborhood	5.50
Girl Scout Friendship Park	Neighborhood	8.40
Jaycee Park & YMCA Branch	Neighborhood	6.20
Kiwanis Park	Neighborhood	3.80
Mary Ann Cernuto Park/Plaza	Neighborhood	0.88
Port St. Lucie Elks Lodge #2658	Neighborhood	3.50
River Place Park	Neighborhood	7.75
Rotary Park & PAL	Neighborhood	8.50
Sandpiper Bay Park	Neighborhood	11.50
Tom Hooper Family Park	Neighborhood	2.60
Turtle Run Park	Neighborhood	10.00
Whitmore Park	Neighborhood	4.40
Winterlakes Park	Neighborhood	28.00
Woodland Trails Park	Neighborhood	13.00
Woodstock Trail	Neighborhood	75.00
Subtotal		232.03
Total		1,514.68



### Parks Level of Service

Park Type	Acres
Community	152.00
Nature Preserve	790.45
Special Purpose	255.20
Undeveloped Open Space	85.00
Mini	18.00
Neighborhood	214.03
Total	1,514.68

The current level of service is 6.4 acres per 1,000 residents.

	Existing LOS	Maintain LOS		Planned LOS	
	2023	2039	Change	2039	Change
Park Acres	1,514.68	2,614.55	1,099.87	2,223.68	709.00
Population	236,597	408,400	171,803	408,400	171,803
Acres per 1,000 persons	6.4	6.4	0.0	5.4	(1.0)

If you maintain the current LOS, you need to acquire 1,100 acres (includes 521 acres from DRI requirements).

If you acquire only 709 acres (188 master plan + 521 DRI requirements), your LOS will decline to 5.4 acres per 1,000 residents.





# Park Improvements – Plan-Based

Description	Ur	nits	Unit Cost <sup>1</sup>	Total Cost	Ineligible Cost	Eligible Cost
Deferred Maintenance	1	lump sum	\$16,761,600	\$16,761,600	\$16,761,600	\$0
Greenways and Trails Master Plan	1	each	\$193,400	\$193,400	\$193,400	\$0
Trailhead Improvements	10	each	\$32,200	\$322,000	\$0	\$322,000
Water Park	1	each	\$6,446,800	\$6,446,800	\$6,446,800	\$0
Sports Complex	1	each	\$38,680,500	\$38,680,500	\$19,000,000	\$19,680,500
Adventure Park	1	each	\$6,446,800	\$6,446,800	\$6,446,800	\$0
Community Center Gymnasium	15,000	square feet	\$260	\$3,900,000	\$0	\$3,900,000
Minsky Gym Expansion	50,000	square feet	\$260	\$13,000,000	\$0	\$13,000,000
Recreation Centers (x 3)	180,000	square feet	\$320	\$57,600,000	\$0	\$57,600,000
Park Land	188	acres	\$407,800	\$76,666,400	\$0	\$76,666,400
Ball Fields	16	each	\$644,700	\$10,315,200	\$0	\$10,315,200
Multi-Purpose Paths	25	each	\$228,118	\$5,702,949	\$0	\$5,702,949
Dog Parks	4	each	\$322,300	\$1,289,200	\$0	\$1,289,200
Picnic Shelters, Grills, and Tables	15	each	\$128,900	\$1,933,500	\$0	\$1,933,500
Site Furnishings	40	each	\$32,200	\$1,288,000	\$0	\$1,288,000
Splash Pads	4	each	\$644,700	\$2,578,800	\$0	\$2,578,800
Subtotal				\$243,125,149	\$48,848,600	\$194,276,549
Design and Permitting Fees 10%				\$24,312,515	\$4,884,860	\$19,427,655
Contingency Fees 25%				\$60,781,287	\$12,212,150	\$48,569,137
Total	Total					\$262,273,340

Cost Allocation					
Residential					
Residential Share	100%				
2019 Population	191,903				
2039 Population	408,400				
20-Year Population Increase	216,497				
Cost per Person	\$1,211.44				





### **Debt Credit**

To prevent future development from paying twice for Tradition Regional Park and Torino Regional Park (impact fee and annual debt payments), we include a credit to the impact fee.

Year	Principal Due	Residential Share	Population	Payment per Person
2022	\$1,085,952	\$1,085,952	224,916	\$4.83
2023	\$1,129,640	\$1,129,640	236,597	\$4.77
2024	\$320,377	\$320,377	248,114	\$1.29
2025	\$332,859	\$332,859	259,631	\$1.28
2026	\$347,421	\$347,421	271,149	\$1.28
2027	\$359,904	\$359,904	282,666	\$1.27
2028	\$374,466	\$374,466	294,183	\$1.27
2029	\$393,190	\$393,190	305,700	\$1.29
2030	\$413,993	\$413,993	317,218	\$1.31
2031	\$434,797	\$434,797	328,735	\$1.32
2036	\$542,976	\$542,976	380,085	\$1.43
2041	\$661,557	\$661,557	427,277	\$1.55
2046	\$803,022	\$803,022	474,469	\$1.69
2051	\$977,773	\$977,773	521,661	\$1.87
Total	\$19,000,000	\$19,000,000		\$51.48

Credit per Person \$30.70





### Proposed Parks and Recreation Fees

Fee Component	Cost per Person
Park Improvements	\$1,211.44
Debt Credit	(\$30.70)
Total	\$1,180.74

### **Residential Fee Calculation:**

\$1,180.74 per person
X 2.66 persons per housing unit
= \$3,141 per single-family unit

Residential Fees per Unit								
Development Type	Persons per	Maximum	Current	Statutory	Proposed	Increase /		
	Housing Unit <sup>1</sup>	Justifiable	Fees	Limit <sup>2</sup>	Fees	(Decrease)		
Single Family	2.66	\$3,141	\$782	\$1,173	\$3,141	\$2,359		
Multi-Family	1.74	\$2,054	\$636	\$954	\$2,054	\$1,418		
Mobile Residence	2.15	\$2,539	\$782	\$1,173	\$2,539	\$1,757		

<sup>1.</sup> See Land Use Assumptions



<sup>2.</sup> This represents the maximum allowable increase (50 percent) to the current fees without proving extraordinary circumstances



### Fee Summary

Current City fees for residential development do not include \$1,821 per unit related to Public Buildings fee debt retired in FY 2023.

Residential Fees per Unit								
Development Type	Current	Current	Current	Proposed	Proposed			
	City Fees <sup>1</sup>	County Fees	Total Fees	Fees	w/ County			
Single Family	\$4,233	\$12,410	\$16,643	\$6,863	\$19,273			
Multi-Family	\$4,643	\$8,017	\$12,660	\$6,137	\$14,154			

Nonresidential Fees per 1,000 Square Feet								
Development Type	Current	Current	Current	Proposed	Proposed			
	City Fees <sup>1</sup>	County Fees	Total Fees	Fees	w/ County			
Commercial	\$4,222	\$3,973	\$8,195	\$5,014	\$8,987			
Office	\$3,064	\$2,710	\$5,774	\$3,496	\$6,207			
Lodging (per room)	\$1,806	\$3,383	\$5,189	\$1,883	\$5,265			
Warehousing	\$540	\$409	\$949	\$617	\$1,026			
Manufacturing	\$888	\$669	\$1,557	\$1,050	\$1,719			

<sup>1.</sup> Includes Mobility Fee





# Residential Fee Comparison

Port St. Lucie "other" includes Public Buildings and County fees.

Single-Family Detached	Fire	Library	Park	Police	School	Street / Mobility	Other	Total
St Cloud, FL	\$902	\$0	\$2,865	\$1,029	\$0	\$6,442	\$25,618	\$36,856
Kissimmee, FL	\$0	\$0	\$1,200	\$0	\$0	\$3,567	\$25,618	\$30,385
Orlando, FL	\$0	\$0	\$966	\$0	\$0	\$4,123	\$21,608	\$26,697
Osceola County, FL	\$391	\$0	\$2,305	\$0	\$12,923	\$9,999	\$0	\$25,618
Orange County, FL	\$346	\$0	\$1,785	\$510	\$8,829	\$10,138	\$0	\$21,608
Hillsborough County, FL	\$335	\$0	\$2,145	\$0	\$8,227	\$9,183	\$0	\$19,890
Port St. Lucie, FL (proposed)	\$0	\$0	\$3,141	\$366	\$0	\$2,840	\$12,926	\$19,273
Port St. Lucie, FL (current)	\$0	\$0	\$782	\$205	\$0	\$2,840	\$12,816	\$16,643
Manatee County, FL	\$289	\$287	\$1,298	\$536	\$6,127	\$6,574	\$134	\$15,245
Martin County, FL	\$599	\$537	\$1,972	\$760	\$5,567	\$2,815	\$1,307	\$13,557
Lake County, FL	\$390	\$191	\$222	\$0	\$8,927	\$2,706	\$100	\$12,536
St. Lucie County, FL	\$650	\$306	\$1,920	\$277	\$6,786	\$2,060	\$411	\$12,410
Lee County, FL	\$821	\$0	\$844	\$0	\$3,016	\$5,498	\$0	\$10,179
Indian River County, FL	\$278	\$0	\$819	\$196	\$1,310	\$6,632	\$415	\$9,650
Fort Myers, FL	\$393	\$0	\$1,122	\$0	\$2,879	\$5,248	\$0	\$9,642
Vero Beach, FL	\$278	\$0	\$0	\$0	\$1,310	\$6,632	\$415	\$8,635
Cape Coral, FL	\$575	\$0	\$1,115	\$597	\$2,879	\$3,347	\$0	\$8,513
Stuart, FL	\$0	\$0	\$151	\$948	\$0	\$732	\$0	\$1,831



### Extraordinary Circumstances

### Population Growth

- 2010 2020: +40,000 residents
- 2020 2023: +31,700 residents (79% of previous decade)
- 2023 2033: +115,000 residents
- Comp Plan projections (BEBR) conservative (exceed 2025 population)
- 2025 County projections (BEBR) adjusted +30,300 since 2020

### Inflation

- Facilities:
  - 2013: \$226 per square foot
  - 2023: \$320 per square foot (+42%)
- Improvements:
  - 2013: \$111K per acre
  - 2023: \$200K per acre (+80%)



### **Extraordinary Circumstances**

### Level of Service

- National Recreation and Park Association Standard
  - Similar Population: 8.5 dev. acres per 1,000 residents
  - Similar Density: 11.8 dev. acres per 1,000 residents
- Port St. Lucie
  - Current: 6.4 dev. acres per 1,000 residents
  - Future\*: 5.4 dev. acres per 1,000 residents

\*Future includes
188 acres (master plan)
521 acres (future development)
709 additional acres

- New Fee Component: Land Acquisition: \$407,800 / acre
- Lost Revenue
  - MSTU expiration: \$9.6 million included in master plan
  - Impact Fees: \$36.5 million over next 4 years w/ statutory limit fees



### **Questions / Comments**

